

14 August 2023

At 2.00 pm

**Corporate, Finance, Properties and  
Tenders Committee**

**Agenda**

- 1. Confirmation of Minutes**
- 2. Statement of Ethical Obligations and Disclosures of Interest**
- 3. 2022/23 Quarter 4 Review – Delivery Program 2022-2026**
- 4. Investments Held as at 30 June 2023**
- 5. Investments Held as at 31 July 2023**
- 6. Proposed Sale of Surplus City Owned Land – Part 17 Zetland Avenue, Zetland**
- 7. Tender - T-2022-810 - Venue Management Catering Services**
- 8. Tender - T-2023-917 - Oxford Street West and Liverpool Street Cycleway Construction**
- 9. Tender - T-2023-953 - Pyrotechnical Services for Sydney New Year's Eve**
- 10. Exemption from Tender - SSROC T2022-03 - Provision of Linemarking Services**

## Disclaimer, Terms and Guidelines for Speakers at Council Committees

As part of our democratic process, the City invites members of the community to speak directly to Councillors during Committee meetings about items on the agenda.

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1. Register to speak by calling Secretariat on 9265 9702 or emailing [secretariat@cityofsydney.nsw.gov.au](mailto:secretariat@cityofsydney.nsw.gov.au) before 10.00am on the day of the meeting.
2. Check the recommendation in the Committee report before speaking, as it may address your concerns so that you just need to indicate your support for the recommendation.
3. Note that there is a three minute time limit for each speaker (with a warning bell at two minutes) and prepare your presentation to cover your major points within that time.
4. Avoid repeating what previous speakers have said and focus on issues and information that the Committee may not already know.
5. If there is a large number of people interested in the same item as you, try to nominate three representatives to speak on your behalf and to indicate how many people they are representing.

Committee meetings can continue until very late, particularly when there is a long agenda and a large number of speakers. This impacts on speakers who have to wait until very late, as well as City staff and Councillors who are required to remain focused and alert until very late. At the start of each Committee meeting, the Committee Chair may reorder agenda items so that those items with speakers can be dealt with first.

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**Item 1.**

**Confirmation of Minutes**

Minutes of the following meetings of the Corporate, Finance, Properties and Tenders Committee are submitted for confirmation:

Meeting of 19 June 2023

**Item 2.****Statement of Ethical Obligations**

In accordance with section 233A of the Local Government Act 1993, the Lord Mayor and Councillors are bound by the Oath or Affirmation of Office made at the start of the Council term to undertake their civic duties in the best interests of the people of the City of Sydney and the City of Sydney Council and to faithfully and impartially carry out the functions, powers, authorities and discretions vested in them under the Local Government Act 1993 or any other Act, to the best of their ability and judgement.

**Disclosures of Interest**

Pursuant to the provisions of the Local Government Act 1993, the City of Sydney Code of Meeting Practice and the City of Sydney Code of Conduct, Councillors are required to disclose and manage both pecuniary and non-pecuniary interests in any matter on the agenda for this meeting.

In both cases, the nature of the interest must be disclosed.

This includes receipt of reportable political donations over the previous four years.

## Item 3.

### 2022/23 Quarter 4 Review – Delivery Program 2022-2026

File No: X084366

#### Summary

This report reviews the operating and capital results against budget for the 2022/23 financial year, and progress against the performance measures identified within the Operational Plan 2022/23, within the broader Delivery Program 2022-2026.

The continued disruption from the Covid pandemic, an uncertain international environment and inflation levels not experienced for many years, impacted the City's community and its financial performance in 2022/23. The City's financial results were impacted in a variety of ways. A tight labour market, supply chain disruptions and capacity constraints in several sectors created challenges for recruitment, lower expenditure in a number of operational areas and delays to some of the capital works program. These challenges, combined with the early receipt of Federal Government grants, additional interest income and increased levels of capital grants and contributions have produced a higher than budgeted Net Surplus for the City.

Council's financial performance at Quarter 4 2022/23 reflects an Operating Surplus of \$155.2M, against a budget of \$121.0M. After allowing for interest income, capital grants and contributions, depreciation and capital project related costs, the Council achieved a Net Surplus of \$179.5M against a budget of \$77.1M. All major variances are outlined within the body of this report, and full details are provided at Attachment A.

The Capital Works Program expenditure was \$144.6M against a full year budget of \$223.3M. A summary of the 2022/23 capital project expenditure and forecast is outlined within the body of this report, and detailed at Attachment B.

The Technology and Digital Services Capital Works expenditure for projects developed internally was \$18.6M against a full year budget of \$25.1M.

The Plant and Equipment expenditure, net of disposals, was \$8.4M against a full year budget of \$13.5M.

Property Acquisitions (net) were \$92.5M against a full year budget of \$147.8M.

This report presents the City's interim financial results against budget for the 2022/23 financial year, as the results are being finalised as part of the preparation of the annual financial statements, which are still subject to external audit. If there are final adjustments to the results presented in this report, significant changes will be highlighted in the report covering the annual financial statements, presented to Council in October 2023.

Progress against the Delivery Program performance measures is generally satisfactory, with full details provided in Attachment C, and a number of operational achievements are highlighted within the body of this report.

The additional supplementary reports, which include details of major legal issues, the quick response, street banner and venue hire support grants and sponsorship programs, fee-waived and discounted community facilities hire, international travel, property and land use matters approved under delegation and contracts over \$50,000 are provided in Attachment D for information.

## Recommendation

It is resolved that Council:

- (A) note the interim financial performance of Council for the 2022/23 financial year ending 30 June 2023, including the Net Surplus of \$179.5M as outlined within the report and summarised at Attachment A to the subject report;
- (B) note the full year Capital Works expenditure of \$144.6M for 2022/23, approve the proposed revote of \$21.7M and adjustments to future years forward estimates, to increase the adopted 2023/24 budget to \$237.6 including \$8.0M of contingency to progress the planned capital works, as detailed in the Attachment B to the subject report;
- (C) note the Technology and Digital Services capital expenditure of \$18.6M for 2022/23, and approve the proposed revote of \$2.5M and other adjustments totalling (\$1.2M), to increase the adopted 2023/24 TDS capital budget to \$21.0M as shown in Attachment B in the subject report;
- (D) note the full year Plant and Equipment expenditure of \$8.4M for 2022/23 (net of disposals), and approve the proposed revote of \$3.2M, to increase the adopted 2023/24 net budget to \$17.2M as show in Attachment B in the subject report;
- (E) note the full year net Property Acquisitions of \$92.5M;
- (F) note the operational performance indicators and quarter and full year achievements against the Delivery Program 2022-2026 objectives, as detailed in Attachment C to the subject report; and
- (G) note the supplementary report which details major legal issues, the quick response, street banner and venue hire support grants and sponsorship programs, fee-waived and discounted community facilities hire, international travel, property and land use matters approved under delegation and contracts over \$50,000 in Quarter 4, as detailed in Attachment D to the subject report.

## Attachments

- Attachment A.** Financial Results Summary
- Attachment B.** Capital Expenditure Financial Results
- Attachment C.** Fourth Quarter Operational Plan Report 2022/23
- Attachment D.** Fourth Quarter 2022/23 Supplementary Reports

## Background

1. The City's 2022-2026 Delivery Program and 2022/23 Operational Plan, including the 2022/23 budgets, were adopted by Council on 27 June 2022.
2. The Local Government Act 1993 requires quarterly progress reports against the financial objectives and six-monthly reports against the Operational Plan.
3. This report provides the fourth quarter (Q4) and full year forecast financial results for the 2022/23 financial year, and the achievements to date against the Operational Plan objectives.
4. A Q4 Financial Results Summary, together with a detailed breakdown of income and expenditure items, and a separate report showing operating results by the principal activities identified within the Operational Plan, are provided at Attachment A.
5. The Capital Expenditure results for the 2022/23 year, together with a summary of project expenditure, and proposed budget revote and adjustments for 2022/23 and future years, are outlined within the body of this report and detailed at Attachment B.
6. A Quarter 4 progress report against the operational performance measures identified within the 2022-2026 Delivery Program Plan is provided within Attachment C.
7. Additional reports, including major legal issues and the quick response, street banner Pole and venue hire support grants and sponsorships programs, fee-waived and discounted community facilities hire, international travel, property and land use matters approved under delegation and contracts over \$50,000, are also provided at Attachment D for information.

## 2022/23 Operating Budget

8. The adopted 2022/23 budget projected operating income of \$651.1M and operating expenditure of \$530.1M, for an Operating Surplus of \$121.0M. After allowing for interest income of \$7.5M, capital grants and contributions of \$68.9M, depreciation expenses of \$114.4M, capital project related costs of \$5.8M, Council budgeted for a Net Surplus of \$77.1M.

## Fourth Quarter Operating Results

9. The interim Q4 Operating Surplus was \$155.2M against a budget of \$121.0M, a favourable variance of \$34.2M. After allowing for interest income, capital grants and contributions, depreciation, capital project related costs and gains on the sale of assets, the Net Surplus was \$179.5M against a budget surplus of \$77.1M, a favourable variance of \$102.3M.
10. The result includes favourable variances of \$8.9M for operating income, \$25.3M for operating expenditure, \$16.1M for interest income, \$56.6M for capital grants and contributions, and a \$6.3M gain on sale of assets and a gain on investment funds of \$0.3M, partially offset by unfavourable variances in depreciation expense of (\$3.0M) and capital project related costs of (\$8.1M).



11. The primary operating income variations to the budget are detailed in the table below:

Income Type	2022/23 Full Year Budget Variance  Favourable / (Unfavourable)	Comment
Advertising Income	\$13.3M	This variance reflects recognition of the sign-on fees that formed part of the new Street Furniture contract, following the completion of initial delivery milestones, partially offset by a slower roll-out of advertising panels in the first half of the financial year.
Building & Development Application Income	(\$1.0M)	The unfavourable result reflects a decrease in large value applications.
Commercial Properties	(\$1.4M)	The unfavourable variance reflects vacancies and ongoing adverse market conditions, but significantly reduced by better than anticipated results for the lease share at QVB following the operator's year end results.
Community Properties	(\$2.3M)	The unfavourable forecast reflects a delay in the commencement of the lease of the Business Innovation Hub at 180 George St Sydney and the delayed installation of new street kiosks.
Enforcement Income	(\$3.7M)	Inclement weather disrupted operations earlier in the year, and a tight labour market continue to impact recruitment and retention.
Grants & Contributions	\$5.7M	Council was successfully awarded a grant as part of the Regional and Local Roads Program, not included in the original budget (\$3.6M), noting that the relevant works will continue into the new financial year. The Financial Assistance Grants for 2023/24 have also been received in full during 2022/23 and need to be recognised in the year received.
Other Fees	\$1.7M	One off catch-up on caterer's turnover income, from prior years, following the finalisation of contract variation negotiations covering impact of Covid-19 restriction period.

Work Zone	(\$2.3M)	There are lower volumes of work zone applications, and for shorter periods, as developers seek to reduce costs in challenging inflationary environment with supply chain constraints.
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12. The primary operating expenditure variances to the budget are detailed in the table below:

<b>Expenditure Type</b>	<b>2022/23 Full Year Budget Variance</b>  Favourable / (Unfavourable)	<b>Comment</b>
Employee benefits and on-costs	\$9.2M	Predominately relates to permanent vacancies, in a very tight and competitive labour market, partially offset by an increase in agency staff used to backfill essential roles. The availability of agency staff is also subject to supply and demand forces in the current market. In addition, the City's worker's compensation expense (\$5.2M) has significantly fallen following an actuarial assessment of workers compensation liabilities, reflecting lower anticipated common law and case estimates, combined with higher bond rates.
Consultancies	\$2.2M	Variance is driven by lower expenditure in a number of areas and projects across the organisation, including part of the heritage floorspace divestment project being postponed to 2023/24.
Event Related Expenditure	\$3.2M	Sydney Street Events expenses were re-allocated to Other Operating Expenditure.
Expenditure Recovered	\$2.3M	Predominately relates to property cost recoveries at the Woolstores buildings acquired in September 2022, after the budget was finalised. There was also recovery of costs from TfNSW for landscape rectification works required in Alexandria resulting from the WestConnex project.

Expenditure Type	2022/23 Full Year Budget Variance  Favourable / (Unfavourable)	Comment
Grants, Sponsorships and Donations	\$4.2M	Delay in accommodation grant funding relating to the opening of the Business Innovation Space opening, and payment of the affordable housing grant to Wesley Community Services.
Infrastructure Maintenance	(\$4.9M)	Increase in roadway maintenance restorations funded by the Regional and Local Roads Grants Program, along with increased street furniture maintenance. Granite sealing program works were also accelerated in preparation for the World Pride event.
IT Related Expenditure	\$1.2M	Re-scheduling of IT projects into future year and lower than anticipated software licences/maintenance.
Property Related	\$1.0M	Costs for the new Business Innovation space at 180 George Street were budgeted to be operational from September 2022, and reductions in property management fees reflecting vacancies.
Service Contracts	\$1.7M	The removal of barriers will not occur this financial year due to the extension of the alfresco dining program beyond April 2023.
Stores and Materials	(\$3.6M)	Additional works required to the application programming integration (API) of the digital display panels on street furniture as part of the Street Furniture upgrade.
Surveys & Studies	\$1.0M	The variance is across many areas relating to planned works that were subsequently completed in-house or deferred.
Waste Disposal Charges	\$2.3M	Lower tonnages than assumed in the budget, which anticipated a continuation of higher tonnages experienced in the prior two COVID impacted financial years.

13. The variances which adjust the Operating Result to the Net Result are detailed in the table below:

Income Type	2022/23 Full Year Budget Variance  Favourable / (Unfavourable)	Comment
Interest income	\$16.1M	Higher opening cash balance and higher interest rates than budgeted (as detailed in the monthly investment reports).
Capital Grants and Contributions  (incl. works-in-kind)	\$56.6M  \$47.6M variance Cash grants and contribution  \$9.0M variance Works in Kind contributions	<p>Developer contributions rebounded to pre-pandemic levels, which were significantly higher than budget which had assumed an extended reduction in development activity.</p> <p>In particular, the variance is being driven by Central Sydney Contributions Plan with large contributions received for large developments in Pitt St (\$6.0M and \$3.8M) and Lee St (\$9.2M), and a number of significant contributions under the s7.11 contributions plan from major developments outside Central Sydney, including large mixed residential and retail developments in Rosebery and Waterloo.</p> <p>It is worth noting that income received for our developer contributions plans, is not new funds, in that both plans continue to recoup the City's previous expenditure as we forward funded infrastructure and facilities in preparation for the coming development.</p> <p>The right to receive Works in Kind contributions and land dedications are recognised for significant developments across the council area, however the timing of delivery or receipt of these contributions is contingent on development progress.</p>
Depreciation	(\$3.0M)	Impacted by the timing of roads and stormwater asset revaluations, with increased valuation when preparing the financial

Income Type	2022/23 Full Year Budget Variance  Favourable / (Unfavourable)	Comment
		<p>statements, higher than anticipated when the budget was completed in June 2022.</p> <p>Intangible asset class (primarily IT assets) depreciation is also higher than originally budgeted, reflecting a growing program. These assets have a short life, usually 3 years for the purposes of depreciation, and so the impact of changes are immediate.</p>
Capital Project Related Costs	(\$8.1M)	The variance reflects the timing of expenditure on works that cannot be capitalised (e.g. demolition costs and NSW Government owned traffic signals).
Gain on Sale of Assets	\$6.3M	The gain reflects the sale proceeds of the City's heritage floor space in excess of the asset book value.
Gain on Investment Funds	\$0.3M	The gain reflects the final recovery of bankruptcy proceedings in relation to investments held prior to the global financial crisis.

**Additional Commentary on Q4 Operating Result**

14. The adopted 2022/23 operating budget was developed as the City was emerging from the second wave of the Covid-19 pandemic. Operational contingencies in the operating budget were set at \$4.5M to include an allowance for the uncertain operating and financial environment.
15. The full year operating result for each Division was within budget, however there were a number of units which had small unfavourable variances, largely attributable to the fact that the City paid an Award increase (3%) that was above that provided in the budget (2%). This is particularly relevant to units where the budget is predominantly for salary and wages related costs.
16. In addition to that general budget variance, the City Rangers unfavourable result reflects lower enforcement income than budgeted, City Property's result arises due to lower than budgeted commercial and community income, and Planning Assessments result identifies that building and development application was lower than budgeted. These income variances are all detailed earlier in the report.
17. The People and Culture units unfavourable result signified an increase in organisational training and recruitment expenditure, above that budgeted, as external training become available again following the height of the pandemic, and as the City responded to a very competitive recruitment market.

**Capital Expenditure**

18. The Capital Works program achieved expenditure of \$144.6M against a full year budget of \$223.3M. The impacts of Covid on the construction industry, including the various lockdowns, disruptions to supply chain, and indeed the inability to source the required professional services and labour, have all conspired to hamper delivery of the planned program this financial year.
19. While work continues on the City's large and complex capital works portfolio, a number of significant projects were completed in 2022/23 such as College Street Cycleway, Woolworths Building Façade Remediation, Pittsway Arcade Food Court Refurbishment and Upgrade, Lyons Road Park, and the McDonald Street widening works.
20. Given the work in progress, a further \$21.7M of unspent funds at year end will need to be carried forward and revoted in addition to the capital works program adopted as part of the 2023/24 Operational Plan in June. This will ensure adequate funding to continue the capital works projects during 2023/24 and into future years.
21. A final review of the program has then been undertaken, to take into account the adopted budget, revised revotes, the project timelines, the required community engagement and the capacity to deliver the projects in the difficult market conditions. Following this review, it is recommended that \$4.5M now be pushed into the future years forward estimates, for a revised 2023/24 capital works budget totalling \$237.6M including an \$8.0M contingency.
22. A financial summary of the 2022/23 Capital Works program, a schedule showing the funds carried forward and deferred, the revised 2023/24 budget and future years' forward estimates by significant project and program, and a status report on all active capital projects exceeding \$5.0M in value is provided in Attachment B.

23. Significant program and project budget/forecast variances for 2022/23 capital programs asset enhancement budgets and future years' forward estimates were reported in the first three quarters, however there were further project variances by the final quarter of the year, including:
- (a) Properties - Community, Cultural and Recreational
    - (i) Green Square Public School and Community Spaces; Unexpected materials and services delays along with latent site conditions previously reported have delayed the main works by many months. The main works are now underway with piling for footings, site detention tanks and lift wells under construction.
  - (b) Bicycle Related Works
    - (i) Castlereagh St Cycleway - North; Construction works have recently commenced following a longer than expected tendering process.
  - (c) Public Domain
    - (i) George St South Pedestrianisation; Project to now be completed in 2023/24 with expected savings against the total budget.
  - (d) Open Space and Parks
    - (i) North Roseberry Park; Project was delayed due to additional design resolution but construction is now progressing well.
    - (ii) Synthetic Sports Field - Perry Park; Project was delayed due to a protracted tendering process but construction has now commenced.
    - (iii) Synthetic Sports Field - Crescent Park; Project was delayed due to design resolution on levels and flooding but construction has now commenced.
24. Significant program and project budget/forecast variances for 2022/23 capital programs asset renewal budgets and future years' forward estimates were reported in the first three quarters, however there were further project variances by the final quarter of the year, including:
- (a) Open Space and Parks
    - (i) In-Road Tree Planting; Additional design for the program was required this year, to develop and support the construction phase which will now occur in 2023/24.
    - (ii) Woolloomooloo Playground; Unfavourable variance relates to additional community consultation being undertaken, resulting in a revised project scope and delayed implementation.
  - (b) Properties Assets
    - (i) City Recital Hall; Unfavourable variance related to Stage 2 works reflecting recent market cost escalation.

- (ii) Galbestos remediation at Town Hall House; Construction delayed as design resolution was complex and took longer than originally planned but is now underway.
25. The Plant and Assets expenditure incurred during the year, net of disposals, was \$8.4M against a budget of \$13.5M. The underspend predominately reflected plant and assets which could not be delivered within the year. It is proposed to revote an additional \$3.2M, to increase the adopted 2023/24 net budget to \$17.2M as shown in Attachment B.
26. Technology and Digital Services capital works expenditure was \$18.6M against a budget of \$25.1M. The proposed revote of \$2.5M of funds, and other adjustments totalling (\$1.2M), will increase the adopted 2023/24 TDS capital budget to \$21.0M as shown in Attachment B.
27. Property Acquisitions and Divestments resulted in net acquisitions of \$92.5M for the 2022/23 year, against a net acquisition budget of \$147.8M. The acquisition of 15 O’Riordan Street and the Woolstores properties occurred in the first quarter, offset partially by the divestment of heritage floor space.

### Operational Highlights

28. There were a number of operational highlights, including (in chronological order):
- (a) In March and April 2023, City staff delivered 12 information pop-up stalls near the City’s community recycling stations and the Ultimo Recycling Pop-Up to promote the City’s recycling services for tricky items such as mobile phones, batteries, electronics and light bulbs. 897 residents were engaged about how to recycle tricky items and use the City’s recycling services.
  - (b) The City and the University of Sydney collaborated to deliver Raising the Bar Sydney in April 2023. This partnership aimed to support bold and exciting ideas in our city, nurture our tech startup ecosystem and support local bars and live music venues activating the Tech Central precinct. 30 free talks were held at 15 venues with a wide range of topics from robotics and climate tech to cyber security and next-gen bio tech. Approximately 1,800 individuals attended in-person and 89% stated that they would attend another Raising the Bar event in the future.
  - (c) The Surry Hills @Play festival, funded by a City of Sydney Precinct Activation Grant, ran throughout April. This new festival aimed to spark community participation and business regeneration through a diverse program of activities, including pop-up picnics, live music, free bike tours, art installations, a scavenger hunt and school holiday workshops.
  - (d) More than 500 international students attended the Lord Mayor’s annual Welcome for International Students on 26 April which included advice on services and how Sydney works. This event officially inducted members of City’s International Student Leadership and Ambassador Program. Comprising 24 students from 12 countries and regions, the ambassadors are taking part in a year-long program that includes free training, work integrated learning and volunteer opportunities to develop leadership skills and work on projects for international student communities.



- (e) The Betty Makin Youth Recognition Awards were held on 28 April at the Redfern Town Hall. This event acknowledges the positive contributions made by young people. The Awards were held at the same time as with the annual Youth Week in the City program and National Youth Week, an annual celebration of young people aged 12-25 years, aimed at providing opportunities for young people to express their creativity, showcase their talents and engage in social and cultural activities. The theme for Youth Week 2023 from 20 April to 30 April 2023 was “Connect. Participate. Celebrate”.
- (f) On Saturday 22 April 2023, the Juanita Nielsen Community Centre, in partnership with Nina Gbor from EcoStyles, hosted its second seasonal clothes swap event. Held to align with International Earth Day, the event spread awareness of the need for a more sustainable and environmentally friendly way to live. The day attracted over 100 participants.
- (g) To commemorate Anzac Day, the City, in consultation with the Anzac Memorial, has replanted the Anzac Memorial gardens in Hyde Park with plants from Australia, New Zealand and Turkey including banksia, rosemary and New Zealand Christmas bush.
- (h) The City commissioned new Acknowledging Country artwork by Kim Healey titled Jagun (meaning Country in Bundjalung). Kim Healey is a proud Bundjalung and Gumbaynggirr woman and a descendant of the Djunbun (Platypus) Clan. Jagun acknowledges and pays respect to Country and celebrates Aboriginal and Torres Strait Islander peoples and cultures. The artwork was first displayed in the public domain for Reconciliation Week in May 2023, and will feature prominently in the lead up to and during NAIDOC Week in July. From August, the artwork will also be used to Acknowledge Country on banners installed across the city centre, Redfern, Glebe and Woolloomooloo. The artwork has also featured on QMS screens, and window decals for community venues.
- (i) Nine new compact footway sweeper machines commenced service on 17 May 2023. The footway sweepers are much more manoeuvrable than previous vehicles, and comply with the EU6 standards, meeting the lowest emissions possible. The machines include a brand new, state of the art broom system and technology which are 100% fully recyclable.
- (j) Recently refurbished parks include Minogue Crescent Reserve at Forest Lodge, Lyons Road Park, Camperdown and Tote Park in Zetland. To celebrate, open days were held on 27 May, including entertainment, activities and refreshments.
- (k) The City’s Connect Sydney program is a capacity building training program for community, not-for-profit, charitable and other social purpose organisations. The program was developed with grant funding from the Department of Communities and Justice. The City engaged Burbangana Group, an expert First Nations-led consultancy and training organisation, to develop and facilitate a three-part series of free hybrid training workshops throughout May and June 2023. A total of 51 people attended the three workshops, which were on the topics of governance, grant writing, fundraising and board management. The workshops supported a variety of Aboriginal and Torres Strait Islander organisations.

- (l) The bara Monument for the Eora won the Aboriginal Heritage category of the 2023 National Trust Heritage Awards. At the 2023 NSW Landscape Architecture Awards in June the Drying Green won the Award of Excellence in the parks and open space category and the City's Street tree master plan won the Award of Excellence in the landscape planning category. Additionally, the City's Food scraps recycling trial was a finalist in the Outstanding council project of the WASTE 2023 awards.
- (m) A ground-breaking event was held on 15 June to officially mark the start of construction for City West Housing's newest affordable rental housing development, Boronia Apartments in Waterloo. With funding from all three tiers of government, including the City of Sydney, this 74-apartment building in the heart of the inner City will provide good quality well located affordable rental housing for a range of residents on different incomes, including women and children escaping Domestic and Family Violence.
- (n) Redfern Waterloo Pet Day 2023 was held on 17 June at Waterloo Green. This annual City of Sydney event provides free pet health services to concession card holders in our local area in partnership with Counterpoint Community Services, animal welfare organisations and local vets.
- (o) To mark Refugee Week 2023 (18-24 June) the City hosted a series of events and extended our welcoming banner campaign across the CBD and other locations across the city. Banners and flags were flown on more than 70 poles at different locations across the city. Pull up banners were also on display across City community centres and at Town Hall House. The theme for Refugee Week 2023 was Finding Freedom. The event program was delivered in partnership with Refugee Council of Australia and Refugee Advice and Casework Service.
- (p) From 21 to 28 June, the City ran the Visiting Entrepreneur 2023 program, featuring high-profile international entrepreneurs providing a series of free talks to inform and upskill our local tech entrepreneurs. This year's program explored the current wave of ideas, trends, and technologies that are spilling into all aspects of our lives.
- (q) The City as a member of Southern Sydney Regional Organisation of Councils (SSROC) partnered with Boral to take part in the largest crumbed rubber asphalt demonstration project in Australia. Boral will use 2,000 tonnes of crumbed rubber asphalt added to 1,200 tonnes of standard asphalt mix to pave eight local Sydney council streets. The crumbed rubber will come from 3,600 recycled standard passenger car tyres or 2,400 car and 490 truck tyres with the first pavement laid in June.
- (r) Redfern Community Centre recently ran a five-week cooking program designed for Aboriginal men. The program was facilitated by local Elder Aunty Beryl Van-Oploo and on average 12 men attended each session. Participants learnt how to create simple, nutritious and healthy meals on a budget and were presented with a booklet of recipes to practice at home.

- (s) The Sydney Streets events returned to Redfern (13 May), Darlinghurst (20 May) and Haymarket (24 June), bringing the community and visitors together and supporting local businesses.
- (t) The City has commenced publication of City Insights on its website, providing information relating to city visitation, consumer spend, people movement, and economic performance that can help illustrate how the city is being used, when, and by who.

### **Financial Implications**

- 29. Financial performance in the majority of the principal activities, as defined within the Delivery Program 2022-2026, were impacted by the delivery challenges faced within the year. These challenges have contributed to a favourable Operating Result, as noted within the body of this report.
- 30. At Quarter 4 the Operating Result was \$155.2M, a favourable variance of \$34.2M on budget, while the Net Surplus was \$179.5M, or \$102.3M ahead of budget.
- 31. The interim Net Surplus result for 2022/23 reflects a favourable operating result of \$34.2M, better than budgeted interest income of \$16.1M, and a significantly higher value of capital grants and contributions \$56.6M recognised for the year than anticipated. With a higher opening cash balance than budgeted, and the underspend in the Capital Works program, these results contribute to a year end cash position of \$730.6M.
- 32. Note that surplus funds not yet required for projects are generally being directed towards specific cash reserves (restrictions), in accordance with the Council's resolution and the City's long term financial plan, while the majority if the unrestricted cash is required to fund those capital programs without a specific reserve.

### **Relevant Legislation**

- 33. The Local Government Act 1993 and Local Government (General) Regulation 2021 require quarterly progress reports against the financial objectives and regular reports (at least six monthly) against the Operational Plan.
- 34. Section 406 of the Act requires councils to comply with the Integrated Planning and Reporting Guidelines, issued by the Chief Executive of the Office of Local Government.

### **Critical Dates / Time Frames**

- 35. The quarterly report is due to be submitted to Council within two months of the end of the respective quarter.
- 36. The information contained within this report reflects Council's financial performance in the 2022/23 financial year.

**Public Consultation**

37. There is no requirement for prior public consultation for this report.

**BILL CARTER**

Chief Financial Officer

# **Attachment A**

<h2><b>Financial Results Summary</b></h2>
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# Financial Summary

## City of Sydney | Q4 2022/23

	Year-to-date			Full Year			
	\$'000	Current Budget	Actual	Variance Fav/ (Unfav)	Original Budget	Adjustment	Current Budget
Operating Income		651,102	660,033	8,931	651,102	-	651,102
Employee benefits and on-costs		256,220	247,053	9,167	256,220	-	256,220
Other operating expenditure		273,878	257,743	16,135	273,878	-	273,878
Operating Expenditure		530,099	504,796	25,302	530,099	-	530,099
<b>OPERATING RESULT</b> (before depreciation, interest, capital related costs and capital related income)		<b>121,003</b>	<b>155,237</b>	<b>34,234</b>	<b>121,003</b>	-	<b>121,003</b>
<b>Add additional income:</b>							
Interest Income		7,477	23,539	16,062	7,477	-	7,477
Capital grants and Contributions		68,857	125,468	56,611	68,857	-	68,857
<b>Less additional expenses:</b>							
Depreciation		114,413	117,419	(3,006)	114,413	-	114,413
Capital Project Related Costs		5,800	13,895	(8,095)	5,800	-	5,800
Gain / (Loss) on Sale of Assets		-	6,261	6,261	-	-	-
Gain / (Loss) on Investment Funds		-	266	266	-	-	-
<b>NET OPERATING RESULT FOR THE YEAR ATTRIBUTABLE TO COUNCIL</b>		<b>77,124</b>	<b>179,457</b>	<b>102,333</b>	<b>77,124</b>	-	<b>77,124</b>
Capital Works		223,263	144,645	78,619	212,123	11,140	223,263
Capital Works (Technology and Digital Services)		25,090	18,583	6,507	6,960	18,130	25,090
Plant and Equipment		13,468	8,441	5,027	12,984	484	13,468
Property Acquisitions and (Divestments)		147,798	92,495	55,303	147,798	-	147,798
<b>TOTAL CAPITAL EXPENDITURE</b>		<b>409,619</b>	<b>264,163</b>	<b>145,456</b>	<b>379,865</b>	<b>29,754</b>	<b>409,619</b>
<b>Available funds:</b>							
Opening Balance		715,040	715,040	-	482,600	232,440	715,040
Cash Surplus / (Deficit)		(218,081)	15,550	233,631	(132,000)	(86,081)	(218,081)
<b>CLOSING CASH BALANCE</b>		<b>496,959</b>	<b>730,590</b>	<b>233,631</b>	<b>350,600</b>	<b>146,359</b>	<b>496,959</b>

# Quarterly Income Statement

## City of Sydney | Q4 2022/23

	Year-to-date				Full Year			
	\$'000	Current Budget	Actual	Variance Fav/ (Unfav)	Variance %	Original Budget	Adjustment	Current Budget
<b>OPERATING INCOME</b>								
Advertising Income	17,456	30,719	13,263	76%	17,456	-	17,456	
Aquatic Facilities Income	125	126	0	0%	125	-	125	
Building & Development Application Incom	5,957	4,921	(1,036)	(17%)	5,957	-	5,957	
Building Certificate	1,408	1,404	(4)	(0%)	1,408	-	1,408	
Child Care Fees	1,621	1,172	(449)	(28%)	1,621	-	1,621	
Commercial Properties	68,731	67,309	(1,422)	(2%)	68,731	-	68,731	
Community Properties	11,517	9,207	(2,310)	(20%)	11,517	-	11,517	
Enforcement Income	37,922	34,206	(3,715)	(10%)	37,922	-	37,922	
Footway Licences	-	(22)	(22)	-	-	-	-	
Grants and Contributions	17,957	23,692	5,736	32%	17,957	-	17,957	
Health Related Income	1,791	1,654	(136)	(8%)	1,791	-	1,791	
Library Income	88	115	28	32%	88	-	88	
Other Building Fees	11,566	12,152	586	5%	11,566	-	11,566	
Other Fees	3,424	5,153	1,730	51%	3,424	-	3,424	
Other Income	621	665	44	7%	621	-	621	
Parking Meter Income	39,300	38,904	(396)	(1%)	39,300	-	39,300	
Parking Station Income	10,200	10,137	(63)	(1%)	10,200	-	10,200	
Private Work Income	5,741	5,847	106	2%	5,741	-	5,741	
Rates & Annual Charges	387,503	387,410	(93)	(0%)	387,503	-	387,503	
Sponsorship Income	430	178	(252)	(59%)	430	-	430	
Venue/Facility Income	9,970	9,934	(36)	(0%)	9,970	-	9,970	
Work Zone	16,267	13,926	(2,340)	(14%)	16,267	-	16,267	
<b>Operating income (excluding VIK)</b>	<b>649,594</b>	<b>658,811</b>	<b>9,217</b>	<b>1%</b>	<b>649,594</b>	-	<b>649,594</b>	
Value-in-kind income	1,508	1,222	(286)	(19%)	1,508	-	1,508	
<b>OPERATING INCOME</b>	<b>651,102</b>	<b>660,033</b>	<b>8,931</b>	<b>1%</b>	<b>651,102</b>	-	<b>651,102</b>	

# Quarterly Income Statement

## City of Sydney | Q4 2022/23

	Year-to-date				Full Year			
	\$'000	Current Budget	Actual	Variance Fav/ (Unfav)	Variance %	Original Budget	Adjustment	Current Budget
<b>EMPLOYEE BENEFITS AND ON-COSTS</b>								
Salaries and Wages	201,978	191,631	10,347	5%	202,079	(101)	201,978	
Other Employee Related Costs	1,483	1,651	(167)	(11%)	1,483	-	1,483	
Employee Oncosts	7,322	5,037	2,285	31%	7,312	10	7,322	
Agency Contract Staff	12,703	24,353	(11,650)	(92%)	12,703	-	12,703	
Superannuation	24,283	21,082	3,202	13%	24,193	91	24,283	
Travelling	171	133	39	22%	171	-	171	
Workers Compensation Insurance	6,502	1,318	5,184	80%	6,502	-	6,502	
Fringe Benefit Tax	600	508	92	15%	600	-	600	
Training Costs (excluding salaries)	1,177	1,340	(164)	(14%)	1,177	-	1,177	
<b>Employee benefits and on-costs</b>	<b>256,220</b>	<b>247,053</b>	<b>9,167</b>	<b>4%</b>	<b>256,220</b>	<b>-</b>	<b>256,220</b>	
<b>OTHER OPERATING EXPENDITURE</b>								
Bad & Doubtful Debts	500	1,059	(559)	(112%)	500	-	500	
Consultancies	5,264	3,055	2,208	42%	5,264	-	5,264	
Enforcement & Infringement Costs	8,415	7,686	729	9%	8,415	-	8,415	
Event Related Expenditure	14,418	11,234	3,184	22%	14,418	-	14,418	
Expenditure Recovered	(4,023)	(6,312)	2,289	(57%)	(4,023)	-	(4,023)	
Facility Management	12,502	12,191	311	2%	12,502	-	12,502	
General Advertising	1,092	851	240	22%	1,092	-	1,092	
Governance	1,756	1,490	266	15%	1,756	-	1,756	
Government Authority Charges	7,438	7,644	(205)	(3%)	7,438	-	7,438	
Grants, Sponsorships and Donations	25,265	21,056	4,209	17%	24,665	600	25,265	
Infrastructure Maintenance	44,073	49,006	(4,933)	(11%)	44,073	-	44,073	
Insurance	5,930	5,744	186	3%	5,930	-	5,930	
IT Related Expenditure	15,346	14,186	1,160	8%	15,346	-	15,346	
Legal Fees	3,190	2,467	722	23%	3,190	-	3,190	
Other Asset Maintenance	3,561	3,421	140	4%	3,561	-	3,561	



# Quarterly Income Statement

## City of Sydney | Q4 2022/23

20

	Year-to-date				Full Year		
	\$'000	Current Budget	Actual	Variance Fav/ (Unfav)	Variance %	Original Budget	Adjustment
Other Operating Expenditure	10,073	10,339	(266)	(3%)	10,073	-	10,073
Postage & Couriers	1,287	1,234	53	4%	1,287	-	1,287
Printing & Stationery	1,278	1,168	110	9%	1,278	-	1,278
Project Management & Other Project Costs	1,119	1,004	115	10%	1,119	-	1,119
Property Related Expenditure	39,686	38,641	1,045	3%	39,686	-	39,686
Service Contracts	23,176	21,525	1,652	7%	23,176	-	23,176
Stores & Materials	4,049	7,679	(3,630)	(90%)	4,049	-	4,049
Surveys & Studies	2,287	1,252	1,035	45%	2,287	-	2,287
Telephone Charges	2,598	2,360	238	9%	2,598	-	2,598
Utilities	12,344	12,822	(479)	(4%)	12,344	-	12,344
Vehicle Maintenance	2,456	2,660	(205)	(8%)	2,456	-	2,456
Waste Disposal Charges	23,391	21,058	2,333	10%	23,391	-	23,391
Value-in-kind (VIK) expenditure	1,508	1,222	286	19%	1,508	-	1,508
<b>Total other operating expenditure</b>	<b>273,878</b>	<b>257,743</b>	<b>16,135</b>	<b>6%</b>	<b>273,878</b>	<b>-</b>	<b>273,878</b>
<b>OPERATING EXPENDITURE</b> (excluding depreciation)	<b>530,099</b>	<b>504,796</b>	<b>25,302</b>	<b>5%</b>	<b>530,099</b>	<b>-</b>	<b>530,099</b>
<b>OPERATING RESULT</b> (before depreciation, interest, capital related costs and capital income)	<b>121,003</b>	<b>155,237</b>	<b>34,234</b>	<b>28%</b>	<b>121,003</b>	<b>-</b>	<b>121,003</b>
<b>Add additional income:</b>							
Interest Income	7,477	23,539	16,062	215%	7,477	-	7,477
Capital Grants	64,857	112,504	47,647	73%	64,857	-	64,857
Capital Grants - Works In Kind	4,000	12,964	8,964	224%	4,000	-	4,000
<b>Less additional expenses:</b>							
Depreciation	114,413	117,419	(3,006)	(3%)	114,413	0	114,413
Capital Project Related Costs	5,800	13,895	(8,095)	(140%)	5,800	-	5,800

# Quarterly Income Statement

## City of Sydney | Q4 2022/23

\$'000	Year-to-date				Full Year		
	Current Budget	Actual	Variance Fav/ (Unfav)	Variance %	Original Budget	Adjustment	Current Budget
<b>Net gain/ (loss) on disposal of assets and revaluations:</b>							
Gain Loss on Sale of Assets	-	6,261	6,261	-	-	-	-
Gain Loss on Investment Funds	-	266	266	-	-	-	-
<b>NET OPERATING RESULT FOR THE YEAR ATTRIBUTABLE TO COUNCIL</b>	<b>77,124</b>	<b>179,457</b>	<b>102,333</b>	<b>133%</b>	<b>77,124</b>	<b>(0)</b>	<b>77,124</b>
<b>CAPITAL EXPENDITURE</b>							
Capital Works	223,263	144,645	78,619	35%	212,123	11,140	223,263
Capital Works (Technology and Digital Services)	25,090	18,583	6,507	26%	6,960	18,130	25,090
Plant and Equipment	13,468	8,441	5,027	37%	12,984	484	13,468
Property Acquisitions and (Divestments)	147,798	92,495	55,303	37%	147,798	-	147,798
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>409,619</b>	<b>264,163</b>	<b>145,456</b>	<b>36%</b>	<b>379,865</b>	<b>29,754</b>	<b>409,619</b>

# Year-to-date budget vs actual operating result by division and unit

City of Sydney | Q4 2022/23

DIVISION Unit	INCOME				EXPENDITURE				OPERATING RESULT			
	BUDGET	ACTUAL	Variance Fav / (Unfav)	% Variance	BUDGET	ACTUAL	Variance Fav / (Unfav)	% Variance	BUDGET	ACTUAL	Variance Fav / (Unfav)	% Variance
<b>Chief Executive Office</b>	-	-	-	-	<b>9,309</b>	<b>8,908</b>	<b>401</b>	<b>4%</b>	<b>(9,309)</b>	<b>(8,908)</b>	<b>401</b>	<b>4%</b>
Office of the Lord Mayor	-	-	-	-	3,841	3,955	(114)	(3%)	(3,841)	(3,955)	(114)	(3%)
Secretariat	-	-	-	-	1,800	1,445	355	20%	(1,800)	(1,445)	355	20%
Councillor Support	-	-	-	-	2,203	2,003	200	9%	(2,203)	(2,003)	200	9%
Chief Executive Office	-	-	-	-	1,465	1,505	(40)	(3%)	(1,465)	(1,505)	(40)	(3%)
<b>Legal &amp; Governance</b>	<b>5</b>	<b>24</b>	<b>19</b>	<b>376%</b>	<b>14,887</b>	<b>12,766</b>	<b>2,120</b>	<b>14%</b>	<b>(14,882)</b>	<b>(12,742)</b>	<b>2,139</b>	<b>14%</b>
Risk Management & Governance	5	24	19	376%	6,914	6,343	571	8%	(6,909)	(6,319)	590	9%
Legal Services	-	-	-	-	6,358	5,102	1,257	20%	(6,358)	(5,102)	1,257	20%
Internal Audit	-	-	-	-	711	620	90	13%	(711)	(620)	90	13%
Council Elections	-	-	-	-	903	701	202	22%	(903)	(701)	202	22%
<b>Chief Operations Office</b>	<b>82,362</b>	<b>79,171</b>	<b>(3,191)</b>	<b>(4%)</b>	<b>85,259</b>	<b>80,537</b>	<b>4,722</b>	<b>6%</b>	<b>(2,898)</b>	<b>(1,366)</b>	<b>1,532</b>	<b>53%</b>
Chief Operations Office	-	-	-	-	877	883	(6)	(1%)	(877)	(883)	(6)	(1%)
City Property	80,466	76,821	(3,645)	(5%)	57,291	56,375	916	2%	23,175	20,446	(2,729)	(12%)
Development & Strategy	-	23	23	-	4,227	2,103	2,124	50%	(4,227)	(2,080)	2,147	51%
Infrastructure Sustainability & Performance	1,834	1,844	10	1%	6,178	5,935	243	4%	(4,344)	(4,091)	253	6%
Professional Services	-	-	-	-	4,670	4,421	250	5%	(4,670)	(4,421)	250	5%
Asset Strategy & Systems	-	-	-	-	833	832	0	0%	(833)	(832)	0	0%
City Design	-	214	214	-	4,466	3,900	565	13%	(4,466)	(3,687)	779	17%
City Projects	-	(0)	(0)	-	929	1,357	(428)	(46%)	(929)	(1,357)	(428)	(46%)
Green Square	-	-	-	-	717	637	80	11%	(717)	(637)	80	11%
City Transformation	-	-	-	-	191	(12)	203	106%	(191)	12	203	106%
City Access & Transport	62	270	208	338%	4,532	3,760	772	17%	(4,471)	(3,490)	980	22%
Project Management Office	-	-	-	-	348	345	3	1%	(348)	(345)	3	1%
<b>People Performance &amp; Technology</b>	<b>2,797</b>	<b>2,601</b>	<b>(196)</b>	<b>(7%)</b>	<b>52,634</b>	<b>49,053</b>	<b>3,581</b>	<b>7%</b>	<b>(49,837)</b>	<b>(46,452)</b>	<b>3,385</b>	<b>7%</b>
Customer Service	2,777	2,573	(204)	(7%)	7,329	6,595	734	10%	(4,552)	(4,022)	530	12%
Internal Office Services	-	-	-	-	294	182	113	38%	(294)	(182)	113	38%
People & Culture	-	18	18	-	6,688	7,241	(553)	(8%)	(6,688)	(7,223)	(535)	(8%)
Work Health & Safety	-	-	-	-	2,183	2,196	(13)	(1%)	(2,183)	(2,196)	(13)	(1%)
People Performance & Technology	-	-	-	-	1,244	1,282	(38)	(3%)	(1,244)	(1,282)	(38)	(3%)
Business & Service Improvement	-	-	-	-	1,136	1,128	8	1%	(1,136)	(1,128)	8	1%
Data & Information Management Services	20	10	(10)	(51%)	8,275	8,093	182	2%	(8,255)	(8,083)	172	2%
Technology & Digital Services	-	-	-	-	25,485	22,337	3,147	12%	(25,485)	(22,337)	3,147	12%
<b>City Life</b>	<b>21,010</b>	<b>20,977</b>	<b>(33)</b>	<b>(0%)</b>	<b>98,070</b>	<b>85,686</b>	<b>12,384</b>	<b>13%</b>	<b>(77,060)</b>	<b>(64,709)</b>	<b>12,351</b>	<b>16%</b>
Creative City	1,447	1,011	(436)	(30%)	34,940	31,796	3,144	9%	(33,493)	(30,785)	2,708	8%
Grants & Sponsorship	139	160	21	15%	24,815	20,633	4,182	17%	(24,676)	(20,473)	4,203	17%
Venue Management	9,129	10,908	1,778	19%	7,235	6,916	319	4%	1,895	3,992	2,097	111%
Social City	8,095	7,360	(736)	(9%)	21,209	18,162	3,047	14%	(13,114)	(10,803)	2,311	18%
City Business & Safety	1,983	1,331	(652)	(33%)	5,451	4,108	1,343	25%	(3,468)	(2,777)	691	20%
City Life Management	-	-	-	-	2,103	1,814	289	14%	(2,103)	(1,814)	289	14%
Sustainability Programs	216	207	(9)	(4%)	2,318	2,257	60	3%	(2,102)	(2,050)	51	2%

# Year-to-date budget vs actual operating result by division and unit

## City of Sydney | Q4 2022/23

DIVISION Unit	INCOME				EXPENDITURE				OPERATING RESULT			
	BUDGET	ACTUAL	Variance Fav / (Unfav)	% Variance	BUDGET	ACTUAL	Variance Fav / (Unfav)	% Variance	BUDGET	ACTUAL	Variance Fav / (Unfav)	% Variance
<b>Strategic Development &amp; Engagement</b>	<b>834</b>	<b>865</b>	<b>30</b>	<b>4%</b>	<b>19,918</b>	<b>18,066</b>	<b>1,852</b>	<b>9%</b>	<b>(19,083)</b>	<b>(17,201)</b>	<b>1,882</b>	<b>10%</b>
City Communications	84	20	(65)	(76%)	8,766	8,051	714	8%	(8,681)	(8,031)	650	7%
Strategy & Urban Analytics	-	-	-	-	4,874	4,578	296	6%	(4,874)	(4,578)	296	6%
Strategic Outcomes	-	-	-	-	220	74	147	67%	(220)	(74)	147	67%
Resilient Sydney	700	845	145	21%	1,211	969	242	20%	(511)	(124)	387	76%
City Engagement	-	-	-	-	2,011	1,695	316	16%	(2,011)	(1,695)	316	16%
City Conversations	-	-	-	-	-	2	(2)	-	-	(2)	(2)	-
Sustainability & Resilience	-	-	-	-	1,523	1,442	82	5%	(1,523)	(1,442)	82	5%
Indigenous Leadership & Engagement	50	-	(50)	(100%)	930	799	131	14%	(880)	(799)	81	9%
Strategic Development & Engagement	-	-	-	-	383	456	(74)	(19%)	(383)	(456)	(74)	(19%)
<b>Corporate Costs</b>	<b>393,408</b>	<b>395,455</b>	<b>2,047</b>	<b>1%</b>	<b>1,068</b>	<b>1,368</b>	<b>(300)</b>	<b>(28%)</b>	<b>392,340</b>	<b>394,087</b>	<b>1,747</b>	<b>0%</b>
<b>Chief Financial Office</b>	<b>550</b>	<b>584</b>	<b>34</b>	<b>6%</b>	<b>11,203</b>	<b>10,933</b>	<b>270</b>	<b>2%</b>	<b>(10,653)</b>	<b>(10,349)</b>	<b>304</b>	<b>3%</b>
CFO Administration	-	0	0	-	1,339	1,344	(5)	(0%)	(1,339)	(1,344)	(4)	(0%)
Business Planning & Performance	-	-	-	-	1,350	1,271	79	6%	(1,350)	(1,271)	79	6%
Financial Planning & Reporting	-	-	-	-	3,184	3,122	62	2%	(3,184)	(3,122)	62	2%
Rates	550	582	32	6%	2,354	2,385	(31)	(1%)	(1,804)	(1,803)	1	0%
Procurement	-	2	2	-	2,976	2,812	164	6%	(2,976)	(2,810)	166	6%
<b>City Services</b>	<b>130,428</b>	<b>141,108</b>	<b>10,680</b>	<b>8%</b>	<b>199,221</b>	<b>200,388</b>	<b>(1,167)</b>	<b>(1%)</b>	<b>(68,793)</b>	<b>(59,280)</b>	<b>9,513</b>	<b>14%</b>
Security & Emergency Management	-	-	-	-	6,758	6,311	446	7%	(6,758)	(6,311)	446	7%
City Rangers	37,821	33,943	(3,878)	(10%)	26,180	24,615	1,565	6%	11,641	9,328	(2,313)	(20%)
Parking & Fleet Services	49,500	49,059	(441)	(1%)	16,070	15,361	709	4%	33,430	33,698	268	1%
City Greening & Leisure	1,373	1,341	(32)	(2%)	43,328	41,757	1,571	4%	(41,955)	(40,416)	1,539	4%
City Services Management	-	-	-	-	512	560	(48)	(9%)	(512)	(560)	(48)	(9%)
City Services Strategy	-	-	-	-	846	725	121	14%	(846)	(725)	121	14%
City Infrastructure & Traffic Operations (CITO)	41,075	56,130	15,055	37%	36,138	44,580	(8,442)	(23%)	4,936	11,550	6,614	134%
Cleansing & Waste	659	635	(24)	(4%)	69,389	66,479	2,910	4%	(68,730)	(65,844)	2,886	4%
<b>City Planning Development &amp; Transport</b>	<b>19,708</b>	<b>19,248</b>	<b>(459)</b>	<b>(2%)</b>	<b>38,529</b>	<b>37,090</b>	<b>1,439</b>	<b>4%</b>	<b>(18,822)</b>	<b>(17,842)</b>	<b>980</b>	<b>5%</b>
Health & Building	2,245	2,509	265	12%	14,802	14,151	651	4%	(12,558)	(11,642)	916	7%
Construction & Building Certification Services	10,710	11,510	800	7%	2,922	2,721	201	7%	7,788	8,789	1,001	13%
Planning Assessments	5,947	4,937	(1,010)	(17%)	14,700	14,672	29	0%	(8,753)	(9,735)	(981)	(11%)
Strategic Planning & Urban Design	806	292	(514)	(64%)	6,104	5,546	558	9%	(5,298)	(5,254)	44	1%
<b>Council</b>	<b>651,102</b>	<b>660,033</b>	<b>8,931</b>	<b>1%</b>	<b>530,099</b>	<b>504,796</b>	<b>25,302</b>	<b>5%</b>	<b>121,003</b>	<b>155,237</b>	<b>34,234</b>	<b>28%</b>

# Summary of Income and Expenditure by Principal Activity

## City of Sydney | Q4 2022/23

\$'000	Operating income			Operating expenditure			Operating result		
	Budget	Actual	Variance Fav / (Unfav)	Budget	Actual	Variance Fav / (Unfav)	Budget	Actual	Variance Fav / (Unfav)
Responsible governance and stewardship	477,778	476,083	(1,696)	164,793	154,725	10,067	312,986	321,357	8,371
A leading environmental performer	2,807	2,765	(41)	92,606	88,104	4,502	(89,800)	(85,339)	4,461
Public places for all	42,350	57,606	15,255	71,543	79,139	(7,596)	(29,193)	(21,533)	7,659
Design excellence and sustainable development	19,708	19,248	(459)	45,037	43,493	1,544	(25,329)	(24,245)	1,085
A city for walking, cycling and public transport	51,349	50,982	(367)	15,291	13,912	1,380	36,057	37,070	1,012
An equitable and inclusive city	7,242	6,187	(1,056)	39,358	35,373	3,985	(32,116)	(29,186)	2,930
Resilient and diverse communities	46,862	44,815	(2,047)	51,983	47,924	4,059	(5,121)	(3,109)	2,012
A thriving cultural and creative life	666	920	254	11,766	12,036	(269)	(11,100)	(11,116)	(15)
A transformed and innovative economy	2,340	1,428	(912)	32,365	27,704	4,661	(30,025)	(26,276)	3,749
Housing for all	0	0	0	5,356	2,386	2,970	(5,356)	(2,386)	2,970
<b>Council</b>	<b>651,102</b>	<b>660,033</b>	<b>8,931</b>	<b>530,099</b>	<b>504,796</b>	<b>25,302</b>	<b>121,003</b>	<b>155,237</b>	<b>34,234</b>

# Contingency Report

## City of Sydney | Q4 2022/23

\$'000		CEO	General	Capital Works	Total
<b>Adopted budget - contingency</b>		<b>3,000</b>	<b>1,500</b>	<b>10,000</b>	<b>14,500</b>
15/08/2022	\$1.1M Capital Works contingency Re-Phased to Future Years Fwd est as approved at Q4 2021/22			(1,108)	(1,108)
<b>Less Approved Contingency Allocations:</b>					
<b>Approval Date</b>					
19/09/2022	Support for the People of Pakistan - Oxfam Australia		(50)		(50)
19/09/2022	Support for the People of Pakistan - UNICEF		(50)		(50)
27/10/2022	Gadigal Avenue, Potter, and Crystal Streets Cycleway project			(85)	(85)
31/10/2022	Additional Support for Sydney WorldPride 2023		(300)		(300)
12/12/2022	Ukrainian Council of NSW Inc -to hold an event to raise funds to provide humanitarian aid & support.		(50)		(50)
20/02/2023	Syria & Turkiye Earthquake Appeal - Australian Committee for UNICEF		(50)		(50)
20/02/2023	Syria & Turkiye Earthquake Appeal - Australian Red Cross		(50)		(50)
13/03/2023	Support for Vanuatu - Save the Children Australia		(50)		(50)
Q1 Jul - Sep	Capital Works contingency as per adopted Q1 report attachment B			(857)	(857)
Q2 Oct - Dec	PAIT Renewal - Endorsed by Council - December 2022			(508)	(508)
Q2 Oct - Dec	Capital Works contingency as per adopted Q2 report attachment B			(2,897)	(2,897)
3/04/2023	Andrew (Boy) Charlton Pool - Filter Cell Renewal			(197)	(197)
Q3 Jan - Mar	Capital Works contingency as per adopted Q3 report attachment B			(2,019)	(2,019)
Q4 Apr - Jun	Capital Works contingency Pyrmont Community Centre (Approved by Council)			(1,700)	(1,700)
Q4 Apr - Jun	Capital Works contingency proposed Q4 adjustment Newcombe Street Paddington - Partial road opening & closure (CEO approved delegation)			(103)	(103)
Q4 Apr - Jun	Capital Works contingency proposed Q4 adjustment LPCTC Committee - Improvement works ( grant funded)			(431)	(431)
<b>Allocated:</b>		-	(600)	(9,904)	(10,504)
<b>Funds Available:</b>					
	Operational	3,000	900		
	Capital			96	
<b>Unallocated contingency</b>		<b>3,000</b>	<b>900</b>	<b>96</b>	<b>3,996</b>

# City of Sydney

## Report by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

It is my opinion that the Quarterly Budget Review Statement for City of Sydney for the period to 30 June 2023 indicates that Council's financial position is satisfactory.

The City's restricted funds have been invested in accordance with Council's investment policies and reconciled to the monthly investment report, together with the funds invested and cash at bank.

The date of the last bank reconciliation for the year ending 30 June 2023 was Saturday 1 July 2023.

**Signed:**



Bill Carter, Chief Financial Officer  
Responsible Accounting Officer

**Date:**

27 JULY 2023

# **Attachment B**

## **Capital Expenditure Financial Results**




	2022/23 Capital Works Expenditure Summary				Revised 2023/24 Capital Works Budget		
	Budget 2022/23	Actual Expenditure 2022/23	Budget v Actual Variance fav (unfav)	Adopted 2023/24 Budget	Carry Forward / Revote Adjustments	Re-Phased (to)/from Future Years Fwd est	Proposed Revised Budget 2023/24
<b>Asset Enhancement</b>							
Public Domain	41.4	26.1	15.4	34.3	4.7	0.2	39.1
Properties - Community, Cultural and Recreational	26.3	8.9	17.4	17.8	7.1	1.9	26.8
Open Space & Parks	24.5	12.9	11.6	23.3	2.8	1.5	27.5
Public Art	3.3	1.2	2.1	2.6	0.2	0.2	3.0
Green Infrastructure	1.7	1.1	0.7	0.8	0.4	0.0	1.2
Bicycle Related Works	14.2	10.0	4.2	22.5	0.0	2.4	24.9
Properties - Investment and Operational	4.2	3.2	1.1	1.6	0.5	(0.3)	1.7
Stormwater Drainage	1.1	0.2	0.9	2.8	0.2	0.0	2.9
<b>Asset Enhancement Projects Total</b>	<b>116.7</b>	<b>63.5</b>	<b>53.2</b>	<b>105.6</b>	<b>15.8</b>	<b>5.8</b>	<b>127.1</b>
<b>Asset Renewal</b>							
Public Art	1.3	0.9	0.4	2.2	0.0	(0.2)	2.1
Open Space & Parks	24.1	12.5	11.6	22.9	1.4	1.1	25.3
Public Domain	27.4	25.3	2.0	15.4	1.5	(2.1)	14.8
Properties Assets	37.8	27.2	10.6	35.7	3.1	(0.2)	38.6
Infrastructure - Roads Bridges Footways	11.9	11.6	0.3	16.1	(0.2)	0.1	16.1
Stormwater Drainage	3.7	3.7	0.0	5.6	(0.0)	0.0	5.6
<b>Asset Renewal Programs Total</b>	<b>106.1</b>	<b>81.2</b>	<b>24.9</b>	<b>97.9</b>	<b>5.9</b>	<b>(1.3)</b>	<b>102.5</b>
<b>Total Capital Works</b>	<b>222.8</b>	<b>144.6</b>	<b>78.2</b>	<b>203.4</b>	<b>21.7</b>	<b>4.5</b>	<b>229.6</b>
Capital Contingency	0.4	0.0	0.4	8.0	0.0	0.0	8.0
<b>Total Contingency</b>	<b>0.4</b>	<b>0.0</b>	<b>0.4</b>	<b>8.0</b>	<b>0.0</b>	<b>0.0</b>	<b>8.0</b>
<b>Total Capital Works including Contingency</b>	<b>223.3</b>	<b>144.6</b>	<b>78.6</b>	<b>211.4</b>	<b>21.7</b>	<b>4.5</b>	<b>237.6</b>

	2022/23 Plant & Equipment and TDS Expenditure Summary				Revised 2023/24 Plant & Equipment and TDS Budget		
	Budget 2022/23	Actual Expenditure 2022/23	Budget v Actual Variance fav (unfav)	Adopted 2023/24 Budget	Carry Forward / Revote Adjustments	Re-Phased (to)/from Future Years Fwd est	Proposed Revised Budget 2023/24
	Books & Library Resources	0.8	0.7	0.1	0.8	0.0	0.0
Information Technology (Equipment)	3.2	1.6	1.6	2.3	0.4	0.0	2.7
Vehicles and Plant	4.6	3.0	1.6	3.3	1.9	0.0	5.2
Equipment, Furniture & Fittings and Miscellaneous	5.0	3.2	1.8	7.6	0.9	0.0	8.5
<b>Total Net Plant and Equipment</b>	<b>13.5</b>	<b>8.4</b>	<b>5.1</b>	<b>14.0</b>	<b>3.2</b>	<b>0.0</b>	<b>17.2</b>
<b>Technology and Digital Services - Capital Projects</b>	<b>25.1</b>	<b>18.6</b>	<b>6.5</b>	<b>19.7</b>	<b>2.5</b>	<b>(1.2)</b>	<b>21.0</b>

# Capital Works Commenced projects - Individual Projects > \$5M

City of Sydney | Q4 2022/23

Project Name	\$'000		Q4 June 2023 Status Comments
	Cost to date	Total budget	
City Centre - Barrack St masterplan	43	5,699	Masterplan re-programmed to commence this quarter.
Hinchcliffe St (North), Woolpack St & Barker St (South)	257	6,790	Project planning yet to commence. Timing dependent on private development.
Zetland Ave (West) - Paul St to Portman St	8,093	9,267	Construction completed to southern side and roadway open to public 1 April 2022. Contractor engaged for construction of Northern side. Completion expected late 2023 pending Developer completion on Site 15 for access to complete works.
Green Square to Ashmore Connection	24,168	34,944	Construction well underway.
Crown Street Public Domain	1,294	27,900	Service investigation to inform detailed design complete. Construction notification letters have been issued for a July 2023 commencement.
 George Street South Pedestrianisation	39,190	43,500	Construction due for completion this month (July). Planter prototyping underway.
Loftus St, Reiby Pl & Customs House Ln Upgrade	147	8,000	Tender to go to market in August.
George Street North Pedestrianisation (Hunter to Alfred Sts)	1,057	30,000	Tender is underway, target Council meeting October. Early works underway and closures complete.
Green Square Public School and Community Spaces	5,449	24,719	Latent site conditions, unexpected materials and services delayed the main works project by many months. Main works are now underway, with piling for footings, on-site-detention tanks and lift well under construction.
Huntley Street Recreation Centre - Development	1,967	19,980	Development Application approved. Detail Documentation review progressing to 95% package. Remediation works have commenced.
George Street - Lend Lease Circular Quay VPA	2,014	8,838	Base building works are now complete for the Business Innovation Space (BIS), Plaza and public cycle facility. BIS fit out works are underway.
Pyrmont Community Centre Upgrade	3,255	9,613	Demolition, excavation, main footings, ground floor slab, and block work walls completed. Preparation for level 1 slab underway. Council approved additional funds for hazardous material removal, which will commence late July
Drying Green Park	22,116	22,378	Completed project.
Wimbo Park Surry Hills	5,050	9,869	Construction delay from original program by State Agency approvals. Construction underway, Parkham Place complete, with park works progressing.

# Capital Works Commenced projects - Individual Projects > \$5M

City of Sydney | Q4 2022/23

Project Name	\$'000		Q4 June 2023 Status Comments
	Cost to date	Total budget	
City Centre Playground Works	1,140	7,770	Revisiting project direction & design while project on hold pending Native Title compliance review.
North Rosebery Park	3,868	8,371	Construction works to Green Link nearing completion. Construction commenced in North Rosebery Park in June 2023 with completion forecast late 2023.
Synthetic Sports Field Installations - Perry Park	1,140	13,541	Construction works have now commenced. Council rejected tenders and the subsequent negotiations took some time to resolve all issues.
Alexandria School and Park Synthetic Sportsfield - Joint Use	7,591	8,175	Project complete. Final payment due when minor defects are resolved.
Sydney Park Impact Mitigation Works	2,128	5,182	Construction in progress, scheduled to complete late 2023
City North - Macquarie Place Park - CMP Works implementation	137	5,000	Project planning yet to commence
Guthyama Park Stage 2 & George Julius Avenue North	383	18,433	Detailed design work underway
Oxford street west and Liverpool Street Cycleway	1,595	11,576	Tenders closed and evaluation completed ahead of Tender Report for August Council meeting. Delays experienced in TfNSW traffic signal approvals, although now slowly progressing ahead of programmed October site works commencement.
Erskineville Alexandria Precinct Cycleway Links	7,093	9,631	Ashmore and Harley Cycleway complete. Bridge, Railway and Henderson complete. Park Street traffic calming works underway.
Castlereagh Street Cycleway - North	1,387	23,937	Construction contract executed in June and extensions pre-commencement underway ahead of August commencement of site works.
Belmore Park	362	13,362	Pre-planning underway as part of Haymarket and City South and Central Precinct public domain plans.
Open Space Renewal - Hyde Park Lighting	1,260	21,276	Progressing tender documentation from 95% to 100% following internal & external peer reviews. Preparing Section 60 & Review of Environmental Factors (REF) requiring approval prior to tendering for construction.
Customs House – Façade Upgrade stage 2	733	9,581	Revisiting project direction in broader context of all capital works at Customs House.
Town Hall House, Façade Remediation	908	12,444	Construction contract executed and contractor progressing pre-site works including hoarding & scaffold designs and Work Health and Safety Management plans (WHSMP) for project.
343 George St - Facade Remediation	5,937	16,756	Barrack Lane construction (Stage 1) in progress, scheduled to complete end of Q1.

# Capital Works Commenced projects - Individual Projects > \$5M

City of Sydney | Q4 2022/23

Project Name	\$'000		Q4 June 2023 Status Comments
	Cost to date	Total budget	
Sydney Town Hall External Works Stage 3	14,106	16,495	Stone and roof works complete. Stained glass restoration progressing
Sydney Park Brick Kilns - Renewal Works	1,036	16,000	Development Application due for submission late July 2023. Design documentation progressing for tender.
Goulburn St Parking Station - Whole of structure remediation	115	26,000	Trial works expected to commence in mid 2023. A request for tender for main consultancy works is being drafted.
Bay Street East - Depot Redevelopment	340	42,500	Head design consultant completed Stage 1A Site investigation and planning options.
Woolworths Building - Façade Remediation	5,804	6,004	Completed project. Savings realised
Green Park NS		5,000	Renewal of Green Park was planned to commence in FY26 and funding for these works is provisionally allocated in CFY003 Future Capital Projects - Open Space Renewal. Renewal works are recommended to be bought forward and expanded to include the restoration of the bandstand. Concept design will commence in FY24.
Eddie Ward Park A and B		5,250	Renewal of Eddie Ward Park was planned to commence in FY25 and funding for these works is provisionally allocated in CFY003 Future Capital Projects - Open Space Renewal. Renewal works are recommended to be bought forward in response to requests from community. Concept design will commence in FY24.

**City of Sydney**  
Capital Works Expenditure Summary

	Prior Years Total	2023/24	2024/25	2025/26	2026/27	4 Years Total	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	10 Year Total	Total Project Budget
<b>Asset Enhancement</b>														
Bicycle Related Works	35.3	24.9	27.5	8.7	6.7	67.8	5.1	6.8	4.2	5.7	2.9	3.5	95.9	131.3
Green Infrastructure	25.6	1.2	2.4	1.0	1.7	6.2	0.3	0.3	0.3	0.3	0.3	0.3	8.0	33.6
Open Space & Parks	86.0	27.5	20.8	16.3	19.7	84.4	16.5	21.1	20.3	26.1	27.3	12.8	208.4	294.4
Properties - Community, Cultural and Recreational	131.9	26.8	13.7	11.7	23.2	75.4	13.3	17.6	13.4	10.0	10.0	10.0	149.7	281.7
Properties - Investment and Operational	6.0	1.7	0.7	1.2	1.3	4.9	7.0	20.5	19.0	11.5	7.0	8.0	77.9	83.9
Public Art	8.3	3.0	2.5	2.6	2.3	10.5	1.8	1.8	1.5	1.5	1.0	1.0	19.1	27.4
Public Domain	207.0	39.1	39.3	32.9	27.8	139.1	40.7	31.1	49.7	38.8	47.0	29.7	376.0	583.0
Stormwater Drainage	80.2	2.9	3.4	9.5	10.5	26.3	10.2	10.2	10.1	6.6	10.4	10.0	83.7	163.9
<b>Asset Enhancement Projects Total</b>	<b>580.4</b>	<b>127.1</b>	<b>110.2</b>	<b>83.9</b>	<b>93.2</b>	<b>414.5</b>	<b>94.9</b>	<b>109.5</b>	<b>118.4</b>	<b>100.4</b>	<b>105.8</b>	<b>75.3</b>	<b>1,018.8</b>	<b>1,599.2</b>
<b>Asset Renewal (Rolling Programs)</b>														
Infrastructure - Roads Bridges Footways		16.1	17.3	17.9	19.5	70.9	20.2	21.1	20.4	21.2	24.6	28.6	207.0	207.0
Open Space & Parks		25.3	25.8	29.9	35.1	116.2	29.4	29.5	29.5	30.7	29.0	17.4	281.5	281.5
Properties Assets		38.6	51.3	50.3	43.9	184.1	37.4	32.6	34.1	34.9	35.9	35.4	394.5	394.5
Public Art		2.1	1.3	0.8	1.1	5.3	1.0	0.7	0.7	0.9	0.9	0.9	10.4	10.4
Public Domain		14.8	20.4	18.8	14.1	68.1	13.0	16.8	15.2	13.1	16.1	19.1	161.3	161.3
Stormwater Drainage		5.6	6.5	7.0	5.0	24.1	5.2	5.2	5.2	4.7	4.7	4.7	53.8	53.8
<b>Asset Renewal Programs Total</b>		<b>102.5</b>	<b>122.6</b>	<b>124.7</b>	<b>118.7</b>	<b>468.5</b>	<b>106.2</b>	<b>105.9</b>	<b>105.1</b>	<b>105.5</b>	<b>111.1</b>	<b>106.1</b>	<b>1,108.4</b>	<b>1,108.4</b>
<b>Capital Works Contingency</b>		<b>8.0</b>				<b>8.0</b>							<b>8.0</b>	<b>8.0</b>
<b>TOTAL CAPITAL WORKS</b>		<b>580.4</b>	<b>237.6</b>	<b>232.8</b>	<b>208.6</b>	<b>891.0</b>	<b>201.1</b>	<b>215.4</b>	<b>223.5</b>	<b>205.9</b>	<b>216.9</b>	<b>181.4</b>	<b>2,135.2</b>	<b>2,715.6</b>

**City of Sydney**  
Capital Works Individual Projects > \$5M

\$M

Project Name	Project Group	Prior Years Total	2023/24	2024/25	2025/26	2026/27	4 Years Total	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	10 Year Total	Total Project Budget
City Centre - Barrack St masterplan	Public Domain - Asset Enhancement					0.2	0.2	0.5	0.9	4.1	0.0			5.7	5.7
City Centre Sydney Square Upgrade	Public Domain - Asset Enhancement							5.0	10.0	10.0	10.0			35.0	35.0
Dixon Street Public Domain Improvements	Public Domain - Asset Enhancement		0.5	1.0	4.0		5.5							5.5	5.5
Regent Street Redfern	Public Domain - Asset Enhancement			0.3	0.7	5.0	6.0	7.0	5.0					18.0	18.0
Danks Street South - Public Domain Works	Public Domain - Asset Enhancement									5.0				5.0	5.0
Northern Enterprise Precinct Public Domain Works	Public Domain - Asset Enhancement							5.0						5.0	5.0
Erskineville Road Public Domain upgrade	Public Domain - Asset Enhancement							0.2	5.0	6.0	0.8			12.0	12.0
Broadway pedestrian & cycling upg. (George St to Derwent St)	Public Domain - Asset Enhancement								5.0	15.0	15.0	15.0		50.0	50.0
Crown Street Public Domain	Public Domain - Asset Enhancement	1.3	7.6	10.4	10.4	6.9	35.3							35.3	36.6
Harbour Street Footpath Public Domain Upg (Hay to Goulburn)	Public Domain - Asset Enhancement				3.0	3.0	6.0							6.0	6.0
Quay Street Upgrade Broadway to Ultimo Rd inc. Thomas St	Public Domain - Asset Enhancement					4.0	4.0	4.0						8.0	8.0
Hincote St (North), Woolpack St & Barker St (South)	Public Domain - Asset Enhancement	0.3						6.5						6.5	6.8
Loftus St, Reiby Pl & Customs House Ln Upgrade	Public Domain - Asset Enhancement	0.1	3.3	4.0	0.5		7.9							7.9	8.0
George Street North Pedestrianisation (Hunter to Alfred Sts)	Public Domain - Asset Enhancement	1.1	7.9	16.0			23.9	5.0						28.9	30.0
Zetland Ave (West) - Paul St to Portman St	Public Domain - Asset Enhancement	8.1	1.5				1.5							1.5	9.6
Green Square to Ashmore Connection	Public Domain - Asset Enhancement	24.2	8.8	2.0			10.8							10.8	34.9
George Street South Pedestrianisation	Public Domain - Asset Enhancement	39.2	2.8				2.8							2.8	42.0
New Childcare - Fig & Wattle Street Ultimo	Properties - Community, Cultural and Recreational - Asset Enhancement					8.0	8.0							8.0	8.0
Sports Facilities - Fig and Wattle Depot Site	Properties - Community, Cultural and Recreational - Asset Enhancement					7.0	7.0							7.0	7.0
Future Chippendale Community Facility	Properties - Community, Cultural and Recreational - Asset Enhancement				0.3	2.0	2.3	2.7						5.0	5.0
Ultimo Community Centre - Upgrade (Convert Library & OOSH)	Properties - Community, Cultural and Recreational - Asset Enhancement				0.2	0.6	0.8	3.0	5.0	3.2				12.0	12.0
Huntley Street Recreation Centre - Development	Properties - Community, Cultural and Recreational - Asset Enhancement	2.0	0.7	5.0	8.8	3.5	18.0							18.0	20.0
Green Square Public School and Community Spaces	Properties - Community, Cultural and Recreational - Asset Enhancement	5.4	10.9	8.4			19.3							19.3	24.7
George Street - Lend Lease Circular Quay VPA	Properties - Community, Cultural and Recreational - Asset Enhancement	2.0	6.8				6.8							6.8	8.8

**City of Sydney**  
Capital Works Individual Projects > \$5M

\$M

Project Name	Project Group	Prior Years Total	2023/24	2024/25	2025/26	2026/27	4 Years Total	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	10 Year Total	Total Project Budget
Pymont Community Centre Upgrade	<i>Properties - Community, Cultural and Recreational - Asset Enhancement</i>	3.3	6.4				6.4							6.4	9.6
New Linear Park - Euston Road To Bourke Road	<i>Open Space &amp; Parks - Asset Enhancement</i>									2.0	2.0	3.0	3.0	10.0	10.0
Mandible Street Sports Precinct	<i>Open Space &amp; Parks - Asset Enhancement</i>		0.1	0.4	0.5	5.0	6.0	14.0	10.0					30.0	30.0
Sydney Park - Fmr Nursery Re-use	<i>Open Space &amp; Parks - Asset Enhancement</i>		0.1	0.3	1.5	4.0	5.9	0.6						6.4	6.4
Moore Park - Golf Course Conversion to Open Space	<i>Open Space &amp; Parks - Asset Enhancement</i>								0.3	0.7	4.5	4.5		10.0	10.0
City North - Macquarie Place Park - CMP Works implementation	<i>Open Space &amp; Parks - Asset Enhancement</i>	0.1	0.2	0.3	2.0	2.0	4.5	0.4						4.9	5.0
City Centre Playground Works	<i>Open Space &amp; Parks - Asset Enhancement</i>	1.1		0.3	2.0	4.3	6.6							6.6	7.8
Gunyama Park Stage 2 & George Julius Avenue North	<i>Open Space &amp; Parks - Asset Enhancement</i>	0.4	1.0	8.4	7.0	1.7	18.0							18.0	18.4
Drying Green Park	<i>Open Space &amp; Parks - Asset Enhancement</i>	22.1	0.3				0.3							0.3	22.4
Wimbo Park Surry Hills	<i>Open Space &amp; Parks - Asset Enhancement</i>	5.1	4.8				4.8							4.8	9.9
North Rosebery Park	<i>Open Space &amp; Parks - Asset Enhancement</i>	3.9	4.5				4.5							4.5	8.4
Synthetic Sports Field Installations - Perry Park	<i>Open Space &amp; Parks - Asset Enhancement</i>	1.1	5.7	6.7			12.4							12.4	13.5
Alexandria School and Park Synthetic Sportsfield - Joint Use	<i>Open Space &amp; Parks - Asset Enhancement</i>	7.6	0.6				0.6							0.6	8.2
Sydney Park Impact Mitigation Works	<i>Open Space &amp; Parks - Asset Enhancement</i>	2.1	3.1				3.1							3.1	5.2
Synthetic Sports Field - Crescent Park	<i>Open Space &amp; Parks - Asset Enhancement</i>	0.6	4.7	1.8			6.5							6.5	7.1
Surry Hills to Central Cycleway	<i>Bicycle Related Works - Asset Enhancement</i>			0.1	0.4	4.2	4.7	1.1						5.7	5.7
Alexandra Canal South Cycleway	<i>Bicycle Related Works - Asset Enhancement</i>					0.2	0.2	3.1	3.0	2.6				8.8	8.8
Oxford street west and Liverpool Street Cycleway	<i>Bicycle Related Works - Asset Enhancement</i>	1.6	6.5	6.9			13.3							13.3	14.9
Erskineville Alexandria Precinct Cycleway Links	<i>Bicycle Related Works - Asset Enhancement</i>	7.1	2.5				2.5							2.5	9.6
Castlereagh Street Cycleway - North	<i>Bicycle Related Works - Asset Enhancement</i>	1.4	11.9	10.7			22.5							22.5	23.9
Bay St West - Former Depot Site Redevelopment	<i>Properties - Investment and Operational - Asset Enhancement</i>					0.5	0.5	3.0	15.0	15.0	6.5			40.0	40.0
Alexandria Park	<i>Open Space &amp; Parks - Asset Renewal</i>	0.1	0.1	0.1	0.4	2.0	2.5	2.0	0.5					5.0	5.2
Belmore Park	<i>Open Space &amp; Parks - Asset Renewal</i>	0.4		0.2	0.6	2.0	2.8	4.0	4.0	2.2				13.0	13.4
Open Space Renewal - Hyde Park Lighting	<i>Open Space &amp; Parks - Asset Renewal</i>	1.3	0.5	7.0	6.5	6.0	20.0							20.0	21.3
Eddie Ward Park A and B	<i>Open Space &amp; Parks - Asset Renewal</i>		0.1	0.2	1.9	2.7	4.8	0.5						5.3	5.3
Green Park	<i>Open Space &amp; Parks - Asset Renewal</i>		0.1	0.2	1.9	2.4	4.5	0.5						5.0	5.0



**City of Sydney**

Capital Works Individual Projects > \$5M

\$M

**Project Name**

**Project Group**

		Prior Years Total	2023/24	2024/25	2025/26	2026/27	4 Years Total	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	10 Year Total	Total Project Budget
City Centre Public Spaces - Shakespeare Place	Public Domain - Asset Renewal											3.0	3.0	6.0	6.0
343 George St - Level 6-10 Base Building Renewal	Properties Assets - Asset Renewal		0.5	0.8	7.5	7.5	16.3	5.0						21.3	21.3
Customs House – Façade Upgrade stage 2	Properties Assets - Asset Renewal	0.7	0.1	0.1	4.0	3.4	7.6	1.3						8.8	9.6
Sydney Park Brick Kilns - Renewal Works	Properties Assets - Asset Renewal	1.0	1.2	7.3	6.6		15.0							15.0	16.0
Goulburn St Parking Station - Whole of structure remediation	Properties Assets - Asset Renewal	0.1	0.5	4.1	4.6	4.6	13.7	4.7	3.0	1.5	1.5	1.5		25.9	26.0
Bay Street East - Depot Redevelopment	Properties Assets - Asset Renewal	0.3	1.2	3.0	10.0	20.0	34.2	8.0						42.2	42.5
Town Hall House, Façade Remediation	Properties Assets - Asset Renewal	0.9	6.5	5.0			11.5							11.5	12.4
343 George St - Façade Remediation	Properties Assets - Asset Renewal	5.9	2.6	5.8	2.4		10.8							10.8	16.8
Sydney Town Hall External Works Stage 3	Properties Assets - Asset Renewal	14.1	0.8	1.6			2.4							2.4	16.5

# **Attachment C**

**Fourth Quarter Operational Plan Report  
2022/23**

# City of Sydney – Operational Plan – Quarter 4 Report 2022/23

## Table of Contents

<b>SD01 Responsible governance and stewardship</b> .....	<b>4</b>
1.1 The City of Sydney provides effective governance and leadership.....	4
1.2 The City of Sydney has the capacity, capability, information, data and systems to serve the community into the future.....	6
1.3 The City of Sydney is financially sustainable over the long-term .....	8
1.4 The City of Sydney is an active contributor to the governance of metropolitan Sydney.....	9
1.5 The transformation of the city is enabled by successful partnerships and collaboration.....	9
<b>SD02 A leading environmental performer</b> .....	<b>11</b>
2.1 The city reaches net zero emissions by 2035 with embodied carbon significantly reduced.....	11
2.2 Greening has increased to create a cool, calm, and resilient city .....	14
2.3 Water is managed to support a resilient, sustainable, and liveable city .....	16
2.4 A circular economy approach is embedded in products, services, and systems .....	17
2.5 All city residents and businesses have the capacity to reduce emissions, adapt to a changing climate and share sustainable solutions.....	20
<b>SD03 Public places for all</b> .....	<b>22</b>
3.1 Aboriginal people, their history and cultures of this place are evident in the public realm.....	22
3.2 Welcoming, inclusive and connected streets and public spaces are created and maintained .....	22
3.3 Creativity and culture is embedded in the fabric of the city .....	23
3.4 Physical and visual connections to the harbour are strengthened .....	24
3.5 Equitable access to open green spaces, playgrounds, pools, recreational and sporting facilities supports social connection and wellbeing.....	24
<b>SD04 Design excellence and sustainable development</b> .....	<b>26</b>
4.1 The city's liveability will be enhanced through well planned and designed development.....	26
4.2 Productivity will be supported by planning for jobs, innovation, and enterprise activities.....	27
4.3 Communities will be supported by the provision of infrastructure and assets that are aligned with growth .....	28
4.4 Good design leads to buildings and public spaces that are high performing, well designed, inviting and inclusive	28
4.5 Well planned and designed development reduces environmental impacts and improves resilience, health and sustainability .....	28
<b>SD05 A city for walking, cycling and public transport</b> .....	<b>30</b>
5.1 Street space is reallocated for people, places and planting .....	30
5.2 Most people use the high-capacity, rapid and frequent public transport network that connects the city and the metropolitan area .....	31

5.3 More people walk more, because walking is the most attractive and convenient choice for short trips in the local area.....	31
5.4 More people ride more, because it is an attractive, convenient and safe option for everyday transport.....	32
5.5 Freight, servicing and parking will be managed to support the efficient functioning of the city while improving the amenity of city spaces.....	34
<b>SD06 An equitable and inclusive city.....</b>	<b>35</b>
6.1 We will respectfully strengthen partnerships and relationships with Aboriginal and Torres Strait Islander peoples and prioritise their cultural, social, environmental, spiritual and economic aspirations .....	35
6.2 Everyone feels welcome and included in the city.....	35
6.3 Everyone benefits from equitable economic growth and has financial security .....	37
6.4 Communities are engaged and actively participate in the governance of their city.....	38
6.5 Communities have the skills, tools and access to technology to engage and participate in a digital life.....	39
6.6 There is equitable access to education and learning opportunities.....	39
6.7 A sustainable and equitable food system that increases access to nutritious and affordable food .....	41
<b>SD07 Resilient and diverse communities.....</b>	<b>42</b>
7.1 Communities are connected and socially cohesive.....	42
7.2 Everyone has equitable and affordable access to community and cultural facilities and programs, supporting social connection and wellbeing.....	43
7.3 Infrastructure, services and communities are prepared for and can withstand the impacts of acute shocks and chronic stresses and emergency situations .....	44
7.4 The city economy is diversified to strengthen its resilience.....	45
7.5 People feel safe in the city .....	46
7.6 Communities are empowered to lead the change they want to see in the city.....	47
<b>SD08 A thriving cultural and creative life.....</b>	<b>48</b>
8.1 We value our cultural life and champion our creative industries .....	48
8.2 Aboriginal and Torres Strait Islander people and their cultural practice are visible and respected .....	50
8.3 An increasing number of creative workers live or work in the city.....	50
8.4 Sydney's cultural life reflects the diversity of our communities .....	51
8.5 There is an increased supply of accessible creative space .....	52
<b>SD09 A transformed and innovative economy .....</b>	<b>53</b>
9.1 An expanding innovation economy will support Sydney's future prosperity.....	53
9.2 The transition to a zero-carbon economy offers new economic opportunities .....	54
9.3 An inclusive city economy provides opportunities for everyone to participate and share in its prosperity.....	55
9.4 Creativity and great experiences fuel the vitality of the city.....	55
9.5 Unique local neighbourhoods and the global city centre support thriving economic activity .....	58

<b>SD10 Housing for all.....</b>	<b>59</b>
10.1 People sleeping rough or at risk of experiencing homelessness have access to adequate accommodation, services, and support to meet their needs .....	59
10.2 The supply of well maintained, safe, secure and sustainable social housing is increased to support diverse communities.....	60
10.3 An increased supply of affordable housing supports diverse communities and the economy.....	61
10.4 Every neighbourhood has a mix of housing accommodating diverse and growing communities.....	62
10.5 There is an increased supply of culturally appropriate social and affordable housing for Aboriginal and Torres Strait Islander peoples .....	63
<b>Status definitions for Operational Plan progress reports.....</b>	<b>64</b>
<b>Glossary .....</b>	<b>65</b>
<b>Attachment A – Estimated Resident Population Re-baselining.....</b>	<b>68</b>

*The City has taken all reasonable care to provide information which is accurate at the time of publication. This may later be revised where data are adjusted or newer information is made available. Where we revise data, this will be noted in the commentary.*

## SD01 Responsible governance and stewardship

Our organisation continues to evolve to provide governance and leadership for the city and communities

### 1.1 The City of Sydney provides effective governance and leadership

Major Programs	Progress To Date	Status
<b>Governance, risk and audit frameworks</b>		
Implement systems and practices to embed a strong risk management and corporate compliance culture at the City	Executive risks continue to be reviewed and updated on a quarterly basis. Updates to the divisional level risks are being finalised and updates to business unit level risks are ongoing. The City's updated Risk Management Framework has now been endorsed and approved by the Executive and CEO. New risk management face to face training and eLearning is being finalised. The City's Compliance Obligations Register is updated as legislation or other authority documents change. Compliance registers will be migrated to the Governance risk and compliance system in the next twelve months. The Compliance Obligations Policy is currently being reviewed.	<b>On Track</b>
Improve the health, safety and wellbeing of our workers through the implementation of the safety management system and a mentally healthy workplace plan	Training for managers in the management of psychosocial hazards in the workplace has been completed. Psychosocial hazard risk assessments are being undertaken in 10 pilot business units. Testing has commenced for the new WHS incident, hazard and risk management system.	<b>On Track</b>
Continue to deliver governance programs to support compliant, ethical and transparent decision making and community confidence in the City ↳ ↳	The City's integrity framework was supported by a number of initiatives over this period. The annual delegate disclosure process was completed. A fraud control maturity assessment internal audit was commenced. A comprehensive review to streamline the Register of Delegations from CEO to Directors and staff is underway. The Code of Conduct awareness campaign continued with extensive new starter training sessions and the publication of a Know Your Code article on fairness and equity, supported by manager talking points. A new intranet register for organisation wide procedures was implemented.	<b>On Track</b>
Continue to implement a risk based and comprehensive annual internal audit plan	Internal Audit operates on a rolling 4-year program of audit coverage, which incorporates an annual operational plan of audits. The 2022/23 annual operational audit plan has been finalised. The updated 4-year strategic audit program for the period 2023-2027 (which includes the 2023/24 annual plan of audit reviews) was approved at the June meeting of the Audit and Risk Compliance Committee and the 2023/24 annual plan has now commenced.	<b>On Track</b>
Deliver completed annual financial statements without qualification by the Audit Office of NSW	Work to prepare the 2022/23 Annual Financial Statements is well advanced, as at 30 June 2023. A detailed timetable of key tasks has been established and is monitored and updated as tasks are completed. Preliminary (and interim) audit work has commenced, covering an initial review of systems and processes and some early testing work. The draft financial statements are expected to be available for the external auditors by 14 August 2023 (the scheduled commencement of the final audit), with formal adoption by Council and submission to the Office of Local Government due by 31 October.	<b>On Track</b>
Continue to deliver and enhance the Integrated Planning and Reporting and business planning framework to improve integrated long-term planning and sustainability	The City's 2021/22 Annual Report was completed earlier in the year in line with requirements and was endorsed by Council in November 2022. The City's 2023/24 operational plan and 2023 resourcing strategy were adopted by Council on 26 June 2023 after public exhibition.	<b>On Track</b>

### Foster leadership capabilities

Ensure Councillors have access to relevant information and assistance to enable them to fulfil their obligations to lead, govern and serve the community

Councillors receive regular information updates and comprehensive briefings on all current issues and following the December 2021 election, an induction program was provided to all Councillors. The City is committed to delivering Councillors with access to ongoing training and professional development programs that meet their individual needs, including Elected Member Professional Development Plans which capture professional development initiatives applicable to individual Councillors for the current term of Council. Councillors can also access the provisions of the Councillors' Expenses and Facilities Policy which financially supports the ongoing professional development of Councillors.

**On Track**

### High quality internal legal advice and representation

Provide legal services and support to the organisation, optimising outcomes for the City

Legal representation and advice has been provided across all parts of the organisation. External legal fees have been managed. Key legal risks have been monitored and responded to as required.

**On Track**

### Governance, risk and audit frameworks

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
GIPAA Formal Access Applications received	No.	40	29	-	4	6	11	10	31		Indicator Only
GIPAA Informal Access Applications received	No.	3,751	3,545	-	891	752	814	806	3,263		Indicator Only
Public interest disclosures received	No.	3	2	-	2	1	0	0	3		Indicator Only
Lost time injuries	No.	46	22	-	12	11	11	11	45		Indicator Only

### Foster leadership capabilities

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Complaints upheld regarding breaches of the code of conduct by City Councillors	No.	0	0	-	-	-	-	0	0		Indicator Only
Complaints upheld regarding fraud or corruption by City staff	No.	2	3	-	2	0	0	0	2		Indicator Only

## 1.2 The City of Sydney has the capacity, capability, information, data and systems to serve the community into the future

Major Programs	Progress To Date	Status
<b>Continuous improvement</b>		
Identify and implement business and service improvements to optimise the efficiency and effectiveness of key services	Work continued to improve the efficiency and effectiveness of internal corporate services. This will streamline our processes, free up staff time and improve employee satisfaction. Asset management is being reviewed and a review of processes to embed sustainability was completed.	<b>On Track</b>
Refine and revise asset management policy, strategy and long term asset management plans for critical infrastructure assets, including resilience and maturity assessment recommendations	Asset Management Policy was approved by Council in June 2023 as part of the Integrated Planning and Reporting requirements. Resilience has been defined in an infrastructure asset management context and forms part of the Community Asset Management Plan also approved by Council in June 2023. Key asset management resilience initiatives are contained within the City of Sydney Resilience Strategy reported to Council in June 2023 to go on exhibition.	<b>On Track</b>
Deliver initiatives to improve information and data management with a focus on privacy, security, ethics, quality, and sharing	Lawful destruction of information and data according to retention policies is a requirement of the State Records Act. 1,674 physical boxes were destroyed by the Government Records Repository. 4,412 digital files were destroyed. 41 new or improved Smart Productivity Solutions were delivered. Smart Productivity Solutions contribute to the City's Digital Transformation; providing high quality data at point of capture, information security, and efficiency by eliminating manual processes.	<b>On Track</b>
<b>Digital services</b>		
Develop responsive digital services that are easy for our community and employees to access and use  43	The City continued to improve the digital service experience to the community. Virtual Customer Assistant (chat-bot) content was added including additional information relating to Libraries, Noise, Rates and Parking related inquiries. The Unified Customer View project which brings together customer information from 6 systems was completed. 89 community/service request forms and their respective workflows were redesigned in readiness for the launch of City Connect.	<b>On Track</b>
Develop and maintain the City's technology and communications infrastructure to support service delivery and business continuity	Progress was made to upgrade and improve communication infrastructure to support service delivery and business continuity. These include network upgrades, public access IT equipment refresh, upgrade of wifi services at community centres and migration of the City's telephony network away from skype for business to Microsoft Teams.	<b>On Track</b>
<b>Access to City information and data</b>		
Provide and promote equitable public access to City information and data to meet the spirit and requirements of the Government Information (Public Access) Act	The City complied with GIPA Act mandatory and proactive access obligations by: - Publishing 17,192 planning application documents through the on-line Find a DA service - Completing 2,375 requests for information, subpoenas and section 41 access applications - Publishing 3,682 submissions relating to 357 planning applications. A primary channel for proactive disclosure is the City's website, which was visited 2,890,198 times, had 7,196,338 page views, and 294,442 document downloads.	<b>On Track</b>
Proactively publish to the City's Data Hub and Archives & History Resource Catalogue to inform, educate and improve services to the community, including Aboriginal and Torres Strait Islander communities	12,618 new items were published to the Archives & History Resources Catalogue. Many curated 'collection tiles' were compiled to support easier access, including about First Nations, World War I and II, the Liberate! exhibition (LGBTIQA+ for Sydney World Pride), coronations, cycling and entertainment venues, markets, and significant City streets.	<b>On Track</b>
<b>Business and spatial intelligence</b>		
Deliver business and spatial intelligence for better planning, operations, and decision making	This year 31 internal dashboards were deployed to support a range of business services and activities, including: Asset Management, Water Management, Homeless Street Count (February collection); Street Tree Master Plan feedback analysis; and Greening Sydney.	<b>On Track</b>



## Strengthen workforce capability, diversity and inclusion

Implement the City's People Strategy to strengthen the workforce's capacity to deliver the outcomes in the community strategic plan	The City continued to deliver on the People Strategy with work undertaken on workplace flexibility, strengthening employee connection to our purpose and vision, and improving employee connectedness and engagement. New streams of work are underway, including the City's Employee Value Proposition and Employer Brand, and a renewed employee recognition framework.	<b>On Track</b>
Implement actions in the City's Diversity and Inclusion Plan	The City continued its targeted recruitment to source candidates with a disability and Aboriginal and Torres Strait Islander candidates filling several positions across the City. Dedicated training and development for managers and employees have also continued. The City's employee networks have expanded their activity with increased participation by employees.	<b>On Track</b>

## Continuous improvement

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Approved full time equivalent (FTE) establishment positions	No	1,929.25	1,932.82	-	1,934.77	1,934	1,932.96	1,953.85	1,953.85		Indicator Only
Vacancy rate	%	9.87	10.33	-	10.53	10.9	10.24	9.72	10.35	At 30 June 2023, the City has 57 positions open for recruitment.	Indicator Only

## Digital services

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Contacts via Online Business Services (OBS)	%	48	57	-	60	61	63	67	62.75	For the period July 2022 to June 2023, 63% of contacts were received through digital channels. This compares to 57% in 2021/22.	Indicator Only
Contacts by other channels (calls, counter)	%	51.25	43	-	40	39	37	33	37.25	For the period July 2022 to June 2023, 33% of contacts were received through non-digital channels such as calls, face-to-face and mail. This compares to 43% in 2021/22.	Indicator Only
Calls answered within 30 seconds	%	68.5	59.75	65	63	65	57	78	65.75		<b>On Track</b>
Calls completed at first contact	%	93	89	80	83	84	87	83	84.25		<b>On Track</b>
Requests received	No.	235,727	231,390	-	44,329	46,611	49,662	43,979	184,581		Indicator Only
Requests actioned within agreed service standards	%	88.75	85.96	90	81	82	78	89	82.5	For the reporting period July 2022 to June 2023, 83% of service requests were completed within agreed service timeframes compared to 85.96% in 2021/22.	<b>Watch</b>

### 1.3 The City of Sydney is financially sustainable over the long-term

Major Programs	Progress To Date	Status
<b>Financial sustainability</b>		
Continue detailed costing reviews of core services, business cases and opportunities to ensure value for money outcomes, and appropriate equitable fees and charges	A detailed review of the City's fees and charges continues to progress. An analysis and review of customer service activities and channel costs was completed in the 2022/23 financial year. The rolling review of costing of services will continue in 2023/24	<b>On Track</b>
<b>Integrated planning and reporting</b>		
Develop, monitor and report against the City's long term financial plan and financial recovery plan to ensure and demonstrate council's financial sustainability, and intergenerational equity	The 2023/24 iteration of the City's Long Term Financial Plan (LTFP) was formally adopted by Council at their June 2023 meeting. The plan reflects financially sustainable ten year projections, incorporating the capital works program and emerging operational performance trends.	<b>On Track</b>
<b>Advocacy and policy initiatives</b>		
Continue to collaborate with the NSW Government to achieve positive rating legislative reforms	The City continues to collaborate with other councils, the NSW Government, and IPART by providing comment and feedback in relation to rates and annual charges reviews. IPART is currently finalising a review of the rate peg methodology to which the City has been providing input. The review is expected to complete in August 2023. The City also participates in a Rating Reference Group for the NSW Office of Local Government, developing Regulations and supporting guidance for rating reforms and providing feedback on other rates and charges matters impacting the industry.	<b>On Track</b>
<b>Strategic property management</b>		
Continue to manage the City's investment property portfolio to optimise revenue opportunities	The Covid pandemic has passed and legislative measures to support tenants have now ceased. However the property market is only slowly recovering. CBD occupancy measured in February was 61% which is below pre-pandemic levels. Hybrid work arrangements remain in place whilst the majority of leasing enquiries are for smaller fitted out space.	<b>On Track</b>
<b>Best practice procurement</b>		
Ensure best practice procurement and contract management focused on value for money, optimised risk allocation and improved sustainability	A Procurement and Contract Management Improvement plan has been developed, with the objective of evolving the procurement framework, services and procurement expertise to unlock more value and enable achievement of strategic, operational and commercial objectives. This will continue the focus on ensuring best practice procurement together with appropriate governance. The project to implement a new Contract Management System is underway, and will improve our capability in contract management and enable a focus on innovation and achieving more value from the City's procurement of goods and services.	<b>On Track</b>

## 1.4 The City of Sydney is an active contributor to the governance of metropolitan Sydney

Major Programs	Progress To Date	Status
<b>Advocacy</b>		
Research, assess and make submissions on intergovernmental policy issues to NSW and the Federal Government where appropriate	The City continues to make submissions to the NSW and Federal Governments on matters impacting the city, our workers, visitors and residents. This includes submissions for: Infrastructure Contributions - Housing and Productivity Contributions Bill - Parliamentary Inquiry, IPART Review of the Rate Peg Methodology, 2022 Review of the Disability Standards for Accessible Public Transport 2002. Submissions are also made to the NSW Department of Planning an Environment on relevant State Significant Development Applications.	<b>On Track</b>

## 1.5 The transformation of the city is enabled by successful partnerships and collaboration

Major Programs	Progress To Date	Status
<b>Partnerships</b>		
46 Strengthen local and regional partnerships through collaboration, consultation, advocacy and knowledge exchange to facilitate improved decision making and outcomes for the community, including mechanisms such as the Resilient Sydney Program	On 18 May 2023 Resilient Sydney hosted a Mayoral Summit bringing together city leaders with all 33 councils present from across metropolitan Sydney to discuss actions and issues regarding waste management and a circular economy. 138 city leaders attending, comprised of Mayors, Councillors, GMs/CEOs, Directors, and management staff at 33 of 33 councils across Greater Sydney. Representatives also attended from LGNSW, NSW Environmental Protection Authority, Greater Cities Commission, and colleagues from Western and Northern Regional Organisations of Councils, the Macarthur Strategic Waste Alliance, and The Parks. Presentations, discussions and questions covered councils collective waste challenges, common needs, and shared points of advocacy. Councils were encouraged to issue a Mayoral Minute on the subject with their respective Council and progress key issues. Following Council approval to proceed, in June 2023, a new three year contract with the potential to extend to seven years was confirmed for the Resilient Sydney Platform, supporting a welcome longer term approach to sharing data and knowledge across Sydney to support collaborations between councils and with the state government focussed on urban heat, urban greening, resilient places, affordable housing policy and net zero planning.	<b>On Track</b>
Strengthen state and national partnerships through collaboration, consultation, advocacy and knowledge exchange to improve decision making and facilitate the achievement of shared objectives. Partnerships include Council of Capital City Lord Mayors and the Greater Cities Commission	The City continues to engage with a wide range of state and national partners to ensure shared objectives are achieved. We have engaged with metropolitan Sydney councils as well as with Ministers and Departmental representatives on issues and projects relevant to the City, such as homelessness, housing and transport. Meetings continue with relevant stakeholders in Local Government and the NSW Government about the implementation of the Resilience Plan for Sydney. The City continues to participate in the Council of Capital City Lord Mayors, attending meetings with capital city counterparts on the night time economy, city safety, economic development, climate action, homelessness, affordable housing, community infrastructure and advocacy to the Federal Government.	<b>On Track</b>
Utilise international partnerships' programs to facilitate knowledge exchange and ensure the City benefits from the best and most current knowledge and processes to improve outcomes for the community and the area, including C40 and Global Resilient Cities Network	City staff attended a C40 Cool Cities workshop during the reporting period and received a grant from the Carbon Neutral Cities Alliance. Resilient Sydney met with Asia-Pacific cities in the global Resilient Cities Network in May 2023. Sydney is learning from other cities working on their 2nd resilience strategies in support of the new strategy being prepared for Greater Sydney. Sydney continues to engage in global webinars, workshops and meetings with other global cities around urban and extreme heat. Sydney contributed to a community of practice on managing and mitigating stresses resulting from urban heat.	<b>On Track</b>

Deliver a high-value community engagement program, both face-to-face and online, to inform decision making, build capacity and develop a shared responsibility for action with the community

67 projects were open for feedback during the last 12 months. Projects on consultation included developing community visions for Haymarket, Wentworth Park, and the neighbourhood around the Redfern community centre. A survey was conducted on activities and services in community centres and libraries. Consultation took place on the City's Naming Policy, Resilience Strategy, Urban Forest Strategy, Street Tree Master Plan and Tree Management Policy. There were 12 planning proposals (16% of all consultations), 11 (14%) local park and greening projects and 8 (11%) cycling projects. Consultation took place on traffic improvements in Alexandria and Erskineville and the City's Transport Electrification Strategy. Targeted stakeholder and business engagement took place for the business needs survey, Economic Development Strategy, pedestrianisation of George Street north and City North Public Domain Plan. Four projects included targeted engagement activities with Aboriginal and Torres Strait Islander communities and four included targeted engagement with children and young people. A City Talk was held in November, bringing together government and business leaders to discuss renewable energy and Australia's decarbonised future.

**On Track**

## SD02 A leading environmental performer

The city is part of a decarbonised world. Our communities live in a city that is regenerative and makes a positive contribution to the planet, to society and to individual lives. We are innovative leaders in climate change adaptation and innovation

### 2.1 The city reaches net zero emissions by 2035 with embodied carbon significantly reduced

Major Programs	Progress To Date	Status
<b>Net zero emissions – City assets and operations</b>		
Manage and analyse low and zero emissions options for the City's light and heavy vehicle fleets and use fleet analytics to encourage low emission driving behaviour and reduce CO2 emissions	To assist with both fuel consumption reduction and emission reduction the City has now completed the installation of vehicle telematics which will assist with the effective maintenance, utilisation and management of the fleet. The City's first fully electric commercial vehicle has been deployed as part of a strategy to expand electric vehicle numbers. This vehicle is being trialled and assessed to assist and inform future purchasing decisions. Further electric (or low emissions) alternatives to other plant and equipment are being progressed.	<b>On Track</b>
Actively manage the replacement of conventional lights with LED lights for all public domain light types in the city	The change-over of Ausgrid-owned street lights to LED lights on residential streets is complete with over 3,000 light fittings upgraded and a reduction in electrical consumption of approximately 750 MWh a year, representing 2.5% of the City's grid electricity use. The changeover of Ausgrid-owned street lights to LED lights on main roads is nearly complete. To date, 4,373 out of 4,517 main road light fittings (96.8%) have been upgraded. This stage of the program will realise a further reduction in the City's electrical consumption of 3,000 MWh/year.	<b>On Track</b>
Implement new net zero framework to drive electrification in City buildings and switching to zero-emissions and improved energy efficiency	The team has developed a Net Zero Framework for the building operations. The City has developed potential energy efficiency targets as part of this framework. Scenario analysis is being conducted with stakeholders.	<b>On Track</b>
<b>Net zero emissions in the LGA</b>		
Support building owners and occupants to implement a net zero pathway through targeted programs and grants	The City's sustainability partnerships and programs are supporting building owners progress toward net zero emissions. CitySwitch reporting is tracking national member progress against a net zero pathway. Collective results indicate the average annual carbon emissions intensity of Sydney tenancies is 48kg Co2-e per sqm and average electricity intensity is 52 kWh per sqm. Of tenancies in Sydney, 66% have switched to renewables and the average NABERS energy rating is 5 stars. Five Better Buildings Partnership members are Climate Active certified with 30 member owned buildings in our local area Climate Active carbon neutral certified and 50% have a pathway to electrification. Smart Green Apartments and Green Building Grants are supporting residential strata communities to become more energy efficient, understand options for electrification and procure renewables. Development of a Renewables Masterclass series and the Electrification resource pack are guiding building upgrades and supporting asset managers and owners to plan to electrify portfolios and move away from fossil fuels.	<b>On Track</b>
Continue to support the community's adoption of renewable energy in line with the City's 50% renewable electricity by 2030 target	A Renewables Masterclass Series was created to support businesses to switch to 100% renewable electricity and reduce the uncertainty and expense of volatile electricity costs. It was designed and delivered in partnership with the Business Renewables Centre Australia for CitySwitch, Sustainable Destination Partnership members and other interested businesses. Tailored information on GreenPower and power purchase agreements was delivered across two face to face events and four webinars. There were 449 registrations, and 258 attendees in total across the six events representing 168 business such as CBRE, Australian Legal Sector Alliance, Marriot, Powerhouse Museum, Australia Post and Wesfarmers. The GreenPower for Business guide is being shared widely with business partnerships, industry bodies, Local Governments, GreenPower and NABERS teams. Total rooftop solar has increased, with 23% more rooftop solar installations over the last year compared to FY22. There is now 25.8 MW of solar on 2,348 rooftops.	<b>On Track</b>
Actively participate in industry groups committed to creating a market for low embodied carbon steel, concrete and aluminium	The City continues to participate in the industry-led Materials Embodied Carbon Leadership Alliance (MECLA) for market transformation to low carbon materials that is advocating for the Australian Government to publish embodied emissions factors to make reporting more consistent and transparent.	<b>On Track</b>

## Zero emissions transport

Advocate to the Australian and NSW Governments on key transport emissions reduction (carbon emissions and local air quality) improvement opportunities	The City's Electrification of Transport Strategy includes various advocacy priorities including electrification of transport, vehicle fuel emissions standards, and prioritisation of electric busses in key routes. The City contributed to a submission by the Council for Capital Cities Lord Mayors (CCCLM) to the Australian Government on Vehicle Fuel Emissions standards during the reporting period.	<b>On Track</b>
Continue to support more people walking, riding bicycles and catching zero emissions public transport	Council approved exhibition of the City's Draft Access Strategy and Action Plan – Continuing the Vision at the June 2023 meeting. The Action Plan comprises 17 actions. The adoption of the draft City North Public Domain Plan outlines the City's current vision for more space for people on foot. The City is also engaged with Transport for NSW on transport planning in Pyrmont to support the Government's Place Strategy, and its emphasis on walking and public transport. The City's overall approach to reducing transport system emissions is the Electrification of City Transport - Strategy and Action Plan approved by Council in June 2023. As part of the Strategy, the City will continue to advocate for zero emission buses, with the highest priority being the electrification of the 304 bus route through Green Square.	<b>On Track</b>
Advocate to the NSW Government for zero emissions buses	Advocacy for zero emissions buses is a key action in the City's adopted Electrification of Transport in the City Strategy and Action Plan. Council approved exhibition of the City's Draft Access Strategy and Action Plan – Continuing the Vision at the June 2023 meeting. Zero emissions buses are a key component of multiple actions, especially for connections to Green Square; Green Avenues such as Broadway; and for city centre amenity improvement. The new NSW Government is undertaking a review of the bus industry. City staff attended a stakeholder roundtable in June and made representations about the importance of accelerated transition to zero emissions buses.	<b>On Track</b>

## Net zero emissions – City assets and operations

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Total greenhouse gas emissions for City of Sydney operations	Tonnes CO2	12,667	12,144	-	-	-	-	-	-	Final data for the financial year 2022/23 is not available at the time of publication. This data will be available when the Green Report for 2022/23 is published.	Indicator Only
Reduction in total greenhouse gas emissions for City of Sydney operations from 2006 baseline of 52,972 tCO2e. Target 80% reduction by 2025	%	76.09	77.08	-	-	-	-	-	-	Final data for the financial year 2022/23 is not available at the time of publication. This data will be available when the Green Report for 2022/23 is published.	Indicator Only

## Net zero emissions in the LGA

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Total greenhouse gas emissions for the City of Sydney local government area (includes emissions from electricity, gas, refrigerants, transport and waste)	Tonnes CO2	4,015,450	3,440,254	-	-	-	-	-	-	Final data for the financial year 2022/23 is not available at the time of publication. Data for previous report period is now available and has been included. Source: CCAP City platform by Kinesis. FY22 transport emissions were lower than previous years due to extensive periods of pandemic lock down and changes to work patterns. A significant reduction also occurred from 1 July 2021 when Sydney Trains began using 100% renewable electricity. The electricity grid also continued to become more renewable and lower emissions during FY22.	Indicator Only
Reduction in total greenhouse gas emissions for City of Sydney local government area from 2006 baseline of 5,815,521 tCO2e. Target 70% reduction by 2030 & net zero emissions by 2035	%	31	40.84	-	-	-	-	-	-	Final data for the financial year 2022/23 is not available at the time of publication. Data for previous report period is now available and has been included. Source: CCAP City platform by Kinesis. FY22 transport emissions were lower than previous years due to extensive periods of pandemic lock down and changes to work patterns. A significant reduction also occurred from 1 July 2021 when Sydney Trains began using 100% renewable electricity. The electricity grid also continued to become more renewable and lower emissions during FY22.	Indicator Only
50											
Percentage of electricity demand in NSW met by renewable sources. Target of 50% by 2030	%	20.5	25.6	-	-	-	-	29	29		Indicator Only
Environmental grants approved by the City of Sydney	\$ '000	1,018.74	960.1	-	441.11	231.27	0	0	672.38	This year a total of 40 Environmental grants were approved by Council. These projects were funded through the City's Environmental performance, Green building, Festival and events sponsorship, Knowledge exchange, Innovation and ideas and Matching grant programs. This includes support for a 618 unit apartment building in Zetland to undertake a first-year NABERS energy and water rating and a feasibility report into EV charging, and The Bower Re-Use and Repair Centre to present a two-week festival focussing on the reuse and repair sector in the local area.	Indicator Only

## 2.2 Greening has increased to create a cool, calm, and resilient city

Major Programs	Progress To Date	Status
<b>Urban greening and canopy cover</b>		
Deliver landscaping of parks, streets and City spaces to achieve the City's greening target	10,837 m2 of new and refurbished greening completed for the Financial year 22/23. 836 m2 completed for the month of June 2023.	<b>On Track</b>
Continue to deliver tree planting programs to maximise urban canopy and reduce the impacts of the urban heat island effect	Projects to increase canopy cover have continued. To date a total of 910 trees have been planted, including 574 street trees and 336 park trees. The iconic park tree planting project has been completed. The in road planting projects have progressed, with the completion of Chelsea Street, Redfern, Crystal Street Plaza and Briggs St Camperdown. Work is underway in Durdans St Rosebery and will soon commence in Smail Street, Ultimo and Hawksley Road, Waterloo. Community consultation, feasibility and concept designs and traffic committee approvals are underway for two streets in Beaconsfield.	<b>On Track</b>
<b>Urban greening resilience</b>		
Improve urban greening resilience and diversity by reviewing the City's relevant policies and plans	The review of the Urban Forest Strategy, Street Tree Master Plan, and Tree Management Policy and Tree Donation Policy is now complete. Council adopted the amended Strategy, Plan and Policy on 26 June 2023. This review process included extensive community consultation, with 559 early community engagement comments for the Street Tree Master Plan in mid 2022. A further 164 comments were received on the Strategy, Plan and Policy during the public exhibition period, which ran from mid December and to 28 February. Following Council's adoption, the Strategy, Plan and Policy and now being implemented.	<b>On Track</b>
<b>Habitat and biodiversity</b>		
Continue to expand, improve and protect bush regeneration areas and habitat for native fauna in the City's parks and open spaces	Bush restoration sites continue to be maintained to improve habitat value for native flora and fauna. Targeted hand weeding and knapsack spraying has been performed to control exotic grasses and annual weeds, resulting in continual improvements in the diversity and density of native flora species. Infill planting has taken place at several sites to promote increased biodiversity, and to outcompete exotic weeds. Favourable conditions have meant natives planted previously are establishing well, and many native plants are naturally regenerating, seeding and spreading, all of which will aid in ongoing weed suppression and habitat creation. Native birds, lizards and insects are frequently reported to be using the restoration sites. New areas have been mapped for bush restoration that will be included for management in the 2024 bush restoration contract.	<b>On Track</b>
<b>Community greening</b>		
Support and promote the development of community gardens, footpath gardening, laneway greening, and sites maintained and managed by community volunteer groups	The City currently supports 23 community gardens, including two footpath verge gardens, and three active Landcare groups which engage over 850 community volunteers. The City encourages gardens to become self-managed to a high standard and assists groups through access to grants and donation of materials and plants, including sourcing native plants from a local Indigenous nursery. Two new volunteer bushcare groups are establishing at Sydney Park and the Nurses Memorial garden, Camperdown with a third group proposed for the Annandale/Glebe area.	<b>On Track</b>



## Urban greening and canopy cover

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
New plants planted in City parks and street gardens	No.	106,383	67,365	50,000	31,912	12,682	5,781	22,140	72,515	72,515 plants were installed in City parks, bushland and streetscapes in 2022/23. The target for the year was exceeded due to increased planting as part of streetscape renewal program, expansion of bush areas, additional community plantings and additional infill planting for parks, streetscapes and bush areas.	On Track
New and renewed public domain landscaping installed (nature strips, rain gardens, traffic treatments)	m2	11,080	9,821	7,500	3,990	3,254	1,095	2,498	10,837	10,837 m2 of new and refurbished greening was completed for the Financial year 22/23. Target area of 7500m2 was able to be exceeded due to consistent wet weather, which aided in the establishment of the gardens and allowed resources to focus on planting and not having to water new gardens. Significant projects for the year include Brennan St, Loveridge St Alexandria, Hansard St Zetland, Stanley St Darlinghurst, Golden Grove Darlington, Coulson St, Macdonald St Erskineville, Catherine St Glebe, Anzac Pde Moore Pk, Crystal Plaza Waterloo, and Macleay St Kings Cross.	On Track

## Habitat and biodiversity

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Indigenous bird species observed from community and/or formal surveys. Maintain or increase number from 2009/10 baseline of 63 species	No.	-	63	-	-	-	-	80	80	71 species identified during Aussie Backyard Bird Count in October 2022; an additional 9 species were also identified from community observations on iNaturalist over the 2022/23 period. Note: Birds can be very transient, so numbers can fluctuate between seasons and years.	Indicator Only
Extent of locally-indigenous bushland	ha	12.9	12.9	13.5	-	-	-	15.2	15.2	Additional areas (McConville Reserve, Harold Park, Shaes Creek, Campbell and Gardener Road verges, and extensions in Bicentennial Park and Blackwattle Bay Park) were mapped as bush restoration/regeneration areas.	Indicator Only

## 2.3 Water is managed to support a resilient, sustainable, and liveable city

Major Programs	Progress To Date	Status										
<b>Reduce water use</b>												
Reduce potable water consumption in the City's parks through efficiency measures, continuous improvement of park management practices and identifying opportunities for use of recycled or alternative water sources	Parks potable water use for 2022/23 was 111M or 87% of the 2006 baseline target. Despite being within target there was a 14% increase on the previous year which was due to dryer weather conditions. The City's 20 water harvesting systems in parks generated 49ML of recycled water to replace potable water used in irrigation. Efficiency measures implemented include automatic wet weather and winter shut off systems, system control improvements and preparation for dryer weather. Water harvesting works scheduled for 2024 will increase recycled water availability to be provided at Solander Park, Harry Noble Reserve and Erskineville Oval.	<b>On Track</b>										
<b>Water sensitive city</b>												
Partner with Sydney Water to support business and strata communities to improve water performance	No buildings in the current round of Smart Green Apartments have water use high enough to qualify for Strata Waterfix, however all have had NABERS Water ratings done as part of the program. Incoming grant buildings will be assessed for this. Sydney Water did not renew its business water saving partnership with Local Governments.	<b>On Track</b>										
Work with Sydney Water to facilitate delivery of recycled water in the Central Business District	To align direction, the City of Sydney team conducted strategic meetings with Sydney Water and key external stakeholders. The City is waiting on technical and financial feasibility study from Sydney Water.	<b>On Track</b>										
<b>Stormwater quality</b>												
Implement and renew Pollution Control Devices and other stormwater systems to reduce stormwater pollution discharged to waterways	Gross pollutant traps will continue to be added to the City's stormwater drainage network to assist in achieving stormwater quality improvement targets for receiving waterways. The City also has a maintenance program for gross pollutant traps and renewal program for raingardens to ensure performance is optimised.	<b>On Track</b>										
<b>Reduce water use</b>												
<b>Key Performance Indicator</b>	<b>Unit</b>	<b>2020/21 Result</b>	<b>2021/22 Result</b>	<b>2022/23 Target</b>	<b>Q1</b>	<b>2022/23 Result</b>	<b>Q2</b>	<b>Q3</b>	<b>Q4</b>	<b>YTD</b>	<b>Comment</b>	<b>Status</b>
Potable water use from City operations. Target reduction from 2006 baseline of 431,000 kL	kL	334,530	291,962	-	-	-	-	-	-	-	Final data for the financial year 2022/23 is not available at the time of publication. This data will be available when the Green Report for 2022/23 is published.	Indicator Only
City of Sydney local government area residential potable water use per person per day. Target of 170 litres by 2030	Ltr	180.01	203.64	-	-	-	-	-	-	-	Final data for financial year 2022/23 not available at time of publication. This data will be available when the Green Report for 2022/23 is published. Previously published data for 2021/22 financial year has been amended.	Indicator Only
Reduction in City of Sydney local government area non-residential potable water use from 2019 baseline of 2.32 litres/sqm/day. Target 10% reduction by 2030	%	35	31	-	-	-	-	-	-	-	Final data for financial year 2022/23 not available at time of publication. This data will be available when the Green Report for 2022/23 is published.	Indicator Only

## 2.4 A circular economy approach is embedded in products, services, and systems

Major Programs	Progress To Date	Status
<b>Reduce waste from City operations</b>		
Review and update recycling streams and collection receptacles in City properties and implement an education and behaviour change program to increase recycling and reduce contamination	Internal bin signage was updated in City buildings to increase recycling outcomes and reduce contamination. Organic recycling was introduced at Ultimo Community Centre and Bay Street depot in FY 23. On-site meetings were conducted with participants to increase awareness on the initiative. A single use avoidance project was introduced at Town Hall House in April this year. A mug library was implemented in the café on Level 1, to encourage staff to take reusable mugs instead of single use coffee cups. The initiative was supported with a comms campaign to increase uptake.	<b>On Track</b>
Engage with contracted service providers to develop a pathway for reuse and refurbishment of strip out waste from City buildings	Communication drive regularly conducted to increase waste reporting from projects in the construction phase. Support for timely and accurate reporting of construction and demolition waste continues to be provided to project managers and contractors. A methodology for identifying office strip out projects is being investigated.	<b>On Track</b>
<b>Sustainable procurement</b>		
Implement Social and Sustainable Procurement guidelines and related documentation and ensure it is incorporated into procurement planning and processes in relation to targeted relevant categories	Social and sustainability considerations are included in selected tender returnable schedules. These will continue to be refined and developed across our procurement planning and processes for relevant categories to optimise spend and outcomes.	<b>On Track</b>
<b>Circular economy</b>		
Engage with industry and other stakeholders to create opportunities for development of circular economy outcomes in our local area	The City is regularly engaging with industry, academia and not for profit organisations to support and advocate for a transition to a more circular economy. The City continues to support new ideas and innovations through our grants programs and City staff are active in stakeholder engagement and working groups that focus on the delivery of these outcomes such as the Green Building Council of Australia, Tech Central and the Australian Packaging Covenant Organisation.	<b>On Track</b>
<b>Advocacy</b>		
Advocate for NSW Government allocation of appropriate land resources to waste treatment, improved waste data, expanded product stewardship, funding for education and maintaining landfill levy	The City is working with other Sydney metropolitan councils to develop an advocacy plan for improved resource recovery outcomes and waste infrastructure planning. In May this year, the City hosted around 140 Mayors, Councillors, General Managers/CEOs and management staff from Greater Sydney and Metropolitan Councils for the Metropolitan Sydney Mayoral Summit on Waste. The summit highlighted the critical need for all councils to work together to bring real change to manage our waste into the future, while we transition to a more circular economy. Industry-wide challenges include a limited number of suppliers, a lack of processing infrastructure and a shortage of readily accessible waste collection and transfer sites. The summit culminated with each council preparing a Lord Mayor Minute committing to work as a region to advocate to state and federal government for increased extended producer responsibilities, greater reinvestment of the waste levy, increase buying power for materials with recycled content and collective focus on infrastructure.	<b>On Track</b>

54

## Reduce waste to landfill

Implement Resource Recovery Engagement Action Plans to foster a community that avoids, reuses and reduces waste

City staff have delivered a total of 616 activities and engaged with 6,420 residents this year to encourage recycling and waste avoidance behaviours.

**On Track**

To help improve recycling at the source, 24 apartment buildings received the Recycle Helper Service this year. Also 20 apartment buildings with 2390 residences took part in a chute signage installation pilot, to further test how signage can improve recycling behaviours at the source.

City staff engaged with 3775 residents, workers, and visitors and provided education across 47 recycling and reuse pop-up info stalls at community events and spaces. Staff also educated 899 residents across nine pop-up stalls in shopping centres on simple behaviours to adopt to be more waste wise at the shops. To complement in-person education, staff presented free webinars live across 21 sessions to 338 residents on how to recycle tricky items, why reducing waste matters and what happens to their recycling after it's collected.

To encourage clothing reuse and repair, City staff held four clothing swaps where 472 participants re-circulated 723kg of clothing within the community through swapping, and delivered 26 sewing and repair workshops, where 347 participants learnt simple clothing repair skills to refresh and extend the life of their clothes.

Through the 'Ask A Waste Expert' online service, City staff responded to 719 questions from 454 residents to support residents to reuse, reduce and recycle right, with their most frequently asked questions being how to recycle plastics and small electronics.

Staff completed a total of 610 waste planning requests this year to ensure developments are built to optimise recycling and recovery of materials. This included 247 DA referrals, 100 re-referrals, 112 panel requests and 149 other requests such as conditions satisfied, pre-development applications, planning enquiries, consultant enquiries.

Plan to implement a food organics recycling service across the local government area for residents

The City concluded its trial of a residential food scraps recycling service at the end of October 2021. Since then, the City has continued to provide the food scraps recycling service to properties that participated in the trial and been working on how to make the service available to all residential properties in line with the state government mandate for councils to provide a food waste collection service to all households by 2030.

**On Track**

Increase recycling and reuse opportunities of textiles, soft plastics, electronics and other tricky items through innovative drop-off events and services for residents

The City hosted four quarterly Recycle It Saturday events over the year which attracted 3,182 people that dropped off 70.91 tonnes of materials for reuse and recycling. The most popular items dropped off were electronics, textiles, small metals and car batteries. Over the year, two new streams of coffee pods and small metals were added to bring items accepted up to 14. The events are delivered in partnership with Waverley and Woollahra Councils to make the event accessible to a wider community and increase operational efficiencies across the three Councils.

**On Track**

The Ultimo Recycling Pop-Up at Bay Street Depot opened on 29 November 2022 for local residents to walk-up and recycle up to 12 streams of tricky items. Since opening 905 residents have dropped off 7.5 tonnes of tricky items for recycling, with the most popular items being electronics, batteries and light bulbs. An additional 229 residents stopped by to ask questions about the pop-up.

To make it more convenient for the community to recycle, the City has expanded and upgraded our recycling stations by adding an additional stream for small electronics and increasing the number of stations to 16 locations across the LGA. This means that now over 80% of City residents live within a 750 meter walk of a recycling station. Over the year, the recycling stations collected 2,460kgs of materials (273kgs in mobile phones, 1,230kgs batteries, 354kgs light bulbs and 603kgs of small electronics).

To maximise recycling opportunities for residents, the City collected 32 tonnes of tricky items (including wearable and unwearable clothes, electronics and polystyrene) from 6,123 pickups directly from residents' homes through the doorstep recycling service.

Conduct targeted patrols in the public domain to address illegal dumping, discarded cigarette butts, littering and other activity which is contrary to the provisions of the Protection of the Environment Operations Act

Rangers have completed 3728 hours of targeted patrols and issued 214 notices to address illegal dumping and activity which is contrary to the provisions of the Environmental Operations Act.

**On Track**

### Efficient cleansing and waste services

Manage the collection of waste including scheduling of waste collection services to ensure the least disruption to the community

During the year there were some delays to collection services due to labour market shortages and industrial action by Cleanaway workers. To minimise disruption to the community, the City activated the Cleansing and Waste Services business continuity plan, established an incident response team, and implemented a communications plan to keep residents informed.

**Watch**

### Reduce waste from City operations

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Total waste collected from City managed properties including aquatic centres	Tonnes	880.04	728.06	-	223.45	219.88	263.28	235.45	942.06	There was an increase in waste collections in comparison to previous year due to resumption of normal activity post Covid impacts. An increase was also noted due to absorption of Venue Management waste, which was previously through a separate contractor.	Indicator Only
Reduction in total waste collected from City managed properties including aquatic centres from 2019 baseline of 945 tonnes. Target 15% reduction by 2025	%	7	23	-	-	-	-	0.3	0.3	FY 22/23 recorded a 0.3% reduction in total waste generated at City managed properties in comparison to 2019 baseline.	Indicator Only
Percentage of source separated recycling of waste from City managed properties including aquatic centres. Target 50% reduction by 2025	%	-	54	-	49	54	45	54	54		Indicator Only

### Reduce waste to landfill

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Total residential waste collected	Tonnes	69,445.73	70,895.66	-	15,859.47	17,080.82	16,795.77	15,634.1	65,370.16	The total amount of waste generated this year by residents has significantly reduced from last year.	Indicator Only
Total residential waste collected per capita	Kg/Capita	281.9	287.8	-	0	-	-	300.44	300.44	The estimated resident population was re-baselined in 2022 for the years 2016 to 2021 resulting in a lower population estimate due to Covid impacts. This has resulted in a higher per capita result for the 2022/23 financial year.	Indicator Only

Reduce waste to landfill											
Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Reduction in total residential waste collected per capita from 2015 baseline of 336.74 kg/capita. Target 15% reduction by 2030	%	-	14.5	-	-	-	-	11	11	There has been a 11% reduction in the total amount of residential waste collected per capita from the 2015 baseline. The estimated resident population was re-baselined in 2022 for the years 2016 to 2021 resulting in a lower population estimate due to Covid impacts. This has resulted in a smaller reduction for the 2022/23 financial year.	Indicator Only
Percentage of source separated recycling of total residential waste. Target 35% by 2025	%	27.67	27.38	-	31	32.12	30.74	31.69	31.39	The amount of source separated residential recycling has increased significantly, mainly due to improved facility diversion rates for bulky household items.	Indicator Only
Percentage diversion from landfill of residential waste. Target 70% by 2025 and 90% by 2030	%	47.01	44.3	-	51	52.58	50.22	49.81	50.9	The percentage of residential waste diverted from landfill has increased this year, mainly due to higher facility diversion rates for the red-lid bin and for bulky household items.	Indicator Only
Resource recovery of waste from the City's parks, streets and public places. Target 50% by 2025	%	52	53	-	-	-	-	56.7	56.7	Waste from parks, street sweepings, street litter bins and GPT.	Indicator Only
Percentage diversion from landfill of waste from City managed properties including aquatic centres. Target 90% by 2030	%	-	94	-	89	90	88	93	93		Indicator Only

## 2.5 All city residents and businesses have the capacity to reduce emissions, adapt to a changing climate and share sustainable solutions

Major Projects	Completion Date	% Complete	Progress To Date	Status
<b>Climate risk and adaptation</b>				
Develop a framework to understand and address climate change impacts on vulnerable community groups	2024	100	Climate Equity and related adaptation actions and potential feasibility studies have been included in the new Resilience Strategy.	Complete
<b>Major Programs</b>				<b>Status</b>
<b>Air quality</b>				
Facilitate community access to air quality data. Include comment on 'exceedances' against National Environmental Protection Measure for Ambient Air Quality (source <a href="https://www.dpie.nsw.gov.au/air-quality/air-quality-data-services">https://www.dpie.nsw.gov.au/air-quality/air-quality-data-services</a> ) to meet CSP report requirements	Air quality is measured at two locations within the City of Sydney local area at Cook & Phillip Park, and Alexandria. Public access high-quality air quality data is available at <a href="http://www.dpie.nsw.gov.au/air-quality/air-quality-data-services/data-download-facility">www.dpie.nsw.gov.au/air-quality/air-quality-data-services/data-download-facility</a> . The City is advocating for the NSW Government to install a third air quality monitoring station within the local area.			On Track

## Climate risk and adaptation

Continue research and trials in monitoring and reducing the urban heat island effect

Heat data has been collected using local sensors. That stage has completed and this action has been removed from the 2023/24 Operational Plan and replaced by the following action: Understand the city's climate change risk exposure and develop climate adaptation treatments to better prepare the community.

**On Track**

## Programs and partnerships

Implement projects, programs and advocate to improve environmental performance in the commercial office sector

Sydney's Sustainable Office Plan seeks to drive decarbonisation and sustainability through national corporate portfolios and our focus is working in partnership with business, government and industry through the Better Buildings Partnership (BBP) and CitySwitch program. The Better Buildings Partnership progressed projects on electrification, a circular economy approach to office fit-outs, green leases and resilience. The FY22 annual report was delivered showing 82% stationary emissions intensity reduction and 78% water intensity reduction since FY06. CitySwitch launched a net zero pathway to business, followed by three campaigns focused on measuring emissions, switching to renewables and engaging corporate teams to drive climate action. National events were held to release the annual report. Results show 543 signatories managing 1,171 tenancies engage in the program, with an average emissions intensity of 71kg CO<sub>2</sub>/m<sup>2</sup> and 27% choose renewable electricity. In Sydney 142 businesses engage in the program and have an average emissions intensity of 48kgCO<sub>2</sub>/m<sup>2</sup> and 66% choose renewable electricity.

**On Track**

Implement projects, programs and advocate to improve environmental performance in the accommodation and entertainment sector

Actions to deliver the Making Sydney a Sustainable Destination Plan include: the Sustainable Destination Partnership (SDP), the Global Destination Sustainability Index (GDSI) and Green Building Grants. The Sustainable Destination Partnership progressed work on best practice waste management and development of a communications strategy. Masterclasses were delivered with the Business Renewables Centre to support businesses procure 100% renewable electricity. New partners were welcomed to the Sustainable Destination Partnership, including Destination NSW as a key strategic associate, as well as two hotel chain operators - Salter Brothers and EVT. City of Sydney collaborated with Business Events Sydney to complete Sydney's 2023 Global Destination Sustainability Index submission with results yet to be released.

**On Track**

Implement projects, programs and advocate to improve environmental performance and resilience in the residential strata sector

Since 2016 participating Owners Corporations in Smart Green Apartments have invested \$3,307,404 in upgrades which will deliver lifespan savings of \$13,909,714 avoiding 54,048 tonnes of carbon dioxide equivalent emissions. The 2022 cohort (21 residential apartment buildings) has received NABERS energy and water ratings and energy action plans. 24 Owners Corporations received support through the Green Building Grants: includes NABERS ratings, energy action plans, solar and electrification feasibility studies. Monthly sustainable strata e-newsletters were sent to 3,150 subscribers and Leadership Network webinars were delivered on GreenPower, waste and recycling and communication in strata. An online networking opportunity, Strata Social, was trialled with sessions on waste and renewables. A new waste guide for apartment buildings was developed and is available online. The Strata Sustainability Reference Group met quarterly to drive sustainability and resilience outcomes for high density communities. The City is represented on several government reference groups and continues to advocate for inclusion of strata in residential policy and investment strategies including mandatory disclosure of energy performance of Australian homes.

**On Track**

## SD03 Public places for all

The city has more places for people who live, work, invest and visit here. The history of the city and connections to Aboriginal and Torres Strait Islander peoples is evident in our public places. The city centre is an inviting and lively place, clean and safe, day and night, and with creativity and public art at its heart. Our local main streets are thriving hubs with their own distinctive characters

### 3.1 Aboriginal people, their history and cultures of this place are evident in the public realm

Major Programs	Progress To Date	Status
<b>Aboriginal and Torres Strait Islander people are influential in shaping the city</b>		
Develop a framework / strategy, in consultation with relevant stakeholders, to assist in planning the city to address and implement Connecting with Country principles	Work is underway to finalise a brief to undertake stakeholder consultation and research for the whole Local Government Area.	<b>On Track</b>

### 3.2 Welcoming, inclusive and connected streets and public spaces are created and maintained

Major Programs	Progress To Date	Status
<b>Welcoming, accessible and equitable public spaces</b>		
Continue to deliver public domain capital works projects	Continued progress in delivery of public domain capital works projects with continued development of future public domain capital works projects. The Green Square to Ashmore Connector road project construction continuing. The George Street South pedestrianisation project is nearing completion. George Street North has now been closed to vehicular traffic from Hunter to Essex Streets and the tender to construction of the permanent works have been advertised.	<b>On Track</b>
Maintain and enhance public domain across the local government area through an ongoing program of improvement works	<p>Multiple capital works projects, renewal works and upgrade programs are delivered annually to maintain and enhance footways, roadways, improve pedestrian and traffic safety and public domain lighting across the Local Government Area.</p> <p>In 2023/24 we completed Catherine Street Road Safety Improvements, involving the construction of four continuous footway treatments and a raised pedestrian crossing to calm traffic and provide safer access for the community including Glebe Public School students. The project also delivered a new raingarden, additional greening, street furniture and new trees. This is just one of many examples.</p> <p>We also completed a three-year, staged 5000 m2 road reconstruction in O'Dea Avenue. The project replaced concrete road with sustainable asphalt and achieved a reduction in traffic noise.</p>	<b>On Track</b>

<b>Public amenity</b>		
Provide high quality street cleansing service that meets the needs of the community	The City of Sydney's street cleansing operation provides a regular cleaning service across our local area according to need. High pedestrian areas are serviced at least once per day to maintain clean streets. The City has recently purchased and put into operation two electric litter bin collection vehicles that are able to service the light rail corridor where access by regular vehicles is not permitted. The City will continue to investigate the use of electric vehicles to service the City's ever-changing streetscapes and high-density living, requiring modification of services. In addition, the City took receipt of nine new footway sweepers to replace the old fleet, allowing for greater coverage and increased service levels. The City's cleansing operations staff continue to service over 750 public litter bins, with some bins in high pedestrian areas being serviced multiple times per day as required.	<b>On Track</b>



## Public safety and compliance

Maintain inspection programs to monitor legislative compliance in the areas of fire safety, building compliance, late night trading premises and public health	All inspection programs are being maintained. This includes proactive inspection of retail food premises, swimming pool barriers, late night trial development consents, boarding houses, backpackers and swimming pool water quality.	<b>On Track</b>
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## Public spaces meet community needs

Undertake periodic review of public domain design codes in the city	The revised Streets Code has recently been endorsed and is on the City's website. The draft Parks Code has been completed and is undergoing internal stakeholder review.	<b>On Track</b>
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## Welcoming, accessible and equitable public spaces

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Road renewed/treated program	m2	34,273	43,931	20,000	14,665	13,242	5,794	7,637	41,338	Annual target exceeded. Increased resource capacity to deliver.	<b>On Track</b>
Footway dining in the village centres	m2	4,738.61	5,620.2	-	5,654.9	5,356.02	5,953.93	5,723.48	5,723.48	The stated area represents 526 footway sites outside the City Centre.	Indicator Only
Footway dining in the city centre	m2	2,498.74	2,980.1	-	3,611.59	3,134.62	3,477.98	3,199.25	3,199.25	The stated area represents 192 footway sites in the City Centre	Indicator Only

## 3.3 Creativity and culture is embedded in the fabric of the city

Major Programs	Progress To Date	Status
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### Enable artists' contributions to the cultural life of the city

Advocate for and support the delivery of public art in new developments and develop partnerships to enable delivery of public art projects and programs	The City supports the delivery of public art in new developments by reviewing and providing advice on all public art projects from conception to delivery in line with our Guidelines for 'Public Art in Private Developments'. Projects of strategic importance or facing particular challenges are taken to the City's Public Art Advisory Panel for review and advice which is then passed onto the proponents. This process ensures a high standard of public art is delivered to the benefit of the community, enriching the cultural life of our City. The City has developed partnerships with Place Management NSW and various Cultural Institutions along the Harbour Foreshore to deliver Yananurala, curated by Emily McDaniel as part of the Eora Journey and is seeking alignment with private developments that intersect with this project.	<b>On Track</b>
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### 3.4 Physical and visual connections to the harbour are strengthened

Major Programs	Progress To Date	Status
<b>Connecting with the harbour foreshore</b>		
Develop and deliver a staged implementation of public art and other projects for the Eora Journey Recognition in the Public Domain Program through the Yananurula walk	Yananurula, (formerly the Harbour Walk) curated by Emily McDaniel, provides a curatorial approach to Aboriginal recognition along the harbour foreshore in the public domain. Interpretive markers are installed at key points along the 9km length of the walk which feature the icon which is a bara (shell hook). One artist is in the process of being contracted to develop their concept in response to the brief for 'Sitelines and Conversations'. Sited at Ta-ra (Dawes Point), a public art project that highlights the site where Patyegarang gifted the Sydney language to William Dawes, recording it for future generations in his notebooks, is in development with consultation underway with community and key stakeholders.	<b>On Track</b>

### 3.5 Equitable access to open green spaces, playgrounds, pools, recreational and sporting facilities supports social connection and wellbeing

Major Programs	Progress To Date	Status
<b>Equitable distribution and access</b>		
Continue the ongoing data collection, research and analysis to inform the City's Open Space and Recreation Needs Study priorities and directions	Research on public open space use trends during Covid-19 lockdown confirmed the high value the community placed on these assets and demand for spaces that are flexible enough to allow a range of recreation activities. Ongoing research to ensure latest trends in recreation and open space use inform City's planning. Park Visitor Survey undertaken annually at selected parks across the network is currently underway.	<b>On Track</b>



#### Land under the care and control of the City is managed equitably

Review the City's Plans of Management as required, ensuring that public space is managed in an equitable, inclusive, resilient and regenerative way	A staged audit and review of Council's adopted plans of management is underway to ensure the plans align to community values, organisational objectives and legislative requirements.  The focus for 2023/2024, is the review and update of the Generic Plan of Management 2012 and finalisation of the Hyde Park Plan of Management update.	<b>On Track</b>
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#### Access to pools and sporting facilities

Deliver programs and services at pools and community tennis courts that support social connection and wellbeing	During the year, a wide range of community tennis, recreation, and aquatics programs were successfully implemented, catering to diverse segments of the population. These initiatives included the Creche Club supporting parents and guardians at Gunyama Park Aquatic and Recreation Centre, Yurungai Swimming Classes providing valuable aquatic education for Barnardos Aboriginal Services at Ian Thorpe Aquatic Centre, and the Stewart House Residential Program focusing on personal development at Cook + Phillip Park Pool. The programs further aimed to promote skill development, competition, and female participation in sports through the Sydney University Women's Football Club, Ladies Clinic, and Women's Doubles Tennis Competition held at various locations. The Adaptive Tennis Hub at Alexandria Park stood out for its inclusivity, offering a weekly program for individuals with disabilities, including private tennis lessons for blind and low vision players under the National Disability Insurance Scheme. Additionally, Youth Social Tennis at Alexandria Park fostered community integration for new migrants and refugees in collaboration with the City's Youth Services Program, while Rainbow Tennis at Prince Alfred Park promoted physical activity and social interaction for the LGBTQIA+ community, reflecting the services dedication to inclusivity and the overall well-being of all participants through these engaging sports, recreation, and social development opportunities.	<b>On Track</b>
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## Access to pools and sporting facilities

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Usage -v- capacity of sports fields (booked use) (hours used -v- hours available)	%	86.25	97.25	85	90	98	95	90	93.25	Despite the impact of wet weather throughout the latter half of 2022, sports field usage has returned to levels similar to pre-Covid.	On Track
Parks and open space managed by the City of Sydney	ha	214	214.3	191	-	-	-	217.45	217.45	Total increase 34,590 m2 (3.45 ha). New parks include Drying Green and Getiela synthetic sport field. Increase in streetscape and traffic treatment (in-road greening) including West Connex road greening.	On Track
Attendances at aquatic and leisure centres	000	1,258	1,054.71	-	322	470.24	582.27	424.26	1,798.77	Closing out the final quarter of our first full year of unrestricted operations (post Covid) and off the back of pleasant weather conditions, 424,268 visits were recorded across the service. Full year attendance was 1.79M, which reflects that learn to swim is still a recovering industry and better than expected recovery of health and fitness participation across the service.	Indicator Only
Peak Occupancy - Perry Park Recreation Centre	%	84.6	90	-	92	88	91	90	90	Throughout the year, the centre delivered strong participation outcomes, expanding our positive impact on the community. Average occupancy for the full year of 90.25% reflects ongoing efforts to optimize space utilisation. Our internal social sports competitions have continued to see significant growth with 100 teams participating which is an increase of 25 from last year.  Notably the centre continues to embed itself as a hub for community sports events through collaboration with key hirer groups. This is highlighted by the successful hosting of the WorldPride Volleyball tournament that more than 250+ participated in.	Indicator Only
Peak occupancy - City's outdoor tennis courts	%	78	77	-	75	68	69	67	67	For the year, all courts performed above target and industry average which resulted in an average peak occupancy of 70% for the year. For the most recent quarter this ranged from 56% at Beaconsfield Park to 79% at Prince Alfred Park, with all courts performing above target and well above industry average resulting in an overall average of 67% for the quarter.	Indicator Only

62

## SD04 Design excellence and sustainable development

The city will continue to grow sustainably and with good design. Communities are inclusive, socially connected, healthy, and live in walkable well-serviced neighbourhoods, supported by public transport. We take the impact of our changing climate into account in the policies that influence development in the city

### 4.1 The city's liveability will be enhanced through well planned and designed development

Major Programs	Progress To Date	Status						
<b>Inclusive and accessible places</b>								
Review and update planning controls to facilitate inclusive and accessible places and support the health, wellbeing and culture of communities	The City is investigating improvements to planning provisions for accessible parking and liveable housing as part of the City's LEP/DCP update. In December 2022 the City has completed a number of planning initiatives to support the wellbeing and culture of communities, including the Oxford Street Cultural and Creative Precinct and the Open and Creative City reforms. Recent planning for places such as the Botany Road corridor prioritises good residential amenity by designing to mitigate the impacts of noise and air pollution. The City is recognising the cultural values of specific places and communities in planning controls and heritage listings, such as for the Chinese community in Haymarket, the LGBTIQA+ community in the Oxford Street precinct and the Aboriginal and Torres Strait Islander community in Botany Road.	<b>On Track</b>						
Implement entertainment sound management planning controls and explore establishing special entertainment precincts to support thriving and vibrant 24-hour economy	The City is carrying out further research, including sound testing, to inform the review of the draft entertainment sound planning controls and the investigation into special entertainment precincts. The draft entertainment sound planning controls and investigation into special entertainment precincts are planned to be reported back to Council in 2023.	<b>On Track</b>						
<b>Create great places</b>								
Review planning controls for centres, high streets, heritage areas and other strategic precincts to create great places	Reviews of planning controls for Oxford Street and Botany Road were finalised in FY2022/23. Reviews of planning controls for Heritage Conservation Areas and the Pyrmont Peninsula, in response to the NSW Government's place strategy, are underway and will be reported to Council.	<b>On Track</b>						
<b>Urban renewal</b>								
Develop and implement Public Domain Plans and Placemaking Strategies for urban renewal areas as required	The City continues to deliver the new streets, open spaces, pedestrian and bike links in line with our public domain strategies. George Street south pedestrianisation is nearing completion and tenders have been issued for George Street north pedestrianisation upgrade. Open spaces and facilities are being delivered as part of joint projects with the Department of Education. These include the Green Square School and Community Spaces on the former South Sydney Hospital site and the Alexandra Park Community School sports field and facilities that is now complete. City North public domain plan is updated to incorporate public domain opportunities arising from Hunter Street metro and development in the area. Public domain plans are in development for Haymarket precinct and Central Station precinct.	<b>On Track</b>						
<b>Create great places</b>								
Key Performance Indicator	Unit	2020/21 Result	2021/22 Result	2022/23 Target	2022/23 Result	Comment	Status	
Average time to determine 90% of footway applications	Days	12.26	11.6	35	19	19.14 18.8 23.1 23.1	The fast track team is performing well determining applications well within KPI. The increase in determination times over previous results can be attributed primarily to the submission of a significant number of footway/outdoor dining renewals associated with the alfresco dining program.	<b>On Track</b>

Urban renewal											
Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Voluntary Planning Agreements offers	No.	16	16	-	4	2	1	5	12	The City received 12 new offers to enter into Planning Agreements during the year.	Indicator Only
Voluntary Planning Agreements executed	No.	17	14	-	2	2	2	2	8	The City executed eight new Planning Agreements during the year.	Indicator Only

#### 4.2 Productivity will be supported by planning for jobs, innovation, and enterprise activities

Major Programs	Progress To Date	Status
<b>Central Sydney Planning Strategy</b>		
Implement the Central Sydney Planning Strategy to facilitate commercial space and activity	On 26 November 2021 the Local Environmental Plan was amended, delivering on the intent of the City's Central Sydney Planning Strategy. The City continues to assess site specific planning proposals consistent with the adopted Strategy. There are currently seven planning proposals being considered under the Strategy. The Pitt and Hunter Street, 757 George Street and 2 Chifley Square planning proposals have been finalised in FY22/23. The Hunter Street Sydney Metro proposal was also endorsed for finalisation.	On Track

Planning for business, industry and economic opportunities		
Conduct strategic studies and reviews to inform planning control amendments that protect and grow business, jobs and economic opportunities	Four site specific planning proposals were progressed to support business and economic growth in Central Sydney in FY2022/23 under the Central Sydney Planning Strategy. Planning controls to protect and grow business and employment in the Botany Road Corridor, Oxford Street precinct and in North Alexandria and the Enterprise Area were finalised this year. The City is now reviewing the planning controls for Pyrmont in line with the NSW Government's Pyrmont Peninsula Place Strategy.	On Track

Planning for business, industry and economic opportunities											
Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Commercial development approved	m2	196,792	257,087	-	37,812	58,977	7,135	5,644	109,568	One major development approved with over 5,000m <sup>2</sup> mixed use space	Indicator Only
Commercial development completed	m2	95,829	151,967	-	6,807	95,943	6,923	95,958	205,631	Q4 completions include 29,000m <sup>2</sup> in redevelopment of Lands and Education Department buildings, and 63,000m <sup>2</sup> of commercial space at 178-186 George Street	Indicator Only

#### 4.3 Communities will be supported by the provision of infrastructure and assets that are aligned with growth

Major Programs	Progress To Date	Status
<b>Infrastructure planning, delivery and collaboration</b>		
Collaborate with the private sector to deliver new or upgraded public infrastructure aligned with new development	The City executed eight new Planning Agreements with the private sector during the year. The Agreements will deliver new and upgraded public infrastructure including widened footpaths to Botany Road, Rosebery and Bourke Street, Waterloo, a shared zone to Foley Street Darlinghurst, a public domain upgrade to Chifley Square, a through-site link in Hunter Street, Sydney and significant public infrastructure in the Waterloo Estate (South).	<b>On Track</b>
Review contributions plans to support the delivery of infrastructure needed by new development	A new Contributions Plan for the Pyrmont Peninsula is being prepared in accordance with the NSW Government's Place Strategy and will be reported to council with the review of planning controls. Review of the City of Sydney Development Contributions Plan 2015 has started. The City continues to engage with the NSW Government on infrastructure demand and delivery arising from large scale State Significant rezoning proposals, such as Redfern North Eveleigh and Central Precinct.	<b>On Track</b>

#### 4.4 Good design leads to buildings and public spaces that are high performing, well designed, inviting and inclusive

Major Programs	Progress To Date	Status
<b>Design excellence</b>		
Facilitate competitive architectural design processes to achieve design excellence	The City has this year facilitated the completion of seven competitive architectural design processes located in Central Sydney, Erskineville, Zetland, Haymarket and Pyrmont.	<b>On Track</b>
<b>Advice from expert panels</b>		
Facilitate the Design Panels to provide expert advice on major public projects, private development and public art proposals	The Design Advisory Panel and Public Art Advisory Panel meet monthly and continue to provide valuable expert advice to the City on public domain design, park projects, major development applications and public art proposals.	<b>On Track</b>
<b>Advocacy</b>		
Engage with government led urban renewal projects to deliver design excellence, high environmental performance and provide appropriate infrastructure	The City has prepared submissions on Blackwattle Bay Precinct, Central Station, Redfern North Eveleigh and Waterloo Estate (South). The City also published a design review of the Blackwattle Bay scheme. The City is continuing to engage with relevant agencies to deliver design excellence, improved sustainability outcomes and appropriate infrastructure.	<b>On Track</b>

#### 4.5 Well planned and designed development reduces environmental impacts and improves resilience, health and sustainability

Major Programs	Progress To Date	Status
<b>Development supports a healthy environment and community</b>		
Investigate planning controls to increase tree canopy, encourage green roofs and support biodiversity in development	Planning controls to increase tree canopy, encourage green roofs and support biodiversity in development are being investigated for inclusion in the LEP and DCP Update.	<b>On Track</b>

### Better designed and operated buildings

Advocate for improvements to the National Construction Code Trajectory to net zero buildings	The City contributed to a submission by the Council for Capital Cities Lord Mayors (CCCLM) to the Climate Change Authority - setting tracking and achieving targets - that included recommendations for net zero buildings through the National Construction Code. The City also provided feedback to the Property Council of Australia draft Every Building Counts policy recommendations which call for a strengthened building code.	<b>On Track</b>
Develop a pathway for the City's planning controls to be strengthened over time to deliver net zero energy buildings	The planning proposal is with the Department of Planning and Environment for drafting and finalisation. The City is working with the Department to ensure the Net Zero planning controls work together with the forthcoming state planning controls (the Sustainable Buildings SEPP).	<b>On Track</b>
Investigate opportunities for development to use water efficiently and improve the health of waterways through changes to the planning controls	The City has completed a study of DCP stormwater management and reuse controls. The LEP and DCP Update will propose water efficiency targets and updated stormwater reuse controls for buildings with a draft to be reported to Council in 2023.	<b>On Track</b>

### Increase resilience through well designed and planned development

Update floodplain management planning controls to manage risk and achieve good urban design outcomes	The Interim Floodplain Management Guidelines are being incorporated into the City's planning controls as part of the LEP/DCP Update. The proposed planning controls are to manage flood associated risk and achieve good urban design outcomes.	<b>On Track</b>
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### Better designed and operated buildings

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Average time to determine 90% of DA applications S9	Days	55.15	62.9	55	74	77.8	83	85.23	85.23	Increased end of year determination times have been impacted by a significant number of applications submitted at the end/beginning of Quarter 3 and 4 and other factors including leave and labour market challenges including recruiting for a high number of vacancies.	<b>Attention Required</b>
Average processing time for construction certificates	Days	7.28	7.98	10	10	8.6	9.25	12	9.96	A mean average of 12 days was achieved for the quarter. This was slightly above the established target of 10 days.	<b>On Track</b>
Average time to determine 90% of S4.55 applications (previously S96 applications)	Days	31.65	38.3	40	38.5	43.13	47.18	48.87	48.87	Increased end of year determination times have been impacted by a significant number of applications submitted at the end/beginning of Quarter 3 and 4 and other factors including leave and labour market challenges including recruiting for a high number of vacancies.	<b>Attention Required</b>
Median (net) assessment time to determine DA & S4.55 applications (previously S96 applications)	Days	42	52	45	52	57	63	64	64		<b>Attention Required</b>
Outstanding DA & S4.55 applications over 100 days (previously S96)	%	15	19.4	20	26	29.5	38.6	35.6	35.6	Increased end of year determination times have been impacted by a significant number of applications submitted at the end/beginning of Quarter 3 and 4 and other factors including leave and labour market challenges including recruiting for a high number of vacancies.	<b>Attention Required</b>

## SD05 A city for walking, cycling and public transport

The city is greener and calmer, with more space for people on the streets – including footpaths and cycleways. More people choose to walk, ride and use public transport. All vehicles in the city are zero emissions

### 5.1 Street space is reallocated for people, places and planting

Major Programs	Progress To Date	Status
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#### Public domain and public space programs

Ensure the needs of our diverse community are considered in the public domain master planning for transport and urban growth projects	The City is advocating for high quality and co-ordinated public domain outcomes for metro station precincts, Central Station planning and the Redfern Station upgrade. Advocacy and input into major state government development projects including Blackwattle Bay, Waterloo Estate, Barangaroo Central/Hickson Road and North Eveleigh is ongoing. The prime objective is to ensure a high quality, accessible public domain to allow people to walk and cycle to public transport and other destinations including home, work and recreation as well as new public spaces for people to recreate.	<b>On Track</b>
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#### Reallocation of street space

Continue to support the implementation of the pedestrianisation of George Street and relevant city streets	The City continues to work with Transport for NSW (TfNSW) to deliver the completion of the George Street pedestrian boulevard between Hunter and Alfred Streets. The tender for the permanent construction works has been released to the market.	<b>On Track</b>
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#### Partnerships to improve road safety and reduce traffic

Work in partnership with the NSW Government to reduce traffic speeds and volumes to keep people safe and reduce road trauma	The City is continuing to work with Transport for NSW to reduce speed limits to 40km/h on all roads within the City of Sydney. TfNSW is responsible for approving and installing signage for changes to speed limits.	<b>On Track</b>
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#### Public domain and public space programs

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Length of streets across the local government area with a speed limit of 40km/h or less	Km	295.4	328.82	-	328.82	328.82	328.82	328.82	328.82	There has been no major changes to speed limits in the LGA in the past 12 months, despite advocating to the state government.	Indicator Only

#### Reallocation of street space

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Footway replaced by green verge	m2	2,483	3,365	2,000	407	1,197	64	2,190	3,858	Annual target exceeded. Key driver was greening associated with two large scale projects delivered in Glebe consisting of multiple continuous footpath treatments	<b>On Track</b>



## 5.2 Most people use the high-capacity, rapid and frequent public transport network that connects the city and the metropolitan area

Major Programs	Progress To Date	Status
<b>Promote public transport solutions</b>		
Advocate for extension of Metro West by 2030, including stations for at least Zetland and Central	The City has been advocating on this issue since 2018. Council approved exhibition of the City's Draft Access Strategy and Action Plan – Continuing the Vision at the June 2023 meeting. Action 6, Metro as a Catalyst, includes advocacy for the Metro West extension to Zetland. The new NSW Government is undertaking a review of the Metro projects and the City's submission will focus heavily on the benefits of having Metro West Stage 1 commence from Zetland (i.e. extending the initial line from Hunter Street).	<b>On Track</b>

## 5.3 More people walk more, because walking is the most attractive and convenient choice for short trips in the local area

Major Programs	Progress To Date	Status
<b>Improve safety, connectivity and amenity</b>		
Develop and oversee a program of pedestrian crossings to make walking safer and easier	The City is developing a needs-based model for pedestrian crossing facilities based on land uses, and gaps in the crossing network. This will provide another layer of information to decide where pedestrian crossing facilities should be installed. The changes made by the NSW Government Delegations relating to streets could also provide some opportunities for accelerating the approvals to deliver pedestrian crossings in some locations, although the delegation change contains many restrictions. All new crossing proposals at this time will continue to go to the Local Pedestrian, Cycling and Traffic Calming Committee for consideration	<b>On Track</b>
Deliver the Central Business District Streetscape Improvement program, including the installation of Smartpoles, upgraded and improved LED street lighting, traffic signals, street furniture and the installation of granite paving	The 2022/23 Central Business District Streetscape Improvement program included the installation of 12 Smartpoles and LED lighting on Druitt and Goulburn Streets, and the installation of granite paving in sections of Hay and Druitt Streets.	<b>On Track</b>
Continue to implement priority public domain improvements from the Liveable Green Network strategy	The City continues to deliver actions from the Liveable Green Network strategy through our footpath renewals and upgrade programs, pedestrian access improvement programs, cycling programs, the rollout of an upgraded street furniture suite, pedestrian lighting works, construction of traffic and pedestrian facilities and the addition of green space along our streets as part of these programs.	<b>On Track</b>
<b>Encourage and monitor walking participation</b>		
Ensure all road and path users have information and training available that enables them to exhibit correct and safe behaviours	City staff conduct cycling riding behaviour sessions in the field, and site inspections. In quarter 4 2022/23 the City: <ul style="list-style-type: none"> <li>- conducted a total of 22 Share the Path sessions, bringing the annual total to 71</li> <li>- handed out 118 bicycle bells Q4, bringing the annual total to 590</li> <li>- provided riders with 621 cycling network maps, bringing the annual total to 2896</li> <li>- facilitated 274 cycling tune-ups, bringing the annual total to 918.</li> </ul>	<b>On Track</b>
<b>Advocacy</b>		
Work with the NSW Government to decrease waiting time and journey time for people walking in areas of high pedestrian activity in the local government area	The City continues to advocate for greater priority (reduced delay) for people walking in the city centre and other areas of high pedestrian activity. This includes advocating for reducing waiting times, improving space and improving quality of the public domain for people walking. Improving priority for pedestrians in the City Centre is also one of the draft outcomes as part of the draft Transport for NSW Strategy for Streets, that the City is assisting in the development of. These are also strategies in the City's draft Walking Strategy update.	<b>On Track</b>

## Improve safety, connectivity and amenity

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Transport-related projects (footpath widening, traffic calming measures, intersection upgrades, etc.) delivered as part of the City's Pedestrian, Cycling and Traffic Calming plans	No.	10	13	10	0	5	5	14	24	Annual target exceeded. Key driver was two large scale projects delivered in Glebe consisting of multiple continuous footpath treatments.	On Track
Footway renewed	m2	19,890	14,687	10,000	2,196	7,242	1,012	3,743	14,193	Annual target exceeded. Increased resource capacity to deliver.	On Track
New granite infill paving	m2	4,072	1,500	1,500	0	0	0	906	906	Lower output year due to accelerated paver infill works in previous years as part of stimulus works during Covid-19 recovery. Other large scale granite infill projects have also been delivered this year across the LGA outside this program. This includes the George Street North Pedestrianisation project.	Attention Required

## 5.4 More people ride more, because it is an attractive, convenient and safe option for everyday transport

Major Projects	Completion Date	% Complete	Progress To Date	Status
<b>Safe, connected cycleways</b> Improve bicycle safety, access and amenity through small scale infrastructure changes and improved on street facilities throughout the local government area	2023	100	FY 22/23 Program Complete. Construction of separated cycleway upgrades in Booth Street, Annandale are complete.	Complete

Major Programs	Progress To Date	Status
<b>Safe, connected cycleways</b> Continue the implementation of cycleways within the City of Sydney	This financial year the City has completed new cycleways on the following streets: King Street (Pitt to Phillip in the city centre), Portman Street (Green Square), Zetland Avenue (Green Square), Gadigal Avenue, Potter Street and Crystal Street (Waterloo), Pitt Street (King to Circular Quay, permanent version), College Street, Booth Street, and MacDonald Street, Ashmore Street, Harley Street, Henderson Road, Railway Parade, Bridge Street, Mitchell Road and Harley Street in Erskineville. Construction will soon start on Castlereagh, Oxford and Liverpool Streets, and on MaryAnn and Kelly Streets, and more projects still in detailed design stage.	On Track

Collaboration	Progress To Date	Status
Work with neighbouring councils, state and federal governments to implement a cycleway network across Sydney	While we build our own cycleway network, city staff have also been giving input, support and technical advice to staff at TfNSW and many councils. City staff gave conference presentations on accelerating delivery of cycleways. City staff have also been working to get Transport for NSW to fix key missing links with neighbouring councils, such as the state road section of Wilson Street in Newtown, between King Street and Erskineville Road, to connect the Inner West and City of Sydney bike networks. UNSW Australian Graduate School of Engineering started running a Cycleway Design Course, an initiative prompted by City staff.	On Track

## Encourage and monitor cycling participation

Encourage bicycle riding in the City of Sydney

We provide ongoing support to residents and workers to ride, through cycling courses, maps, wayfinding signs, guided rides, bike parking and a growing safe connected bike network.

**On Track**

Specifically to support Green Square area residents to ride we ran a program in Green Square including guided rides, bike tune-up sessions, cycling courses, bike maintenance sessions in parks and e-bike leasing trials.

This year, 267 adults have done a cycling course, an additional 71 staff members have completed the staff cycling course, 211 adults have done a basic bike maintenance course, two school classes have done the school cycling course and 2249 young children have attended the Balance Bike Clinic to learn to ride.

City staff held 71 Share the Path onsite education sessions, including 918 free tune-ups, and 2896 maps, 590 bells and 137 lights were distributed.

## Safe, connected cycleways

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
New separated cycleways provided	Km	7.51	0.54	2	0.91	2.74	0.41	0.17	4.23	The following sections of the strategic Bike Network are complete; in Sydney: King Street between Pitt Street and Phillip Street, Pitt Street between Reiby Place and King Street, and College Street between Oxford Street and Prince Albert Road; in Erskineville: MacDonald Street between Bridge Street and Hadfields Street and Henderson Road, Railway Parade and Bridge Street between Mitchell Road and Ashmore Street; in Alexandria: Harley Street and Ashmore Street between McEvoy Street and Fox Avenue, Huntley Street between Mitchell Road and Belmont Street and Mitchell Road south of Huntley Street; and in Waterloo: Gadigal Avenue, Potter Street and Crystal Street between Lachlan Street and Danks Street.	<b>On Track</b>
New on-road cycleways provided/upgraded	Km	1.2	1.24	2.6	0	0.77	0	0	0.77	While work to complete the Cycling Strategy Bike Network is focused on the design and approvals of separated cycleways, local connections in Alexandria and Erskineville were completed. These connections provide improved access to schools and separated cycleways in the area.	<b>Attention Required</b>

70

## Encourage and monitor cycling participation

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Growth in cycling activity at key intersections around the City of Sydney	%	(5)	4	-	-	11	-	9	9	9% growth in bike trips in the 6 months between October 2022 (previous count) and March 2023. Over the 12 Months, growth was 18%. This growth is measured at intersections across the whole council area.	<b>Indicator Only</b>

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Attendees at cycle safety courses	No.	336	127	-	52	56	93	66	267	Attendance at cycling courses this year are substantially higher than the previous year, which was impacted by lockdowns	Indicator Only

### 5.5 Freight, servicing and parking will be managed to support the efficient functioning of the city while improving the amenity of city spaces

Major Programs	Progress To Date	Status
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#### Efficient freight and servicing

Work with the NSW Government and businesses to develop new and innovative solutions to freight and servicing, including more productivity from loading spaces and exploring higher-amenity options for "last mile" distribution	Council approved exhibition of the City's Draft Access Strategy and Action Plan – Continuing the Vision at the June 2023 meeting. The City worked with Transport for NSW to discuss potential last-mile options for locations including future Hunter Street Metro precinct, and south George Street. City staff provided Transport for NSW an opportunity to comment on an early draft of a revised Central Sydney On-Street Parking Policy. The revision makes clearer the relationship between public domain improvements, availability of off-street loading and the potential to reallocate kerb loading to other uses. The City aims to seek Council approval to exhibit the revised draft shortly.	On Track
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#### Manage parking and kerbside space

Ensure the Neighbourhood Parking Policy and kerbside allocation support city outcomes, such as the need for access for people with disabilities	The Neighbourhood Parking Policy sets the framework for kerbside allocation outside Central Sydney. City Staff have reviewed the Policy with a view to seeking Council approval to exhibit an updated Draft Policy shortly. The City works with the community to continually improve the alignment of kerbside parking restrictions with the location-specific needs of residents, businesses and their visitors. City staff use the Policy when determining kerbside allocation in response to community feedback (such as the Elger Street Glebe representations); major public domain changes (Crown Street upgrade) and cycleways. In response to the City's Inclusion (Disability) Action plan, City staff undertook a "gaps analysis" of mobility space provision around village main streets and key locations. Operational staff are reviewing the identified locations of potential additional spaces (or pick-up/drop-off facilities) with a view to increasing supply.	On Track
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Manage the demand for parking to ensure there is equitable access to the constrained supply	Parking restrictions are implemented to manage parking demand and encourage turnover. Rangers proactively monitor parking across the LGA to ensure turnover and parking space availability.	On Track
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#### Manage parking and kerbside space

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Car share bookings	No.	283,782	289,016	-	-	131,266	-	122,167	253,433	Total for Jan-Jun 2023 is 122,167. This is slightly down on the first half of the financial year.  The number of bookings was highest in March but declined from there by 25% over Q2 of 2023.	Indicator Only

## SD06 An equitable and inclusive city

Everyone feels welcome and can afford to live here if they choose. Everyone can participate, prosper, and reach their full potential in a city that is fair and just

### 6.1 We will respectfully strengthen partnerships and relationships with Aboriginal and Torres Strait Islander peoples and prioritise their cultural, social, environmental, spiritual and economic aspirations

Major Programs	Progress To Date	Status
<b>Partnerships, self-determination and reconciliation</b>		
Ongoing implementation of the Stretch Reconciliation Action Plan acknowledging the Closing the Gap priority actions	The Stretch Reconciliation Action Plan is being implemented by staff who report quarterly on the status of their deliverables. There are quarterly meetings with the RAP working group and an annual report is provided to Council and the City's Aboriginal and Torres Strait Islander advisory panel. The Closing the Gap priority actions are implemented through commitments in the City's Stretch Reconciliation Action Plan and actions in our Operational Plan.	<b>On Track</b>
Continue to work with the coalition of Aboriginal peak organisations and their affiliates on Closing the Gap initiatives	The City continues to hold meetings with the local NSW Coalition of Aboriginal Peak Organisations and affiliates on Closing the Gap initiatives including promoting opportunities within the City such as the Aboriginal and Torres Strait Islander collaboration fund. This funding program supports a strong and sustainable Aboriginal and Torres Strait Islander community controlled sector to deliver projects that meet the needs and aspirations of Aboriginal and Torres Strait Islander people in the local area.	<b>On Track</b>
Support the community's aspirations for the future use of the local Aboriginal knowledge and culture centre in Redfern at 119 Redfern Street	City staff will work with the Aboriginal and Torres Strait Islander community guided by their aspirations and by the outcomes of the community consultation outcomes. Construction works to improve accessibility will be complete in the second half of 2023.	<b>On Track</b>

### 6.2 Everyone feels welcome and included in the city

Major Programs	Progress To Date	Status
<b>Inclusion</b>		
Continue to implement the Inclusion Disability Action Plan	The City's Inclusion (Disability) Action Plan 2021-25 was adopted in June 2021. Highlights include: <ul style="list-style-type: none"> <li>• 11 new Auslan Storytime videos were produced and 21 hosted on the City's website through the year</li> <li>• The City became a Disability Confident Recruiter with the Australian Network on Disability and joined the Australian Human Rights Commission's IncludeAbility Employer Network</li> <li>• 8 new members joined the Inclusion (Disability) Advisory Panel <ul style="list-style-type: none"> <li>• Over 861 events and activities were delivered that catered for audiences with disability, including 329 artists with a disability</li> <li>• Access Keys were implemented for 4 City pools to support people with diverse disabilities to access and use the facilities</li> <li>• The 'Design Across the Spectrum' guide for play spaces has been incorporated into 9 parks, playgrounds or reserves</li> <li>• The City partnered with Jigsaw to support the placement of three Neurodiverse employees</li> <li>• Accessible guidelines to decision making at Council were published on the City's website</li> <li>• A Disability Awareness workshop was held at Cliff Noble Community Centre, a Variety Activate Inclusion Sports Day at Perry Park Recreation Centre and I can, You can, We can: Celebration lunch at Gunyama Park Recreation Centre</li> <li>• International Day of People with Disability 2022 Panel discussion: Visible behind and in front of the camera was held at Darling Square Library</li> <li>• A video developed with and featuring members of the City's Inclusion (Disability) Advisory Panel was viewed more than 23,000 times.</li> </ul> </li> </ul>	<b>On Track</b>

**Support community needs**

Deliver a library service which is responsive to existing and emerging community needs

Libraries welcomed 16,036 new members, added 45,129 new items to the collection and members accessed more than 1.5 million digital and physical items through online platforms, 9 branches and two links. Attendance increased by 126% on the previous year, however this remains lower than pre Covid-19 attendances. Use of Home library service deliveries increased by 44% to 1,322, PC Sessions increased by 110% to 74,191, Library service app launches increased 118% to 276,435 and online interactions (calls/emails) increased by 38% to 25,806.

**On Track**

Ultimo library reopened in late February following air conditioning works. Waterloo Library is due to reopen in mid-2023 after closing in February for roof remediation works. The new tabletop game collection launched in February with more than 64 board and card games. Library Outreach continues its collaboration with community centres with weekly digital skills group sessions and participation in community events and festivals.

**Inclusive and accessible programs and services**

Deliver cultural programs and services that are inclusive, accessible and affordable for all

The City hosted 21 Auslan and English Storytime videos with over 48,689 views. Thirty programs were Auslan interpreted and fifteen programs were offered online. Of 1,602 survey respondents, 8.9% identified as living with disability and 1.5% identified as being Aboriginal and Torres Strait Islander. Of all respondents, 22.9% identified as being from culturally diverse backgrounds. Programming across the Makerspace and Pine Street Creative Arts Centre continues to focus on providing affordable and welcoming opportunities for participants to build connections within the local community through creative practice.

**On Track**

**Support community needs**

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Active library memberships	No.	83,853	89,858	-	94,517	98,297	84,307	78,636	78,636	12% reduction from previous period reflects the expiration of memberships signed up during the 2020 lockdown. Members with expiring accounts are contacted and invited to renew their membership.	Indicator Only
Items accessed from City libraries (physical and digital)	000	1,128.72	1,126.29	-	424.77	350.37	384.44	392.04	1,551.62	Increase of 32% on previous reporting period with significant increase in physical loans as more members return to our branches after Covid.	Indicator Only
Attendance to City libraries	000	293.11	367.2	-	177.81	192.02	229.19	232.94	831.96	126% increase on previous period indicating steady return of community comfort levels in visiting libraries after Covid.	Indicator Only

**Inclusive and accessible programs and services**

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Passenger trips delivered by the community transport service for programs and/or events delivered or supported by the City	No.	4,286	4,491	-	1,872	1,517	1,960	8,148	13,497	This represents an 81% increase compared with the year to date period last year (4,491)	Indicator Only

### 6.3 Everyone benefits from equitable economic growth and has financial security

Major Programs	Progress To Date	Status																																														
<b>Build community skills and capacity</b>																																																
Provide demographic, visitor and sector data and analysis to local businesses to assist in decision making and sustainable growth	Surveys, case studies and reports section of the City's website updated with latest data for external users. This includes the 2022 Housing Audit, Residential Monitor, and Commercial Development Monitor . The revised 2021 Estimated Resident Population has been updated. The 2021 Census results have been updated on the City's Census website.	<b>On Track</b>																																														
Continue to advocate to ensure everyone can afford the essentials of daily life, from healthy fresh food through to services such as health care and education	City staff continued to advocate for increased income support during the Federal Government's Budget process, including ongoing support for the Raise the Rate campaign. City staff also developed two submissions on key childcare inquiries: the NSW Government IPART's "Early childhood education and care affordability, accessibility and consumer choice" and the Early Childhood Education and Care Inquiry by the Federal Government's Productivity Commission.	<b>On Track</b>																																														
<b>Increased employment and access to procurement</b>																																																
Develop and implement an Aboriginal and Torres Strait Islander procurement strategy	Activity to define the approach and timing of the strategy development and drafting process, is being considered as part of the broader Procurement and Contract Management Improvement Plan.	<b>On Track</b>																																														
Review and implement the City's Aboriginal and Torres Strait Islander workforce strategy in consultation with Aboriginal and Torres Strait Islander stakeholders and staff	The City's Aboriginal and Torres Strait Islander Workforce Strategy 2023-2026 was launched in June 2023. The City will continue to consult with Aboriginal and Torres Strait Islander stakeholders and staff to implement the strategy.	<b>On Track</b>																																														
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<b>Key Performance Indicator</b>	<table border="1"> <thead> <tr> <th>Unit</th> <th>2020/21 Result</th> <th>2021/22 Result</th> <th>2022/23 Target</th> <th colspan="5">2022/23 Result</th> <th>Comment</th> <th>Status</th> </tr> <tr> <th></th> <th></th> <th></th> <th></th> <th>Q1</th> <th>Q2</th> <th>Q3</th> <th>Q4</th> <th>YTD</th> <th></th> <th></th> </tr> </thead> <tbody> <tr> <td>Rent concessions given by the City through the accommodation grants program – leases for social initiatives</td> <td>\$ '000</td> <td>2,804.12</td> <td>3,525.07</td> <td>-</td> <td>962.55</td> <td>862.71</td> <td>875.16</td> <td>882.73</td> <td>3,583.15</td> <td>This includes revenue forgone through the Accommodation Grants program to Beehive Industries at Palmer Street in Darlinghurst and the Gay and Lesbian Rights Lobby at Benledi House in Glebe.</td> <td>Indicator Only</td> </tr> <tr> <td>Social grants approved by the City of Sydney</td> <td>\$ '000</td> <td>3,965.38</td> <td>4,757.88</td> <td>-</td> <td>3,508.96</td> <td>960.34</td> <td>301.85</td> <td>406.82</td> <td>5,177.96</td> <td>This year a total of 173 Social grants were approved by Council. These projects were funded through the City's Community services, Festivals and events sponsorship, Knowledge exchange, Innovation and ideas, Aboriginal and Torres Strait Islander collaboration fund, Matching, Quick response, Street banner sponsorship and Venue hire support sponsorship grant programs. This includes support for Redfern Youth Connect to run a drop in service run for young people and The Deli Women and Children's Centre to provide domestic violence counselling services for culturally and linguistically diverse women.</td> <td>Indicator Only</td> </tr> </tbody> </table>	Unit	2020/21 Result	2021/22 Result	2022/23 Target	2022/23 Result					Comment	Status					Q1	Q2	Q3	Q4	YTD			Rent concessions given by the City through the accommodation grants program – leases for social initiatives	\$ '000	2,804.12	3,525.07	-	962.55	862.71	875.16	882.73	3,583.15	This includes revenue forgone through the Accommodation Grants program to Beehive Industries at Palmer Street in Darlinghurst and the Gay and Lesbian Rights Lobby at Benledi House in Glebe.	Indicator Only	Social grants approved by the City of Sydney	\$ '000	3,965.38	4,757.88	-	3,508.96	960.34	301.85	406.82	5,177.96	This year a total of 173 Social grants were approved by Council. These projects were funded through the City's Community services, Festivals and events sponsorship, Knowledge exchange, Innovation and ideas, Aboriginal and Torres Strait Islander collaboration fund, Matching, Quick response, Street banner sponsorship and Venue hire support sponsorship grant programs. This includes support for Redfern Youth Connect to run a drop in service run for young people and The Deli Women and Children's Centre to provide domestic violence counselling services for culturally and linguistically diverse women.	Indicator Only	
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## Increased employment and access to procurement

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
City of Sydney suppliers who identify themselves as Aboriginal and Torres Strait Islander	No.	190	203	-	-	216	-	229	229	as at June 2023	Indicator Only

## 6.4 Communities are engaged and actively participate in the governance of their city

Major Programs	Progress To Date	Status
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### Community engagement

Implement the Community Engagement Strategy to involve the community in the City's decision making processes for projects, strategies, policies and services	Greater integration and alignment has been achieved across key documents. The 2023 Community Engagement Strategy incorporates the Community Participation Plan for land use planning. Community engagement outcomes are also embedded in key strategies including the Reconciliation Action Plan and Disability (Inclusion) Action Plan which both have their own reporting requirements. An Easy Read version of the Community Engagement Strategy has been developed and published on the City's website along with a new accessible guide to decision-making that was developed with the input from the Disability (Inclusion) Advisory Panel. 67 projects involving a wide range of business functions were open for consultation in the past 12 months. These were conducted in line with the City's Community Engagement Strategy.	<b>On Track</b>
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### Provide inclusive, clear, accurate and accessible information to the community

Provide updates on our policies, projects and programs through communications that reflect and reach the diverse communities of the city	This quarter, City Communications produced a variety of communications that reflect and reach our diverse communities:- media, social media, digital and internal comms content to promote Reconciliation Week, the Yes campaign and NAIDOC Week - media and digital content to educate the community about International Day Against Homophobia Biphobia and Transphobia (IDAHOBIT) and how to be a better trans ally, and promote the Oxford Street pride business charter - social media and digital content to promote Refugee Week, including a video featuring 3 refugees and people seeking asylum telling their stories - digital content to promote volunteering groups supporting vulnerable communities in the City and encourage people to get involved - media and digital content to promote the City's annual international student welcome event and international student leadership and ambassador program - digital content to promote the mindDog program which supports eligible City residents to train their dogs as assistance animals - media, social media and digital content to promote events running for Youth Week - regular e-newsletters for library, community centre and youth programs customers	<b>On Track</b>
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### Council elections

Ensure all electoral processes are well managed and meet legislative requirements	Progress against the Non-residential Register Methodology & Plan for the local government election in 2024 remains on track. Legislative change to non-resident entitlement within the City have been foreshadowed by the Minister for local government; scenario planning to prepare for possible options has been completed.	<b>On Track</b>
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## 6.5 Communities have the skills, tools and access to technology to engage and participate in a digital life

Major Programs	Progress To Date	Status
<b>Equitable access to technology</b>		
Deliver free access to technology throughout our community facilities and relevant programs to support digital literacy	<p>Free access to technology was delivered through our community facilities and programs to support digital literacy. Highlights include:</p> <ul style="list-style-type: none"> <li>• 213 Public access computers and 20 multifunction devices across 19 community facilities provided free access to internet, printing, scanning, photocopying, Microsoft Office and Adobe Creative Suite.</li> <li>• 74,191 PC sessions across 10 library locations, an increase of 110%. Free public access computers were also offered in five community centres and in education and care services for use by community members and children</li> <li>• 308,639 free wi-fi session via public wi-fi across 11 library locations, an increase of 143%. Free wi-fi was also offered in 12 community centres and in education and care services for use by community members and children</li> <li>• 520 community centre and 13 library sessions were delivered to improve digital literacy and inclusion</li> <li>• Mobile phone charging adapters were available for loan in nine library branches</li> </ul>	<b>On Track</b>

## 6.6 There is equitable access to education and learning opportunities

Major Programs	Progress To Date	Status
<b>Capacity building</b>		
<p>Ensure equitable and affordable community access to education programs through our community centres and libraries</p> <p>76</p>	<p>A range of equitable and affordable programs were offered to the community through our community centres and libraries to provide education and learning opportunities. Highlights include:</p> <ul style="list-style-type: none"> <li>• 16,704 attendees at 464 face-to-face early literacy programs including Auslan Storytime</li> <li>• 963 attendees at 58 programs developed and delivered by library staff (ie upcycle workshops, song writing, tabletop games, laser cutting)</li> <li>• 71 library outreach events attended with 1,711 attendees</li> <li>• 28 online book club meetings</li> <li>• 89 attendances by local young Aboriginal and Torres Strait Islander People in the Aboriginal Artefacts (Clapsticks) program at Redfern Community Centre</li> <li>• 48 targeted programs to enhance life and civic participation, including English conversation and digital literacy classes</li> <li>• 25 Digital Literacy sessions with 105 attendees across three locations, including a program at Cliff Noble Community Centre, Alexandria, where students from the local Alexandria Park Community High School assist older people with digital troubleshooting</li> <li>• 22 attendances at Cliff Noble Community Centre Library Outreach sessions, designed to teach people how to access the City's online Library resources</li> <li>• 192 programs were delivered, both online and face-to-face with 2,766 participants across cultural venues including Pine Street Creative Arts Centre, Libraries and the Ultimo Community Centre.</li> </ul>	<b>On Track</b>

Provide education and care services and facilities across the local area, including preschool, long day care, occasional care and out-of-school hours services

The City's education and care services have supported 851 children to access services including long day care, occasional care, pre-school and outside school hours care.

On Track

Highlights include:

- 56,802 sessions of care across City operated services with 22,473 (40%) of sessions being offered at a discounted rate or free
- a range of educational and recreational programs, including art and STEM workshops and excursions to local places of interest including aquatic centres, cinemas, theatres, museums, parks and gardens.
- changes to process to further support the inclusion of children from priority groups, along with continued partnerships between families and support agencies
- end of year events including a community BBQ at Redfern Community Centre
- Participation in a range of family events including the Annual Early Childhood Athletics Carnival, family BBQ's, morning and afternoon teas and cultural days
- completion of the Aboriginal Welcome entrance mural and upgrades to nappy change facilities at the City's long day care centre, Eveleigh Early Learning and Preschool

### Capacity building

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Children supported through City operated education and care services (long day care, occasional care, preschool, outside school hours care)	No.	891	853	-	579	45	171	56	851	This represents a 16% increase compared with the same period last year (48) and a 0.2% decrease compared with the same year to date figure last year (853)	Indicator Only
Approved early education and care places (long day care, occasional care and preschool) in the City 77	No.	7,318	7,427	-	-	-	-	6,746	6,746	This represents a 9.1% decrease compared with the same year to date last year (7,427). The demand for child care in the CBD has seen a significant decrease due to changes in work patterns post the Covid 19 pandemic. Since 30 June 2022, 11 early education and care services (681 child care places) have closed due to ongoing changes to workforce and utilisation. Demand continues to be met despite these closures.	Indicator Only
Sessions of care provided at the City's education and care services (long day care, occasional care, preschool, out of school hours care)	No.	64,472	53,766	-	14,991	14,023	13,038	14,750	56,802	This represents a 5.6% increase compared with the same year to date figure last year (53,766)	Indicator Only
Sessions of care provided at the City's education and care services (long day care, occasional care, preschool, outside school hours care) that were discounted or free	%	-	44.31	-	44	47	33	34	34	34% of education and care sessions offered were either free or discounted	Indicator Only
Discounted and free sessions of care provided at the City's education and care services (long day care, occasional care, preschool, out of school hours care)	No.	27,479	22,833	-	6,600	6,558	4,303	5,012	22,473	This represents a 1.5% decrease compared with the same year to date figure last year (22,473)	Indicator Only

## 6.7 A sustainable and equitable food system that increases access to nutritious and affordable food

Major Programs	Progress To Date	Status									
<b>Research, collaborate and investigate</b>											
Coordinate research and strategic work on local food security and urban food systems to establish priorities, roles and pathways to guide future policy, advocacy and resource allocation	City staff worked with Charles Sturt University through a Knowledge Exchange grant to map social innovations in Sydney's food systems. Outcomes from this research, and ongoing participation in the Milan Urban Food Policy Pact, continues to inform the City's food systems policy development. The City co-hosted the inaugural Sydney urban agriculture forum in November at Sydney City Farm. This was an opportunity to share the City's research and priorities and hear from experts including First Nations speakers and advocates including Alex Greenwich MP. The City's food systems policy development process has commenced, with early consultation completed as part of the Resilience Strategy.	<b>On Track</b>									
<b>Improve food security</b>											
Enable community responses to improve food security through grants, partnerships, and collaborations	This year a total of nine food relief related grants were approved by Council for a year to date total of \$191,121 in cash and value-in-kind. These projects were awarded through the City's Community services, Aboriginal and Torres Strait Islander collaboration fund, Matching and Quick Response grant programs. This includes support to First Nations Response to provide a weekly pop-up food relief service for Aboriginal and Torres Strait Islander families.	<b>On Track</b>									
<b>Improve food security</b>											
Key Performance Indicator	Unit	2020/21 Result	2021/22 Result	2022/23 Target	2022/23 Result					Comment	Status
					Q1	Q2	Q3	Q4	YTD		
Meals provided through the City's Meals on Wheels service	No.	45,375	48,086	-	10,314	10,294	9,965	10,117	40,690	This represents a 15% reduction since last year (48,086) but a 16% increase on pre Covid numbers (35,056)	<b>Indicator Only</b>

## SD07 Resilient and diverse communities

The city and its public places and infrastructure can withstand impacts from a changing climate and emergency situations. We work with communities, businesses, and other organisations to strengthen connections and networks, to prepare the city and be able to recover from most situations

### 7.1 Communities are connected and socially cohesive

#### Major Programs

#### Progress To Date

#### Status

#### Strengthen social cohesion

Foster cross-cultural awareness, tolerance, and connections among people from diverse cultural backgrounds including through services, programs, events and targeted initiatives

Services, programs, events and targeted activities were offered across the City to foster cross-cultural awareness, tolerance and connections among people from diverse backgrounds.

**On Track**

Highlights include:

- 142 attendances at the fortnightly Aboriginal Art and Culture gathering, facilitated by an Aboriginal Artist at Redfern Community Centre
- 1,477 people attending end of year celebrations and open days in community centres
- 225 attendances at the Australian South Sea Islander National Recognition Day at Redfern Community Centre to celebrate the culture of and raise awareness of the history and experiences of Australian South Sea Islanders
- 11 panellists attended the City's Multicultural Advisory Panel meetings
- 27 attendances at a Spring Connection lunch at Cliff Noble Community Centre, Alexandria, including Ukrainian students from the neighbouring Intensive English Centre
- 1,307 attendances at 10 events through the International Student Leadership Ambassador (ISLA) program to support community connections
- 130 attendees at a monthly Glebe community BBQ
- 350 attendances at Refugee Week events across six City community centres
- 150 people at an event to celebrate Reconciliation Week at Redfern Community Centre

#### Collaborate to address loneliness and social isolation

Support sectors of the community who are at risk of loneliness and isolation, including older people, people who identify as LGBTIQ+, new migrants and international students

A wide range of low and no cost programs and activities were offered through our community centres to support community members at risk of loneliness and isolation.

**On Track**

Highlights include:

- 25 attendances at Juanita Nielsen Community Centre's RUOK day event
- 37 attendances at a Roller Derby demonstration for Wear it Purple Day
- 125 attendances to mark Transgender Day of Remembrance
- 37 attendances at three inclusivity training workshops to build confidence in working with people of diverse genders
- 870 attendances at the annual Seniors Festival Comedy Show at Sydney Town Hall
- 65 international students attended Cultural Fest at Redfern Community Centre
- 149 international students and new arrivals attended the Australian Sports Program events at King George V Recreation Centre in The Rocks
- 350 attendances at Refugee Week events across six City community centres
- 650 attendances at the Lord Mayor International Student Welcome
- 2,501 attendances 17 international student programs and events
- 138 attendances at Cliff Noble Community Centre, Alexandria intergenerational story time program
- 63 international student volunteers supporting the delivery of international student programs and events
- 80 attendances at the Ron Williams Community Centre, Potts Point, partnership program with the Chinese Australian Services Society to support older Chinese residents navigating government services

## 7.2 Everyone has equitable and affordable access to community and cultural facilities and programs, supporting social connection and wellbeing

Major Programs	Progress To Date	Status
<b>Equity and affordability</b>		
Support a diverse, inclusive and accessible range of community programs and projects through community facilities	<p>A range of programs were offered to ensure community social inclusion, connection and participation. A total of 137 programs were offered, with 259,908 attendances</p> <p>Highlights include:</p> <ul style="list-style-type: none"> <li>• 128,807 attendances at targeted initiatives to improve community health and wellbeing</li> <li>• 87 programs to increase inclusion and diversity</li> <li>• 36 programs offered with specific considerations to support the participation of people with disability</li> <li>• 18 programs to improve digital literacy and inclusion</li> <li>• Two information sessions attended by 90 attendees were hosted at community centres to support Chinese and Aboriginal Community Members to understand and learn how to access NSW Government rebates and vouchers</li> <li>• 350 attendances at Refugee Week events across six City community centres</li> </ul>	<b>On Track</b>
Deliver social programs that are inclusive, accessible and affordable for all	<p>A total of 137 programs were offered to promote social inclusion, connection and participation, with 259,908 attendances across community centres and community-based programs.</p> <p>Highlights include:</p> <ul style="list-style-type: none"> <li>• 11 regular electronic newsletters are now established for community centres, youth and school holiday programs, and Green Square residents (6,988 subscribers) to provide information about local programs, events and services</li> <li>• 703 attendances at the Youth in the City School Holiday Program, with 42 participants receiving a fee waiver to support participation in the program</li> <li>• 25 free community events in community centres to increase cultural awareness and/or support culturally significant days.</li> </ul>	<b>On Track</b>
<b>Accessibility and inclusiveness</b>		
Manage the property portfolio to ensure that planned upgrades to community facilities make spaces more inclusive to all and optimise community needs	The City has an ongoing funding program for the renewal and upgrade of the community facility portfolio to make spaces more inclusive to all and optimise community needs .	<b>On Track</b>
<b>Support social connection and wellbeing</b>		
Collect, analyse and report data within the Community Indicators framework to identify wellbeing trends and to inform priority programs and services	There have been no specific updates to the Community Wellbeing Indicators (CWI) in 2022/23. The 2021 Census results and updated Estimated Resident Population numbers have been uploaded to the City's Census website. Census, Wellbeing Survey and Floor Space and Employment survey data will be updated in the next twelve months.	<b>On Track</b>

Equity and affordability											
Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Percentage of bookings of City Spaces facilities and venues at community rates	%	-	49	-	53	55	61	58	58	Bookings at community rates have increased by 10% since the same period last year (48%). This does not include self-help groups who receive a further 50% discount on the community rate. Bookings for Library venues are included in this data from Q1 2022/23	Indicator Only
Overall attendance at City Spaces	No.	66,949	125,212	-	66,941	59,926	60,799	73,082	260,748	Overall there has been a 108% increase in attendance compared to the same period last year (125,212). However, attendance was impacted by reduced capacity at Redfern and Ultimo community centres for air-conditioning upgrades and at Maybanke Community Centre while Pyrmont Community Centre undergoes a major upgrade	Indicator Only

### 7.3 Infrastructure, services and communities are prepared for and can withstand the impacts of acute shocks and chronic stresses and emergency situations

Major Projects	Completion Date	% Complete	Progress To Date	Status
<b>Resilience and climate risk management planning</b>				
Develop the City of Sydney area Resilience Plan	2023	90	- Strategy endorsed by Council on 26 June 2023 to be placed on public exhibition for six weeks. - Public exhibition planned for six weeks from 17 July 2023. - Public exhibition engagement planning commenced.	On Track

Major Programs	Progress To Date	Status
<b>Resilience and climate risk management planning</b>		
Partner with regional governments, business and the community to facilitate delivery of the Resilient Sydney Strategy for the greater Sydney region	Resilient Sydney Resilience Ambassadors met in May 2023 on the topic of creating community connection: the importance of social cohesion aligned to Direction 3 of the Resilient Sydney strategy. Presentations were delivered by Lane Cove Council, Willoughby City Council and Georges River Council on social cohesion projects funded by the NSW Department of Premier and Cabinet (DPC) Social Cohesion Grants for Local Government Program, alongside an update from the state government. Councils were provided updates from the new NSW Reconstruction Authority, the federal National Emergency Management Agency and Resilient Sydney. The Resilient Sydney team supported 30 councils of Sydney to participate in the annual Neighbour Day campaign in March 2023 to increase promotion of the actions communities can take to get better socially connected where they live and to support disaster preparedness. A Disaster Risk Ready Fund grant from the NSW and Commonwealth Governments has been allocated to renew the technical and community research for a second Resilient Sydney strategy. Project planning has commenced. Letters of support were received from 33 local governments of Greater Sydney to contribute to the renewed strategy and program.	On Track

Continue to implement the City's Floodplain Management Policy and work collaboratively with asset owners and developers to fund and implement flood risk management plans, incorporating climate change scenarios	The City has an adopted interim floodplain management policy. The policy is being implemented through the development approval process. This policy along with the Development Control Plan (DCP) and Local Environment Plan (LEP) are being reviewed to ensure compliance with the current amendment to the planning regulations. The City continues to work collaboratively with asset owners and developers with regards to ensuring that flood risks are appropriately managed.	<b>On Track</b>
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**Support communities to build capacity and capability for resilience**

Work with the community, emergency services and relevant agencies to build capacity and resilience to prevent, prepare, respond and recover from emergencies	The City continues to coordinate the activities of the Local Emergency Management Committee (LEMC). This includes regular meetings, reporting on emerging issues, and the recommencement of LEMC projects that were suspended due to Covid-19 response and recovery activities.	<b>On Track</b>
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Support communities beyond our local area and international communities experiencing emergency situations	To date, five donations were approved by Council for a year to date total of \$250,000. This includes donations to Australian Red Cross and UNICEF Australia to support the Türkiye and Syria earthquake appeal, and Save the Children Australia to support the cyclone and earthquake appeal in Vanuatu.	<b>On Track</b>
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**7.4 The city economy is diversified to strengthen its resilience**

Major Programs	Progress To Date	Status
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**Economic diversity**

Invest in projects delivered through alternative business models that support equitable and inclusive recovery	The City has developed a process to report on our investment in projects that are delivered by organisations with alternative business models (e.g. social enterprise, B-Corps and Co-ops). This will be reported from Q1 2023-24.	<b>On Track</b>
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**Economic resilience**

Contribute to metropolitan and state-wide strategic economic planning	The City continues to progress state-wide economic planning outcomes, both through the drafting of its own Economic Development Strategy and via contributing to various NSW Government plans, working groups, or committees.	<b>On Track</b>
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In 2022 the City released the Economic Development Strategy Discussion Paper focused on a revitalised city centre, a transition to a green and circular economy, building an innovation economy, and strengthening the inclusive economy. Through 2023 the City has been drafting the Economic Development Strategy building from engagement undertaken on the discussion paper and complemented by further consultation with the City's business advisory panel, NSW Government agencies, peak bodies, and community.

The City holds significant roles in various working groups and committees. It is a founding member of the NSW Night Time Economy Councils' Committee and has been appointed for a second term to the NSW Government's 24-Hour Economy Advisory Group. The City serves as the Chair of the Council of Capital City Lord Mayors National Economic Development group and participates in the Visitor Economy Greater Sydney Local Councils Group, formed by Destination NSW. The City sits on the Study NSW International Student Experience Consultation Committee, with this committee to provide recommendations to the Study NSW International Education Advisory Board. The City also sits on the Tech Central Interim Governance Leadership Group and inputs into the Greater Cities Commission economic planning, including the Six Cities Region discussion paper.

The City continues to convene regular meetings with local business chambers and peak business bodies, has supported the establishment of an Oxford Street Pride Business Charter, and is involved in the three-year trial of the Western Harbour Precinct Business Improvement District (now operating as New Sydney Waterfront Company).

## 7.5 People feel safe in the city

Major Programs	Progress To Date	Status
<b>Collaboration</b>		
Provide community safety information and effective emergency contact services for the community	The City supports and assists the community with emergency and safety information through its contact channels of the 24x7 call centre, email, digital, face-to face and corporate website. For the period July 2022 to June 2023, staff responded to 504,851 contacts.	<b>On Track</b>
Deliver programs that support community safety	The City hosted two inner city domestic violence forums with Domestic Violence NSW and NSW Police, attended by 110 professionals. 100% of those surveyed reported an increase in skills and knowledge. Over 17 community events were delivered during the 16 Days of Activism and domestic violence prevention month with 95% of those surveyed agreeing they'd recommend attending to others. The City supported: <ul style="list-style-type: none"> <li>·Domestic Violence NSW to deliver a forum on the misidentification of the primary aggressor in family violence, attended by 100 people.</li> <li>·The NSW Collaboration for the prevention of gender-based violence to deliver a primary prevention forum attended by 75 practitioners.</li> <li>·Training for 24 youth workers on how to deliver respectful relationship education to senior high school students.</li> <li>·Oxford street precinct safety planning commenced with two late-night audits of the built environment with NSW Police and a workshop with local businesses.</li> </ul>	<b>On Track</b>
Work with police and other organisations to deter, detect, delay, and respond to incidents in the public domain	The City continues to support the NSW Police with the Street Safety Camera Programs 24/7 Operations. In 2022/23 we received 1252 applications for CCTV footage, with 797 items of footage released to support police in investigating and prosecuting offences. The City is also a member of a number of precinct security groups including, Martin Place, Pitt Street Mall , Circular Quay, St Andrews Square, and Anzac Memorial. These groups provide an opportunity for businesses and landowners to collaborate and coordinate efforts to ensure the safety of crowded places.	<b>On Track</b>
<b>Embed the NSW Child Safe Standards</b>		
Develop and implement strategies to embed the NSW Child Safe Standards across our organisation	The City's Child Safety Policy was reviewed to align to the NSW Child Safe Standards in line with the requirements of the Child Safe Scheme, which is mandatory for all Councils in NSW. The revised policy was endorsed by Council in September 2022. The City has in place numerous operational Child Safety procedures that give effect to the commitments in the Policy. The NSW Child Safe Standards will be further embedded into practice through the implementation of the City's Corporate Child Safety Risk Management Plan. The City's Statement of Commitment to Child Safety and Wellbeing is available on the City's website.	<b>On Track</b>
<b>Community safety</b>		
Operate patrols to monitor legislative compliance and respond to complaints including but not limited to parking, development consents, companion animals, noise and unlawful trading	City Rangers have spent over 42,416 hours in patrols to monitor legislative compliance and respond to customer complaints, including but not limited to Development Applications, companion animals, noise, litter and unlawful trading.	<b>On Track</b>





## 7.6 Communities are empowered to lead the change they want to see in the city

Major Programs	Progress To Date	Status
<b>Community led solutions</b>		
Research and understand the role of volunteering in delivering social impact within the City	City staff worked with a student intern to research the role of contemporary volunteering. The project included desktop analysis of peak volunteering organisations, research on best practice examples of volunteering programs and initiatives within other local governments, and interviews with volunteer coordinators at the City. This research will inform the City's ongoing volunteer programs and how we work with our community, including through the City's new Resilience Strategy.	<b>On Track</b>
<b>Strong Aboriginal and Torres Strait Islander community-controlled sector</b>		
Provide support through the City's grants and sponsorship program to Aboriginal and Torres Strait Islander led organisations to respond to the needs and aspirations of the community	This year, 48 grants were provided to Aboriginal and/or Torres Strait Islander individuals, groups and organisations for a year to date value of \$1,609,353 in cash and value-in-kind. These projects were funded through the City's Aboriginal and Torres Strait collaboration fund, Community services, Culture and creative, Knowledge exchange sponsorships, Innovation and ideas, Festival and events sponsorship, Matching, Quick response and Street banner sponsorships grant programs. This includes support for Wyanga Aboriginal Aged Care to host NAIDOC Week events for Elders and Coota Girls Aboriginal Corporation for a Sorry Day gathering.	<b>On Track</b>
<b>Strengthen young people's civic engagement</b>		
Deliver youth civic engagement programs	<ul style="list-style-type: none"> <li>• Eight young people participated in a youth consultation session to consider and discuss youth access, inclusion and safety in relation to late night activity and major events in the city.</li> <li>• 25 young people participated in Youth Civics Pop-up, a youth civic engagement workshop event that encouraged, guided and supported young people's ideas to increase youth civic participation.</li> <li>• 16 young people participated in the launch of the City's Youth Civic Participation Program. Participants came together to learn about and review the City's previous Youth Week and International Day of People with Disability initiatives and plan for future programming for both.</li> </ul>	<b>On Track</b>

## SD08 A thriving cultural and creative life

We are proud of the city. We are all able to participate in, contribute to and benefit from the city's cultural life

### 8.1 We value our cultural life and champion our creative industries

#### Major Programs

#### Progress To Date

#### Status

#### Public art

Deliver the City Art program including commissioning public art works and maintaining, conserving and communicating the City Art Public Art collection

As part of the City Centre Public Art Plan there is a further laneway artwork 'In through the out door' by Callum Morton in development and due for installation by early 2024. Originally commissioned for the City Art Temporary Laneway program Katy Plummer's artwork 'We Are All Astonishingly Wise' is being acquired into the City Art Public Art Collection and the 'Barlow Street Forest' by the Dirt Witches is now a permanent remnant of Eastern Suburbs Banksia Scrub following its redesign in Barlow Street near the newly pedestrianised George Street in Haymarket. A series of free public art tours continue to be offered to the public as part of the City Art Public Art program, allowing people to experience and engage with the City Centre and Chinatown through public art. In Green Square under the guidance of Curator Amanda Sharrad, the Connecting Project 'Here is Here. And Everywhere' by Tobias Rehberger is currently in detailed design development and Kerrie Poliness's 'Stream' was launched as part of the Drying Green Park in October 2022.

**On Track**

#### Investment in local creation and production

Provide support through our cultural funding and programs to a range of cultural groups that offer opportunities for creative participation, enhance creativity in the public domain and strengthen the sustainability and capacity of local cultural and creative industries

This year a total of 113 cultural projects were approved by Council, for a year to date value of \$2,906,720 in cash and value-in-kind. These projects were funded through the City's Cultural and creative, Festival and events sponsorship, Knowledge exchange sponsorships, Innovation and ideas, Aboriginal and Torres Strait Islander collaboration fund, Quick response, Street banner sponsorships and Venue hire support grant programs. This includes support for Milk Crate Theatre for a creative skills workshop with older artists and an artist development program for Aboriginal and Torres Strait Islander young people through Burrundi Theatre for Performing Arts.

**On Track**

A total of \$2,987,737 in rent foregone was provided to cultural organisations in our Accommodation Grant Program for long term use of the City's spaces, which includes the Museum of Chinese Australian History at 744 George Street, Sydney and Screen Culture Association at Benledi House in Glebe.

#### Sydney is an innovative, creative and global city

Produce an annual program of events and festivals that showcase local stories internationally, champions local cultural production, actively engages with local communities

The City's events have continued to highlight local creativity. Art & About Sydney celebrated local artists through the Australian Life and Little Sydney Lives photography exhibitions, murals by Dylan Mooney and Fintan Magee, and support of the Murmurations exhibition at Hyde Park Barracks. Sydney Christmas provided opportunities for local performers at six concerts, the Christmas in the City launch event and a program of roving and choir performances. Sydney New Year's Eve involved Sydney and Australian artists and creatives throughout the show. The 9pm Calling Country fireworks display showcased the work of local First Nations artists and creatives to a global audience. The 2023 Sydney Lunar Festival focused on Sydney's Haymarket precinct with artworks, banners and performances from local Asian-Australian artists and organisations. The Sydney Streets program returned to Haymarket, Potts Point, Glebe, Redfern, Darlinghurst, Pyrmont and Surry Hills, with local businesses, community organisations and performers involved.

**On Track**

## Prioritise local culture

Continue to implement the City's history and curatorial programs

The City continues to deliver advice and engagement programs to share Sydney's history, heritage and culture to a wide range of audiences. Staff contributed research to shape bespoke hoardings and park signage, participated in History Week, Heritage Festival and Sydney Open, and provided focus tours of the Town Hall clock tower. A new walk featuring Darlinghurst was released on the Sydney Culture Walks app. Work is ongoing to update and present the oral history collection online and make it accessible to the public. The Barani website continues to be a major access point for Sydney's Aboriginal history. Staff have updated the Aldermen biographical register online with 111 new biographies of Alexandria Aldermen.

**On Track**

## Connect with and engage the community

Deliver an inclusive, welcoming cultural program within relevant City cultural venues

The City delivered 192 programs, both online and face-to-face with 2,766 participants across cultural venues including Pine Street Creative Arts Centre, Libraries and the Ultimo Community Centre. Our online Auslan and English Storytime videos attracted 48,689 views. Of 1,602 survey responses 97% felt they learnt something new, 77% felt that the programs helped them feel connected to the community, and 83% felt the programs were accessible.

**On Track**

Highlights include:

- Programs at Pine Street Creative Arts Centre and the expansion of programming to Ultimo Community Centre,
- Sydney World Pride events including the Liberate! exhibition and talks, Storytime's and panel discussion
- Programs that recognised dates of community significance including NAIDOC week, Lunar New Year, International Day of People with Disability, History Week and Seniors Week,
- Opportunities for the community to participate in workshops such as wheel throwing, block printing, silver ring making and still life drawing,
- Programs that invited discussion on defining moments for women, climate change and cultural practices, and
- Stories that showcased our diversity of culture, lived experiences and perspectives including Orchard Moon, Feast and Queer Stories.



## Investment in local creation and production

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Cultural grants approved by the City of Sydney (excluding major events)	\$ '000	3,268.36	2,514.19	-	2,065.28	610.21	109.7	121.53	2,906.72	This year a total of 113 cultural projects were approved by Council. These projects were funded through the City's Cultural and Creative, Festival and events sponsorship, Knowledge exchange sponsorships, Innovation and ideas, Aboriginal and Torres Strait Islander collaboration fund, Quick response, street banner sponsorships and Venue hire support sponsorship grant programs. This includes support for Milk Crate Theatre for a creative skills workshop with older artists and an artist development program for Aboriginal and Torres Strait Islander young people through Burrundi Theatre for Performing Arts.	Indicator Only

## 8.2 Aboriginal and Torres Strait Islander people and their cultural practice are visible and respected

Major Programs	Progress To Date	Status
<b>Continue to work with Aboriginal and Torres Strait Islander people to improve local cultural representation</b>		
As part of the City Art Public Art program, commission a series of public artworks to deliver the Eora Journey: Recognition in the Public Domain program	The City has completed 4 of the 7 public art projects in the Eora Journey; Recognition in the Public Domain program, curated by Hetti Perkins, to take place over a 10 year period. The most recent being 'bara', Monument for the Eora by artist Judy Watson. Yananurala, curated by Emily McDaniel, is in development with an artist in the process of being contracted for the first project 'Sitelines and Conversations' which is being developed in partnership with Place Management NSW and project partners including cultural institutions. Consultation has commenced as part of the Redfern Waterloo public domain planning work, for the second stage of the Redfern Terrace project which sees the corner terrace on Hugo and Caroline Streets transformed into a living museum of life on 'The Block'.	<b>On Track</b>

## 8.3 An increasing number of creative workers live or work in the city

Major Programs	Progress To Date	Status
<b>Encourage investment in new creative employment space</b>		
Investigate innovative partnerships, financing models and revenue streams to support the delivery of new cultural infrastructure at scale	The Cultural and Creative Advisory Panel held four meetings across the year. The panel identified the key advocacy priorities as affordability of creative space, access to creative space along with the need for creative production space, and rezoning of industrial/commercial spaces. A submission to the State Government cultural policy is underway and will include these priorities. The City awarded Left Bank Co a two-year innovation and ideas grant to deliver the Making Space for Culture Incubation Program 2022-2024 as a key initiative in our cultural infrastructure priorities. The program brings together cultural and property sector leaders to share experience and develop common understanding to make change in provision of affordable space for creative practice in Sydney. The first Symposium held in April 2023 brought together leaders in creative space and cultural infrastructure from London, Austin and Toronto alongside property experts and creative space providers in Sydney.	<b>On Track</b>

87

## Encourage creative and cultural organisations and operators to live and work in Sydney

Deliver cultural programs and liaise with providers to deliver programs	Joynton Avenue Creative Centre, managed by 107 Projects, achieved a 96% occupancy rate by providing access to 16 subsidised creative spaces for 34 creative tenants. Programming included makers markets, handmade creative ware and jewellery making. 'Imagining Bundanon', an exhibition with Studio ARTES artists, was held at the facility along with a "Communita Gathering", offering tea tastings, a tea market and family activities. East Sydney Community and Arts Centre, managed by Brand X, achieved a 71% occupancy rate for their rehearsal space. Their Flying Nun program presented 13 new works to 1,348 people which generated \$20,211 for participating artists. Brand X delivered Ground Zero, an official event for WorldPride featuring five performing artists with disability. The City of Sydney Creative Studios has provided affordable creative spaces for 12 months. Operated by Brand X, it includes 30 purpose built creative spaces. There have been 8,000 bookings by 300 artists and arts organisations, with long-term tenant spaces at 100% occupancy.	<b>On Track</b>
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## Encourage investment in new creative employment space

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Creative organisations in creative spaces supported by the City of Sydney	No.	78	67	-	80	73	61	75	75	The City provided 34 spaces to 75 organisations through a number of programs: Accommodation Grants Program, Creative Live Work Spaces, Venue Support sponsorship and Short Term Empty Property program. During this financial year, cultural organisations "We Are Warriors" and "Digital Storytellers" began Accommodation Grant tenancies in Ultimo and Darlinghurst.	Indicator Only

## 8.4 Sydney's cultural life reflects the diversity of our communities

Major Programs	Progress To Date	Status
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### Diversity of workers and audiences

<p>Deliver cultural programs and events that represent the cultural and social diversity of the community</p> <p>∞</p>	<p>The City presented a diverse range of events, including Sydney Christmas, Sydney Lunar Festival, Sydney New Year's Eve, Art &amp; About Sydney and the Sydney Streets program. The City also presented key Capital Works launch events including the rejuvenated Archibald Fountain and the re-opening of the College Street cycleway. As part of the Sydney Lunar Festival, the City engaged Dragon Boats NSW to produce the annual Dragon Boat Races. The 2023 event included a new opening ceremony involving local Aboriginal Elders and showcasing the diverse cultures that celebrate Lunar New Year. The Sydney Streets program was presented in key locations across the City. These events allow for the community to engage with local business and the program is developed to celebrate the unique culture of each precinct.</p>	On Track
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### Diversity in creative workforce and leadership

<p>Provide support to a range of cultural groups that offer opportunities for creative participation and enhance creativity in the public domain</p>	<p>Over 100 creative projects were supported through the City's Festivals and Events Sponsorship, Creative, Innovation and Ideas, Quick Response and Venue Hire Support grant programs. The projects funded provide a range of opportunities the communities to participate in creative events, workshops, artist talks, live music, dance, professional development for local artists. There has been significant increase in applications received in the City's Grant and Sponsorship summer round, with a notable number of applicants applying for the first time. The City's advocacy for inclusive projects has seen a strong response and support for people with a disability, queer and First Nations artists. Projects include Tranby Aboriginal Co-operative's outLOUD: First Nations LGBTQIA+ Stories and Writing, Artslaw Centre presenting workshops for Indigenous artists on protecting and respecting: law and Indigenous cultural IP and Darlinghurst Theatre Company's wholly trans production: Overflow. Approximately \$2.7 million in rent was foregone to support cultural organisations in our Accommodation Grant Program for long term use of the City's spaces.</p>	On Track
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### Diversity in creative workforce and leadership

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Creative personnel supported by City of Sydney programs	No.	6,051	9,024	-	-	7,828	-	6,299	14,127	Creative personnel have been engaged primarily through creative spaces programs, Major events and cultural programs.	Indicator Only

## 8.5 There is an increased supply of accessible creative space

Major Programs	Progress To Date	Status
<b>Stable and affordable creative space</b>		
Develop planning and regulatory reforms to support the provision of cultural infrastructure and activities	The Oxford Street Cultural and Creative Precinct planning controls were finalised in December 2022. The controls incentivise investment in the precinct, generating up to an additional 11,000 square metres of dedicated cultural and creative floor space. This space can include cinemas, live music spaces, art production spaces, galleries, design studios and creative industry offices. The NSW Government has worked with us to finalise our Open and Creative City package of planning reforms. The City's work has informed state-wide changes to allow entertainment uses to take place without need for development approval in premises that are currently shops or food and drink premises. The City continues to work with government and stakeholders to finalise new planning controls for the management of entertainment sound from venues.	<b>On Track</b>

### Stable and affordable creative space

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Accommodation concessions given by the City through the accommodation grants program – leases for cultural initiatives	\$ '000	1,626.22	2,874.25	-	653.61	678.2	801.83	854.09	2,987.74	This includes revenue forgone through the Accommodation Grants program to Women in Film and Television at the Rex Centre in Potts Point and the Pride History Group at Benledi House in Glebe.	Indicator Only

## SD09 A transformed and innovative economy

The city maintains its position locally, nationally, and internationally as a destination for business, investment, and talent. Innovation is central to the economy and transformation has occurred across all industries. Wealth and benefits are shared equitably

### 9.1 An expanding innovation economy will support Sydney's future prosperity

#### Major Programs

#### Progress To Date

#### Status

#### Develop and promote the Tech Central Innovation precinct

Work collaboratively with the Camperdown Ultimo Alliance, Greater Cities Commission and other agencies and organisations to position Tech Central as the driver of place-based innovation

The City continues to work with stakeholders to position Tech Central as the driver of place-based innovation. The City sits on the newly formed Tech Central Interim Governance Leadership Group to guide the Innovation District, along with the Greater Cities Commission. Investment NSW and anchor tenants of the district from across the private sector and academia. Business support programming designed to activate the precinct, venues and promote key tech sectors, with business networking and knowledge exchange events included Raising The Bar April 2023 and Visiting Entrepreneur Program June 2023. Raising The Bar 2023 provided free, public talks from 30 expert speakers, attracting more than 4,300 registrations, and filling 15 venues across Tech Central over one night. Tech Central/GCC continued their sponsorship of the Visiting Entrepreneur Program. The program featured five international entrepreneurs over nine public events, three private events, and eight mentoring sessions from 21 to 28 June 2023. The City has also joined the Tech Central Insiders working group to meet monthly and offer feedback aimed at improving engagement, alignment, and coordination of future events and programs.

**On Track**

#### A safe and desirable destination

Work collaboratively with relevant organisations to help promote Sydney to potential investors, global companies, entrepreneurs, researchers and talent

The City continues to work closely with Business Events Sydney to support the attraction and acquisition of business events to Sydney. Since July 2022, BESydney have successfully secured 16 global business meetings. This is expected to deliver 47,492 delegate days and an estimated direct expenditure of over \$49 million for the economy between 2022 and 2024. The 2023 Visiting Entrepreneur Program was delivered with 12 free events over seven days featuring five global thinkers and 18 local experts across emerging sectors including artificial intelligence, sustainable and responsible solutions, quantum, ethics, and inclusion. The program attracted 2,266 registrations with 87.7% of participants agreeing this event helped raise the positive profile of Sydney's startup ecosystem. The Sydney Landing Pad Program supported the expansion of international tech companies into Sydney. 13 companies graduated from the four-week intensive program. All participants indicated an increase in understanding of business opportunities in Australia and two of the three Med-tech companies are now in the process of seeking TGA approval in Australia.

**On Track**

#### Support local businesses – technology and innovation

Deliver and support free capacity building programs for businesses and tech startups that encourage innovation, diversification, and adoption of new technologies across emerging and priority sectors

The Business Innovation Program, a 12-week intensive accelerator to digitally transform 21 small businesses commenced. Reboot Webinar series was delivered, a 9-week series for small businesses to help improve their digital skills. Reboot attracted over 3,100 businesses with 91% of attendees agreeing the knowledge gained will help them grow. Six Innovation and Ideas grants to build the capacity of the local tech ecosystem were approved by Council including The Circular Hub, an early-stage startup accelerator program, delivered by Fishburners to support entrepreneurs build businesses which facilitate the shift to a circular economy. The City published the 2022 Business Needs Survey Report, produced by economic consultant BIS Oxford Economics based on 550 survey responses. The report identifies emerging trends, challenges and opportunities for our local businesses. Six funded programs for Chambers of Commerce and Industry Associations continue to be delivered and activities include networking events, capacity building programs, destination marketing and more.

**On Track**

## Support creative industries

Deliver and facilitate opportunities for skills development, collaboration and capacity building to ensure cultural sector resilience and sustainability

During the year the City collated a regular digest email of support information, funding and collaborative opportunities relating to the sector, which was distributed regularly to cultural tenants and cultural grant recipients. The Creative Leadership program was delivered to support the cultural sector in capacity building around diversity, equity and inclusion, First Nations intellectual property, sustainability and accessibility, in partnership with relevant industry peak bodies. Research, consultation and development was completed for upcoming sector support programs, including an Indigenous Engagement program and Creative Leadership program for cultural organisations.

**On Track**

## Support local businesses – technology and innovation

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Economic grants approved by the City of Sydney	\$ '000	6,161.93	5,208.19	-	744.1	55	0	0	799.1	This year, 33 economic grants were approved by Council. These projects were funded through the City's Business sector support and Festival and events sponsorship grant programs. This includes support for Mary's Underground for the Au Natural Festival at the Entertainment Quarter and The Sydney Comedy Festival for the Happy Hour showcase at the Metro Theatre.	Indicator Only

## 9.2 The transition to a zero-carbon economy offers new economic opportunities

Major Programs	Progress To Date	Status
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### Innovation and commercialisation of research

Work closely with the City's Business Innovation Space, Circular Quay operator to provide affordable workspace, capacity building programming, and access to funding for green and climate tech startups

The City is actively collaborating with partners on the development of a business innovation space known as Greenhouse, situated within Sydney's CBD at 180 George Street, Circular Quay. This expansive facility spans three floors and will ultimately provide 3,800 sqm of affordable space, for green economy focused startups and enterprises once operational from late 2023. Greenhouse will offer a range of cost-effective programs, events, and comprehensive support services to assist climate tech startups in preparing for expansion into global markets. Greenhouse will be operated by venture capital firm Investible through the City's Accommodation Grant Program.

**On Track**

### Promote and support development of key green sectors

Explore opportunities to position Sydney as a regional hub for sustainable finance, in collaboration with the NSW Government, Australian Sustainable Finance Initiative, and other key stakeholders

The City has continued conversations with the Australian Sustainable Finance Institute to explore opportunities that reinforce Sydney as a prominent regional centre for sustainable finance. City representatives attended the Australian Sustainable Finance Summit in October 2022.

**On Track**

The City is formulating its new Economic Development Strategy. The Strategy will build from the preliminary discussion paper released in 2022, with the discussion paper including a proposed action to promote the sustainable finance sector in Sydney and develop Sydney as a leading regional hub for sustainable finance.



### 9.3 An inclusive city economy provides opportunities for everyone to participate and share in its prosperity

Major Programs	Progress To Date	Status
<b>Collect, analyse and share data</b>		
Provide demographic and economic development information to enable enhanced community decision making	Data from the 2021 Census has been added to the City's website. The City's population forecasts have been updated to reflect the decrease in the 2021 Estimated Resident Population after rebasing from the 2021 Census results. Housing and development reports and data provided for internal and external decision making.	<b>On Track</b>

### 9.4 Creativity and great experiences fuel the vitality of the city

Major Programs	Progress To Date	Status
<b>Activation of places and precincts</b>		
Activate local precincts through fostering collaboration within the business community and investment in year-round creative programming	Since July 2022, 16 Sydney Streets events have been held across eight Sydney suburbs, transforming their high streets into spaces for walking, shopping and dining. Over 400 businesses participated and traded out into the street with activations such as outdoor dining, food and retail stalls and 811 artists and performers were employed by the City and local businesses to support the events. 97% of surveyed attendees would attend a Sydney Streets or similar event in future and 70% agreed or strongly agreed the event made them feel more a part of their community. Since its launch in November 2020, the City has supported over 638 businesses to access over 2,000 square metres of road space and 5818 square metres in footpath space for outdoor dining as part of the Alfresco Dining program. In November, Council approved an extension of outdoor dining fee waivers to June 2025. Total fees waived since commencement of the program is valued at close to \$8,000,000.	<b>On Track</b>

### Streamlined regulation and compliance

Design and deliver a Business Concierge service to assist small businesses in navigating Council processes to enable place activation	The Business Concierge team continued to support the City's Grants program, by assisting applicants with enquiries, and the Sydney Streets program by speaking with businesses in Glebe, Pyrmont, Surry Hills, Haymarket, East Sydney, Redfern and Potts Point, and surveying attendees of the event days,	<b>On Track</b>
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### Support the visitor economy

Continue to invest in, support and promote major festivals and events that attract local and global audiences which contribute to Sydney's vibrancy	2022-23 saw the return of many sponsored arts festivals and events with Sydney Fringe and Sydney Festival, Sydney Writer's and Sydney Film Festivals. All festivals reported a return to their pre-pandemic programming, and featured some of the best international and local acts to strong audiences. Sydney Craft Week's audience was over 69,000 people, with over 2,700 interstate or international visitors. Sydney Contemporary achieved record attendance of 28,912 visitors, with 55% having not attended before. Vogue Fashion's Night Out 2022 saw 223 retailers participate in a one-day program including instore activations and special offers, across 282 store locations in Sydney's CBD. The 50th anniversary City2Surf event took place in August with over 57,000 participants and over 39,000 supporters attending the event. Vivid Sydney returned in May/June 2023 with even more on offer this year including 50+ light installations and an 8.5km light walk around the harbours edge. Initial feedback from businesses and organisers indicated a hugely successful event with large crowds in the CBD for all 23 nights of the festival.	<b>On Track</b>
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Collaborate with relevant visitor economy peak bodies and agencies to rebuild and promote the visitor economy, with particular focus on Sydney experiences, tourism and international education

The City continues to work closely with the international education sector to support the visitor economy to build back stronger following the pandemic. By March 2023, student arrivals were 74% of what they were in 2019, despite arrivals from China being at only 43 per cent of 2019 levels. The International Student Welcome Desk reopened at Sydney Airport, and the Lord Mayor's Welcome for international students took place in-person at Sydney Town Hall.

**On Track**

Destination NSW have formed the Visitor Economy Greater Sydney Local Councils Group and the City participates in the Eastern Harbour City - South District Group. The City hosted the inaugural meeting, and provided updates on key visitation, spend and people movement data, updates on Visitor Information Services and discussed new areas of collaboration between the Councils and Destination NSW.

The City continues to welcome international visitors through the Visitor information services team and Destination Ambassadors who provide wayfinding information including a new Sydney map. Over 10,000 interactions with visitors occur per month through the Visitor Services team.

Develop and deliver tourist information programs to meet visitor requirements

We have developed a working interactive screen for Visitor Services, showing basic wayfinding. This is in testing and we expect to launch to select screens around Circular Quay in the coming months. We are actively promoting opportunities to join the Visitor Ambassador volunteer team using organic and paid social media channels. City Communications has begun initial conversations with Destination NSW to identify opportunities to align visitor services messaging for a seamless on-the-ground experience.

**On Track**

Collaborate with the NSW Government and event organisers of Sydney WorldPride to deliver a world-class global event that celebrates the culture and raises awareness of the human rights issues of the LGBTIQ+ community

Sydney WorldPride took place from 17 February to 5 March 2023 supported by more than \$1.75 million in cash and in-kind support from the City of Sydney. The City additionally supported the planning and produced pride-themed street signs, LGBTIQ+ murals on the Top of The Town and the Burdekin Hotel, and hoarding artwork on Oxford Street. The festival contributed \$185.6 million to the NSW economy and supported 1,699 jobs. 470+ events were held across the festival, supporting over 7,000 artists and providing 3,450 people with volunteer opportunities. The festival hosted the largest LGBTIQ+ Human Rights Conference ever held in the world and attracted a festival audience of over 1 million, of which 70,000 came from outside of NSW and 71 different countries. Of those surveyed, 89% said the festival positively impacted their allyship with the community, with 81% reporting a strengthened sense of belonging.

**On Track**

93

Implement projects and programs to support the recovery of the international education sector impacted by Covid-19

This year has seen a promising return of international students to the local area. This is echoed in student arrivals, which are now at 74% of 2019 levels despite arrivals from China being at 43% of 2019 levels. There are currently 221,647 international students enrolled to study in NSW. Of these, 193,300 students are studying onshore while 13% (28,347 students) remain off-shore in their home countries. Overall, there is more diversity in student nationalities emerging. Whereas previously the international student cohort had 55% of students from three countries: China (29%), Nepal (15%) and India (11%). Latest figures show 55% of students come from 5 countries: China (22%), India (16%), Nepal (9%), Columbia (5%) and Philippines (4%). To support the student experience, the City recruited a new team of international student ambassador volunteers, hosted the Lord Mayor's Welcome for international students and provided work placements for international students.

**On Track**

### Support the visitor economy

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Bids for business events submitted	No.	6	18	-	6	5	3	0	14	14 bids were submitted between July 2022 and June 2023, with 16 events secured.	Indicator Only
Events secured	No.	6	11	-	0	9	3	4	16	4 events secured during this quarter	Indicator Only
Economic impact of events secured	\$M	25	53.8	-	12.4	13.1	15.1	8.5	49.1	\$8.5million estimated economic impact from this last quarter	Indicator Only

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Delegate numbers of events secured	No.	6,300	22,900	-	3,320	2,990	3,230	1,888	11,428		Indicator Only
Delegate days of events secured	No.	25,950	72,200	-	13,780	12,910	11,950	8,852	47,492	8,852 Delegate days of events secured from last quarter	Indicator Only
Grants approved by the City of Sydney including all commercial creative and business events and relevant knowledge exchange grants	\$ '000	425.3	584.99	-	569.86	105.39	0	0	675.25	This year 12 significant economic grants were approved by Council. These projects were funded through the City's Commercial creative and business events sponsorships, Knowledge exchange sponsorships and Innovation and Ideas grant programs. This included support for the Indigenous Entrepreneur Network to help Aboriginal and Torres Strait Islander owned businesses to connect, tell their stories, and access new technology, and a research and feasibility study to Purity Design to develop a social impact fintech that aims to direct transaction fees into money for giving.	Indicator Only
Grants approved by the City of Sydney for major events	\$ '000	5,664.43	5,706.36	-	352.59	695	3,757.31	1,834.93	6,639.83	This year the City supported 14 major events through the Festival and events sponsorship grant program. This included the City2Surf, Sydney Fringe Festival, Vogue American Express Fashion Night Out, Sydney Festival, Biennale of Sydney, Sydney Gay and Lesbian Mardi Gras Parade, Yabun Festival, Australia Day in Sydney, VIVID's Xcelerate live music program, Sydney Writers Festival, Australian Fashion Week, Sydney Film Festival, SXSW Sydney and a community event as part of the Sydney Opera House's 50th Anniversary.	Indicator Only
Domestic visitor overnight trips	No.	2,794,791	3,228,093	-	-	3,153,014	-	0	3,153,014	Data for this period is not available at the time of publication. Data for previous report period is now available and has been included.	Indicator Only
International visitor average number of nights	No.	7.3	13.2	-	-	13.9	-	0	13.9	Data for the June quarter 2022/23 is not available at the time of publication. Data for the previous report period is now available and has been included and data for prior years has also been adjusted.	Indicator Only
International overnight visitors	No.	10,703	128,712	-	-	586,428	-	0	586,428	Data for this period is not available at the time of publication. Data for previous report period is now available and has been included.	Indicator Only
International students studying in the City of Sydney LGA	No.	129,939	156,767	-	-	-	-	221,647	221,647	This figure represents primary visa holders with international student visas enrolled in NSW according to the Department of Home Affairs.	Indicator Only

## 9.5 Unique local neighbourhoods and the global city centre support thriving economic activity

Major Programs	Progress To Date	Status
<b>Promote economic activity and local neighbourhood identity</b>		
Support the development and implementation of the Oxford Street LGBTIQ+ Place Strategy	<p>The City of Sydney worked with local businesses and the LGBTIQ+ community to develop a Pride Business Charter for Oxford Street. The charter supports businesses to adopt practices that are inclusive of diverse LGBTIQ+ communities and to work together to celebrate the LGBTIQ+ history and character of the precinct. The charter was launched on 6 June 2023 and over 30 businesses joined in the first few weeks. The City will continue to support the community steering group to oversee the implementation of the charter, including member networking nights and the development of collaborative precinct-wide initiatives.</p> <p>To increase the visibility of the LGBTIQ+ community across the Oxford Street precinct, the City of Sydney funded the installation of a pride mural on the façade of the Burdekin Hotel, refreshed the rainbow pedestrian crossing at Taylor Square, installed new street name signs featuring Pride flags throughout the precinct, and commissioned an artwork to be displayed on the construction sites on the northern side of Oxford Street. The artwork is by local artist Amy Blue and features a “Gay-B-C” of Oxford Street, an illustrated history of LGBTIQ+ people and places from Oxford Street’s past and present.</p> <p>The City provided grant support and a temporary lease on the Green Park bandstand to establish Qtopia, an LGBTIQ+ museum, in the Oxford Street precinct. The City continues to work with Qtopia on a long-term plan to locate the museum in the former Darlinghurst Police Station on Taylor Square.</p>	<b>On Track</b>
<b>Economic diversity</b>		
Continue to implement the Eora Journey Economic Development Plan by facilitating access to appropriate space, skills development programs and employment opportunities in the city centre for Aboriginal and Torres Strait Islander business	Two Economic projects were approved to Aboriginal and/or Torres Strait Islander individuals, groups and organisations, for a year-to-date value of \$90,500 in cash and value-in-kind. These projects were funded through the City’s Innovation and Ideas grant program. This includes support for Trading Blak, an advocacy collective of Aboriginal owned businesses, who are currently delivering their Retail Ready program - a culturally safe self-determined mentoring program in Redfern supporting Aboriginal owned businesses to access mainstream retail, strengthen businesses and advocate for awareness. First Innovators, an Indigenous-led not for profit organisation, was awarded a grant for their Indigenous Digital Story Development project - a program to support businesses to connect, tell their stories, access technology and build stronger and more resilient businesses. First Innovators also continues to work on their research project around current capacity building needs for Indigenous-led businesses, which has been extended from the previous year.	<b>On Track</b>
Develop and promote vibrant, safe and sustainable 24-hour precincts that offer a diverse range of leisure and entertainment options, inviting public spaces and connected transport options in collaboration with NSW Government 24-Hour Economy Office	<p>The City has been working with NSW Government 24-Hour Economy Office on the Uptown district accelerator program and the Purple Flag Accreditation Scheme aimed at developing and promoting vibrant, safe, and sustainable 24-hour precincts. In 2022/23, a total of 24 micro-precincts within the City’s local government area participated in the 6-week Uptown program, designed to fast-track the formation and capacity building of local business precincts. Of these, 14 precincts were successful in their application for up to \$200,000 in funding to support the marketing and delivery of their plans.</p> <p>The City is a member of the YCK Laneways working group which was the first precinct to obtain accreditation under the NSW Government’s Purple Flag Scheme. This UK accreditation scheme, licensed by NSW Government, is designed to encourage and promote excellence in nightlife precinct development and management. The working group will continue to support the ongoing development and management of this precinct</p>	<b>On Track</b>

# SD10 Housing for all

This is a city where everyone has a home. Social, affordable, and supported housing is available for those who need it. High-quality housing is available for everyone

10.1 People sleeping rough or at risk of experiencing homelessness have access to adequate accommodation, services, and support to meet their needs		
Major Programs	Progress To Date	Status
<b>Collaboration and advocacy</b>		
<p>Advocate for innovative responses, and build the capacity of City staff, non-government services and the community to contribute to preventing and reducing homelessness</p>	<p>The City continues to advocate for the needs of individuals experiencing homelessness. Highlights include:</p> <ul style="list-style-type: none"> <li>• Chair the Aboriginal Case Coordination Group, Homeless Assertive Outreach Response Team (HART) and Non-Resident Case Coordination Groups</li> <li>• member of the Non-Resident Advocacy and Strategy group, with sector partners and people with lived experience</li> <li>• held official launch for the Mob Connect at the Mary McDonald Centre with Inari Housing Inc and other partners to support First Nations People experiencing or at risk of homelessness</li> <li>• 442 outcomes at the Woolloomooloo Integrated Support Hub (WISH) for people experiencing or at risk of homelessness</li> <li>• developing cooling hub protocols to support vulnerable communities during extreme heat.</li> <li>• coordinated and chaired an Australia wide local government meeting for public space management</li> <li>• attended and coordinated Local Government workshop at the Australian Alliance to End Homelessness (AAEH)</li> <li>• coordinated and chaired the first Local Government homelessness communities of practice</li> <li>• monthly place making meetings with mobile voluntary services to ensure compliance with the City's Guidelines</li> <li>• developing Boarding House Guidelines with Health and sector partners to help respond to issues in boarding houses in the city</li> <li>• presented at the Homelessness Conference for the Council of Capital Cities Lord Mayors (CCCLM) on local responses to homelessness</li> </ul>	<b>On Track</b>
<p>Partner and support the delivery and coordination of services to link people sleeping rough with services and support</p>	<p>The Homelessness Assertive Outreach Response Team (HART) coordinated by the City and Department of Communities and Justice (DCJ) continued weekly patrols and place-based operations to ensure a coordinated approach to safe, supported long-term housing.</p> <p>The HART has engaged with 4,470 people since March 2019 and 389 people have been housed since March 2017.</p> <ul style="list-style-type: none"> <li>• 192 people assisted to exit homelessness and 172 people prevented from entering homelessness as a result of programs funded by the City</li> <li>• consulted and worked with State Government, Local Government and key Specialist homelessness services to continue developing a Boarding House Response.</li> </ul>	<b>On Track</b>
<b>Access to safe, secure and sustainable housing</b>		
<p>Monitor patterns of homelessness, and services available for people who are homeless or at risk of homelessness to identify gaps and trends</p>	<p>277 people were counted sleeping rough across the local government area during the City's summer street count in February. This represents a 23% increase when compared with February 2022. There were also 299 people occupying crisis and temporary accommodation beds.</p> <p>The City's Public Space Liaison Officers patrol seven days a week, including during extreme weather events. They provide partner services, including the Department of Communities and Justice and NSW Health, with information on the needs of people street sleeping, and the numbers of people that need support.</p>	<b>On Track</b>

Collaboration and advocacy											
Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
People assisted to exit homelessness into long term housing as a result of a program supported by the City of Sydney	No.	229	147	-	44	49	34	65	192	This represents a 31% increase compared to last year as a result of high numbers of young people supported into permanent accommodation by Launchpad, however the overall trend remains lower for generalist housing outcomes.	Indicator Only
People prevented from becoming homeless through the City supported brokerage program	No.	145	144	-	32	37	44	59	172	This represents a 19% increase compared to last year (144)	Indicator Only

Access to safe, secure and sustainable housing											
Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
People sleeping rough in the city area	No.	272	225	-	-	0	-	277	277	No street count was conducted in August 2022; street counts are now conducted annually in February. The latest count represents a 23% increase compared to last year (225).	Indicator Only

## 10.2 The supply of well maintained, safe, secure and sustainable social housing is increased to support diverse communities

Major Programs	Progress To Date	Status
<b>Safe, cohesive and connected neighbourhoods</b>		
Provide and support community capacity building initiatives in social housing neighbourhoods	<p>The City worked with Mission Australia, state government agencies and local services to support social housing residents throughout the year, chairing the monthly Waterloo Wellbeing and Safety Action Group and participating in the five local Neighbourhood Advisory Boards. Neighbourhood Advisory Boards are tenant-led networks for social housing residents to collaborate with government and non-government organisations to improve the lives of people living in high-density social housing.</p> <p>As part of its commitments under the Waterloo Human Services Collaboration, the City is working with social residents to improve safety on the Waterloo estate. The co-design of the safety action plan commenced with the Waterloo Wellbeing Safety Action Group hosting an open day at the Waterloo Neighbourhood Centre, including presentations by local health services, residents and Police. Residents reported their favourite part of the Waterloo estate is its people, social connections, green spaces and local parks.</p>	<b>On Track</b>

## Collaboration

Work in partnership to enhance the safety, liveability and amenity of social housing communities and properties

The City convenes a monthly Social Housing Operations Group with the NSW Department of Communities and Justice and NSW Land and Housing Corporation, to improve safety and amenity in social housing. This year, 82 items were escalated to the issues log with 51 resolved, representing a closure rate of 62%.  
The City, in partnership with Counterpoint Community Services and the Surry Hills Neighbourhood Advisory Board, hosted Northcott Pet Day in September 2022 and Redfern/Waterloo Pet Day in June 2023. The events attracted over 750 residents and 440 companion animals including 282 dogs, 152 cats and six rabbits. The Cat Protection Society of NSW, RSPCA NSW, Sydney University Veterinary Teaching Hospital, and local veterinary clinics provided free pet health checks and advice to pet owners. Residents and their companion animals also accessed free collars, leashes and gift bags, engraved pet tags, flea and worming treatments, vaccinations, microchipping and desexing bookings.

**On Track**

## Support people during urban renewal and development

Support communities to participate in social housing redevelopment projects

The City funded Counterpoint Community Services through a community services grant to provide capacity building and community development for social housing residents through the NSW Government's Waterloo social housing estate redevelopment. This project includes community advocacy, the coordination of monthly Waterloo Redevelopment Group community meetings and resident only meetings. The Counterpoint Waterloo Redevelopment program continues to support the design and implementation of the Waterloo Human Services Plan. In the last year, the program funded group and individual support; resourced two bilingual educators during consultation activities for the People and Place Framework; provided advice and resources for community engagement; and hosted social, capacity building and consultation activities.  
The City also funded Redfern Legal Centre through an Ad Hoc Grant to provide social housing residents impacted by current and future redevelopments across the local area with tenancy support, advocacy and legal services.

**On Track**

## Advocacy

Advocate to ensure that the renewal of the housing estates are well planned and deliver improved social housing outcomes

Planning proposals for the provision of social housing and/or affordable housing have been completed on sites at Cowper Street, Glebe, Elizabeth Street, Redfern and Waterloo Estate (South). A state led rezoning process is currently underway for Explorer Street South Eveleigh. The City continues to advocate for high quality design, more social and affordable housing than what is generally proposed by the NSW Government, and the delivery of appropriate infrastructure to support future residents.

**On Track**

## 10.3 An increased supply of affordable housing supports diverse communities and the economy

### Major Programs

### Progress To Date

### Status

#### Partnerships

Work with councils across metropolitan Sydney to increase affordable housing supply

The City works in collaboration with other councils, community housing providers and the Department of Planning and Environment to encourage the provision of affordable housing elsewhere in Greater Sydney. The Resilient Sydney Diverse and Affordable Housing Steering Committee (Steering Committee) first convened in March 2021 to work together to identify solutions to Sydney's housing affordability crisis. The Steering Group is chaired by the City's Chief Executive Officer. The project focuses on assisting councils implement affordable housing schemes; improving the availability of housing data for policy development; and fostering partnerships between councils and community housing providers for innovative delivery models.

**On Track**

## Planning controls to encourage affordable rental housing

Facilitate affordable housing through the planning system, optimising programs, leveraging site specific opportunities and investigating opportunities for innovative approaches

The City's LGA wide affordable housing levy came into effect in July 2021. The City's levy scheme is expected to deliver an additional 1,950 affordable dwellings. Planning proposals for NSW Land and Housing Corporation sites at Cowper Street, Glebe and Elizabeth Street, Redfern and Waterloo Estate (South), Waterloo, will increase social and affordable housing. The City is working with other Councils to also encourage and mentor them in the development of affordable housing levy schemes. Council has approved a planning proposal to increase the contribution rate in Ultimo/Pymont that has now been referred to the Department of Planning and Environment for approval. About \$7.6M from the City's Employment Lands Affordable Housing Levy has been allocated to Bridge Housing through a tender process with NSW Department of Communities and Justice to deliver affordable housing in Glebe. A draft Planning Proposal for 923–935 Bourke Street, Waterloo included a planning agreement to deliver affordable housing on site. A draft planning proposal is also to be publicly exhibited for the onsite delivery of affordable housing at 118-130 Epsom Rd and 905 South Dowling St, Zetland.

**On Track**

## Planning controls to encourage affordable rental housing

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Affordable rental housing units in the city area	No.	-	-	-	-	-	-	1,427	1,427	Total built affordable rental housing dwellings in the LGA	Indicator Only

## 10.4 Every neighbourhood has a mix of housing accommodating diverse and growing communities

Major Programs	Progress To Date	Status
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### Facilitate supply of diverse range of housing

Monitor the balance of residential development to non-residential development in the city including the quantity and type of dwelling types

As at 30 June 2023 there were:

- 11,748 private residential dwellings approved or under construction in the city
- 3,932 non-private residential dwellings approved or under construction in the city
- 1,921 private residential dwellings lodged but not yet approved in the city
- 852 non-private residential dwellings lodged but not yet approved in the city

In FY2022/23 there were:

- 208 private dwellings completed
- 226 non-private dwellings completed

**On Track**



## Facilitate supply of diverse range of housing

Key Performance Indicator	Unit	2020/21	2021/22	2022/23	2022/23 Result					Comment	Status
		Result	Result	Target	Q1	Q2	Q3	Q4	YTD		
Grants for Affordable and Diverse Housing Fund and homeless funding approved by the City of Sydney	\$ '000	5,200	1,414.89	-	1,371.86	0	0	0	1,371.86	This year five grants were approved by Council. Support was provided through the Affordable and Diverse Housing Fund to St George Housing Limited to extend the role of the Aboriginal Affordable Housing Engagement Coordinator and through the Community services grant program to support four specialist Homelessness Services in the Inner City area.	Indicator Only
New dwellings approved	No.	1,079	2,800	-	139	227	384	130	880	The 130 dwellings approved last quarter is largely attributed to one DA, D/2022/481 which is for demolition and construction of a 44 storey tower at the George Street cinema site and includes retail, hotel and 115 residential apartments.	Indicator Only

## 10.5 There is an increased supply of culturally appropriate social and affordable housing for Aboriginal and Torres Strait Islander peoples

Major Programs	Progress To Date	Status
<b>Partner with the Aboriginal and Torres Strait Islander community to deliver improved housing outcomes</b>		
Work with Aboriginal and Torres Strait Islander communities, housing providers, the NSW government and others to provide culturally appropriate affordable and social housing for Aboriginal and Torres Strait Islander peoples	The City initiated a requirement for a minimum amount of social and affordable housing for Aboriginal and Torres Strait Islander households in the Design Guide for Waterloo Estate (South). The guide also requires this housing to be designed so that it is culturally appropriate. The guide came into effect in February 2023. A project to develop culturally appropriate housing guidance is underway and discussions to confirm scope are ongoing.	<b>On Track</b>

## Status definitions for Operational Plan progress reports

The City uses status types to summarise the overall status or progress of the deliverable.

### Programs and projects:

	On track	Watch	Attention required
<b>Program</b>	Activities to deliver this program are progressing as expected.	Activities to deliver this program are progressing but minor issues or risks have been identified that may impact achieving all of the goals of this work.	A significant obstacle to delivering this program and achieving all the goals of this work has been identified and action is required.
<b>Project</b>	Work on this project is progressing as planned.	Work on this project is progressing but there is some risk to the project schedule, budget or outcomes and monitoring is required.	There is significant risk to the project schedule, budget or outcomes and corrective action is required.

### Measures:

There are three different types of measures which have different status reporting parameters:

**Within tolerance** – these measures have a target with a tolerance and the status varies based on how large the variance is from that target as detailed in the table below.

**On target** – these measures have a target with no tolerance parameters. The status for these measures is either on track or attention required.

**Trend** – these measures do not have a target or have a target that is beyond the current financial year. This measure type is used to display a trend for demand or activity. When reported the status column for these measures says “Indicator Only” and the target column displays a “-“.

	On track	Watch	Attention required
<b>Within tolerance</b>	The measure result is on target or better than the target.	The measure has an unfavourable variance from target of up to 10%.	The measure has an unfavourable variance of more than 10% from target and action may be required.
<b>On target</b>	The measure result is on target or better than the target.	N/A - these measures do not use the “watch” status.	Any unfavourable variance from target.

### **Other status types:**

**Not yet due to report** - Where a program, project or measure is not due to report in a particular report period, the status column will read “Not yet due to report”.

## Glossary

**BASIX** – Building sustainability index, is a NSW Government planning measure to reduce household electricity and water use by setting minimum sustainability targets for new and renovated homes.

**B-Corp** – B Corporation (also B Lab or B Corp) is a private certification of for-profit companies of their social and environmental performance. Companies are required to seek re-certification every three years to retain B Corporation status.

**C40 Cities** – A network of the world's megacities committed to addressing climate change.

**Canopy cover** – The proportion of land area occupied by the tree's crown or canopy, or combined canopies, when visualised from directly above. It is often expressed as a percentage of the total area covered.

**CALD** – Culturally and linguistically diverse peoples referencing the many Australian communities that originally came from different countries and therefore have cultures and languages that are different to those of Australians born here generation after generation.

**CBD** – Central Business District. The Sydney Central Business District is the historical and main commercial centre of Sydney. Geographically, its north-south axis runs from Circular Quay in the north to Central railway station in the south. Its east-west axis runs from a chain of parkland that includes Hyde Park, The Domain, Royal Botanic Gardens and Farm Cove on Sydney Harbour in the east, to Darling Harbour and the Western Distributor in the west.

**CCAP** – Climate Change Action Plan - City is a web-based software application owned by Kinesis designed to aggregate, analyse and report disparate urban data to measure, track, report and manage energy use and sustainability performance.

**CWI** – Community Wellbeing Indicators developed in partnership with the Institute for Sustainable Futures at the University of Technology, Sydney and the McCaughey Research Centre from the University of Melbourne which provide a critical evidence-base on changing trends and issues affecting the community over time that can inform policy development and service provision investment planning.

**DA** – Development application for land use.

**DCJ** – Department of Communities and Justice supports vulnerable people and families to participate in social and economic life and build stronger communities.

**DCP** – Development control plan, providing detailed planning and design guidelines to support the planning controls in the local environmental plans.

**DPE** – Department of Planning and Environment provide services in urban and regional planning, natural resources, industry, environment, Aboriginal and social housing, and regional New South Wales. Previously known as **DPIE** – Department of Planning, Industry and Environment.

**Environmental Management System (EMS)** – Is a structured system designed to help manage environmental impacts and improve the environmental performance of the City's operations.

**EPA** – NSW Environment Protection Authority is the primary environmental regulator for New South Wales. Its purpose is to improve environmental performance and waste management for NSW.

**ERP** – The estimated residential population is the official measure of Australia's population based on the concept of usual residence, developed by the Australian Bureau of Statistics for use in between each Census.

**EEO** – Equal employment opportunity.

**Greenhouse gas emissions** – Gases that trap heat in the atmosphere. Greenhouse gases from human activities are the most significant driver of observed climate change since the mid-20th century.

**HART** – Homelessness Assertive Outreach Response Team is a partnership between NSW Department of Communities and Justice and City of Sydney who collaborate with specialist health, homelessness, and other non-government services to provide services for people sleeping rough.

**ICAC** – The Independent Commission Against Corruption is an independent organisation to protect the public interest, prevent breaches of public trust and guide the conduct of public officials in the NSW public sector.

**IPART** – Independent Pricing and Regulatory Tribunal. Is the independent regulator that determines the maximum prices that can be charged for certain retail energy, water and transport services in New South Wales and also reviews certain matters relating to local government, including the annual rate peg.

**LED** – Light-emitting diode, a type of lightbulb

**LEP** – Local environment plans which are planning instruments that apply to the local area.

**LGA** – local government area. The Sydney LGA is made up of 33 suburbs wholly or partly contained within our Local Government Area boundary. They are Alexandria, Annandale, Barangaroo, Beaconsfield, Camperdown, Centennial Park, Chippendale, Darlinghurst, Darlington, Dawes Point, Elizabeth Bay, Erskineville, Eveleigh, Forest Lodge, Glebe, Haymarket, Millers Point, Moore Park, Newtown, Paddington, Potts Point, Pyrmont, Redfern, Rosebery, Rushcutters Bay, St Peters, Surry Hills, Sydney, The Rocks, Ultimo, Waterloo, Woolloomooloo and Zetland.

**LGBTIQA+** – evolving acronym to signify lesbian, gay, bisexual, transgender, intersex, queer/questioning and asexual people collectively.

**MPEP** – Major Properties Efficiency Project, implemented by the City to investigate and deliver cost-effective options for reducing emissions generation and water consumption at 14 City properties which together account for at least 80% (electricity), 95% (gas) and 70% (water) of utility usage across the City's property portfolio.

**NABERS** – National Australian Built Environment Rating System is a national rating system that measures the environmental performance (energy efficiency, water usage, waste management and indoor environment quality) of Australian buildings and tenancies and their impact on the environment.

**Net zero emissions** – Balancing the amount of carbon released with an equivalent amount offset by purchasing carbon credits to make up the difference.

**Non-potable water** – Water that is not of a quality for drinking and cooking purposes, used for purposes such as laundry, gardening, car washing and cooling towers.

**Potable water** – Treated water that is safe enough for consumption, use in kitchens and bathrooms. Water that is of drinking water quality for use in bathrooms, kitchens and for consumption.

**PPE** – Personal protective equipment or clothing used and/or worn to provide personal health and safety.

**Recycled water** – Former wastewater (sewage) is treated to remove solids and impurities and used for non-potable water needs, rather than discharged into waterways.

**RMS** – Roads and Maritime Services is an operating agency within TfNSW responsible for setting the strategic direction and guiding an extended network of public and private service delivery agencies to provide improved transport outcomes.

**Renewable energy** – Energy from resources which are naturally replenished on a human timescale, such as sunlight, wind, rain, tides, waves, and geothermal heat.

**Resilience** – The capacity to survive, adapt and grow no matter what kinds of chronic stresses and acute shocks are experienced.

**RMS** – Roads and Maritime Services is an operating agency within TfNSW responsible for setting the strategic direction and guiding an extended network of public and private service delivery agencies to provide improved transport outcomes.

**SEPP** – State Environmental Planning Policies which apply across the state.

**Sustainability Management and Reporting Tool (SMART)** – the utilities tool used to record and report the Council's utility consumption for its buildings, parks, civic-spaces and street lighting.

**SRAP** – Stretch Reconciliation Action Plan. Adopted by the City in 2020, this reconciliation action plan outlines our vision and action we will take for reconciliation that values the living cultures of Aboriginal and Torres Strait Islander people, embraces the truthful reflection of the history and experiences of First Nations peoples, and is dedicated to equity, opportunity and respect for Aboriginal and Torres Strait Islander communities.

**SSROC** – South Sydney Regional Organisation of Councils is an association of 11 councils spanning Sydney's southern, eastern, central and inner west suburbs which provides a forum through which member councils can interact, exchange ideas and work collaboratively to solve regional issues and contribute to the future sustainability of the region.

**TfNSW** – Transport for NSW is responsible for improving the customer experience, planning, program administration, policy, regulation, procuring transport services, infrastructure and freight.

**Water sensitive urban design (WSUD)** – A design approach which integrates the urban water cycle into urban design to reduce environmental degradation and improve aesthetic appeal.

# Attachment A - Estimated Resident Population Re-baselining

There are a number of Community Strategic Plan Delivering Sustainable Sydney 2030-2050 targets and Operational Plan and Green Report measures that use the City of Sydney's residential population based on the ERP to produce a per capita measure.

The 2021 population of the city is now calculated at 214,851, which is 27,386 residents less than the un-rebased ERP estimate of 242,237, equal to an -11.3% change.

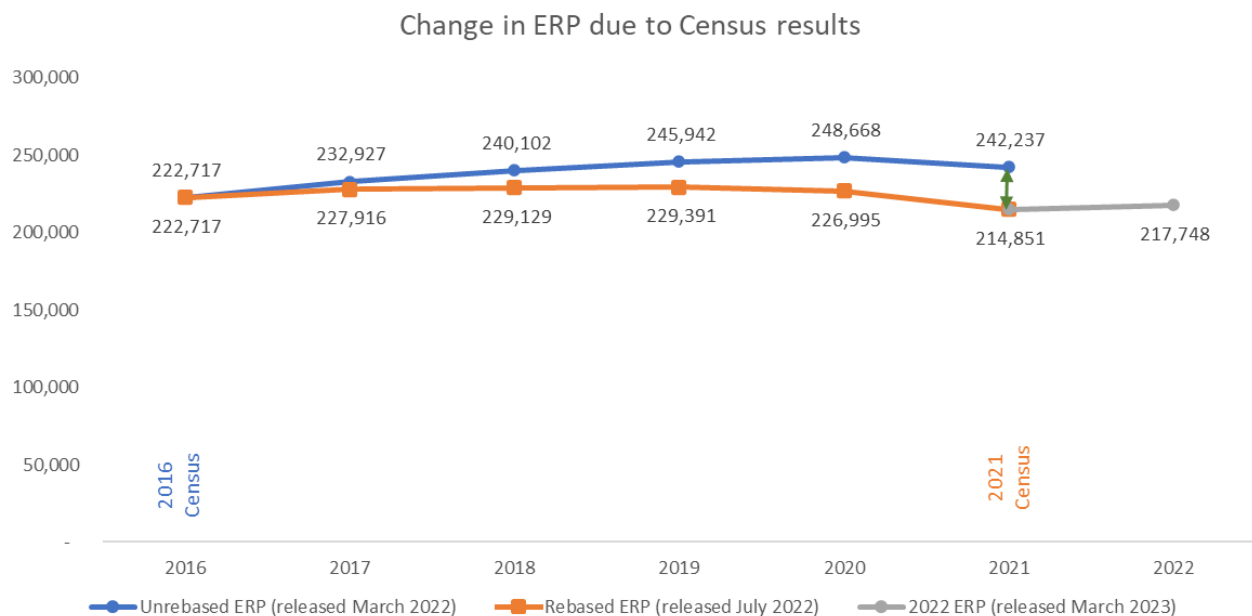
## BACKGROUND

The estimated resident population (ERP) is the official estimate of the Australian population, which links people to a place of usual residence within Australia. The ERP excludes visitors (international and domestic) and is reported by the Australian Bureau of Statistics. The ERP is updated annually using the previous Census as a base (i.e., in 2006, 2011, 2016 etc.) then applying changes to the local population based on Medicare and electoral role counts (amongst other data sources). The ERP between each Census (intercensal) is known as the unrebased ERP.

The impacts of Covid-19 led to the city's ERP declining for the first time in more than 30 years. Various events, including the lockout of international students, sea-changers and tree-changers working remotely, and lack of work forcing people to move, were the main causes of the population decline.

The ABS issued their final intercensal ERP for 2021 in late March 2022. The unrebased ERP was 242,237 (an estimated fall of 6,431 residents from June 2021). The ABS reissued their 2021 ERP numbers in July 2022, based on the results of the 2021 Census. The re-basing resulted in revision to the ERP data for the period 2017 to 2021.

The chart below shows the distribution of the intercensal difference for the ERP spread from 2017 to 2021.



Other local government areas were also impacted by the reissued ERP data. The following table shows the impact of the re-baselined ERP in other local government areas in comparison to the City of Sydney.

2021 estimated resident population by local government area:

Local Government Area	Release date 29/03/2022	Release date 26/07/2022	Change	% change
Sydney	242,237	214,851	-27,386	-11.3%
Randwick	153,498	135,275	-18,223	-11.9%
Melbourne	169,860	153,674	-16,186	-9.5%
Inner West	199,759	183,772	-15,987	-8.0%
Darebin	162,501	150,335	-12,166	-7.5%
Moreland	184,707	173,541	-11,166	-6.0%
Gold Coast	643,461	633,764	-9,697	-1.5%
Port Phillip	112,092	103,508	-8,584	-7.7%
Brisbane	1,272,461	1,264,024	-8,437	-0.7%
Yarra	99,622	91,543	-8,079	-8.1%

The City of Sydney had the highest absolute reduction of -27,386 residents, nearly 10,000 more than Randwick.

Melbourne City was third with -16,186. Brisbane was 9th, but with a population of 1.2 million, the percentage change was less than 1%.

## ISSUE

There are three operational plan measures which have been impacted by the ERP rebasing. The per capita results for these measures have been re-calculated in this paper based on the updated populations for those years to illustrate these results. More detailed information on how they have been impacted is provided below.

**Sustainable Sydney 2030-2050 Delivering the Vision - Community Strategic Plan Target 3**

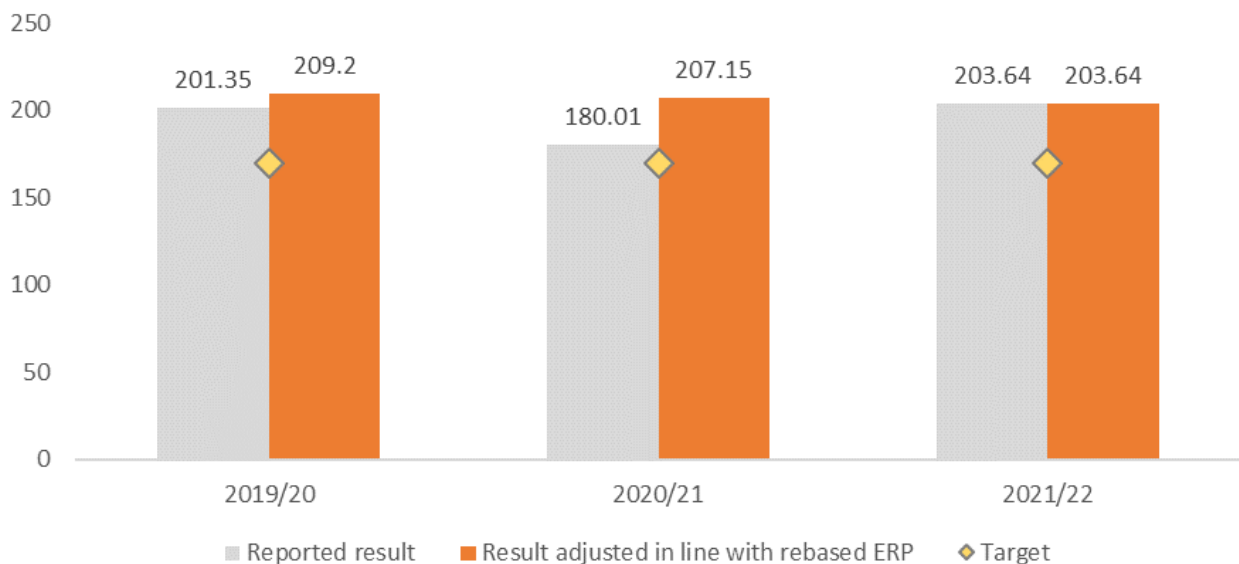
By 2030 residential potable water use will be reduced to 170 litres a person a day in the City of Sydney local area.

Operational plan measure: City of Sydney local government area residential potable water use per person per day. Target of 170 litres by 2030

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22**	2022/23
Reported result	-	-	-	201.35	180.01		To be reported Q4 2023/24
Result adjusted in line with rebased ERP	-	-	-	209.2	207.15	203.64	

\* using preliminary June 2022 ERP data released March 2023

# Q2 2022/23 operational plan report incorrectly contained data for 2021/22 of 180.02 - this is corrected in Q4 2022/23





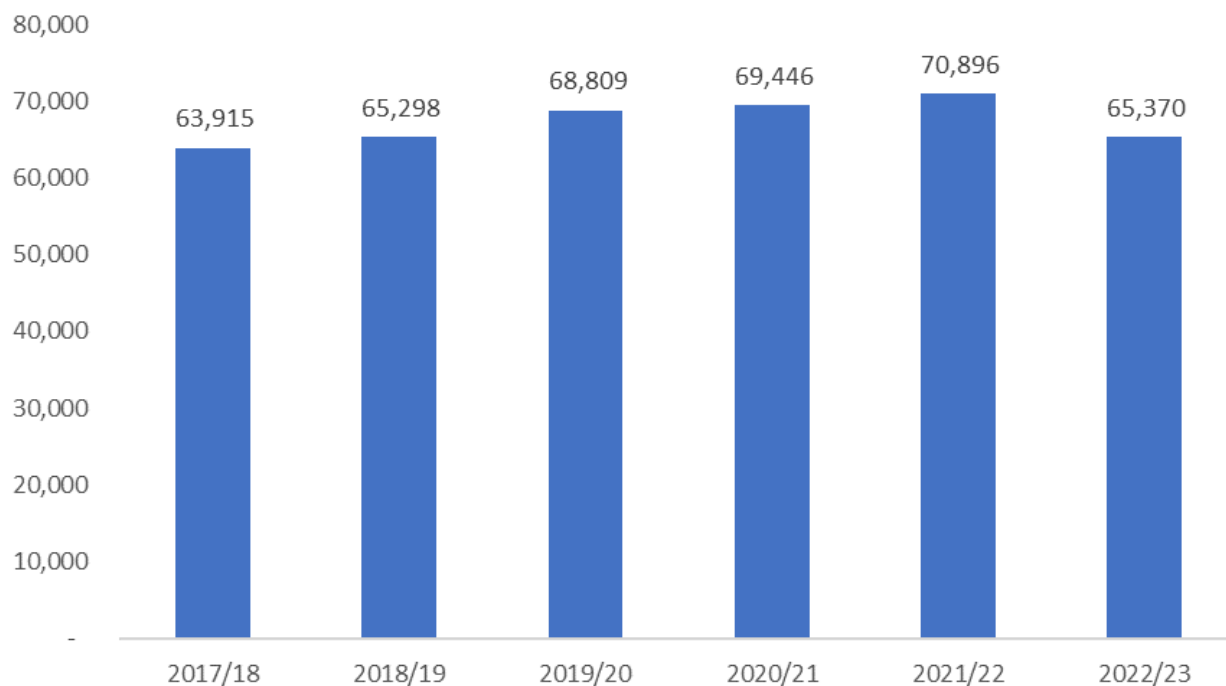
## Sustainable Sydney 2030-2050 Delivering the Vision - Community Strategic Plan Target 4

By 2030 there will be a 15% reduction in waste generated by each person based on 2015 levels.

This measure captures the total amount of residential waste and then divides this amount by the current population.

### Operational plan measure: Total residential waste collected (tonnes)

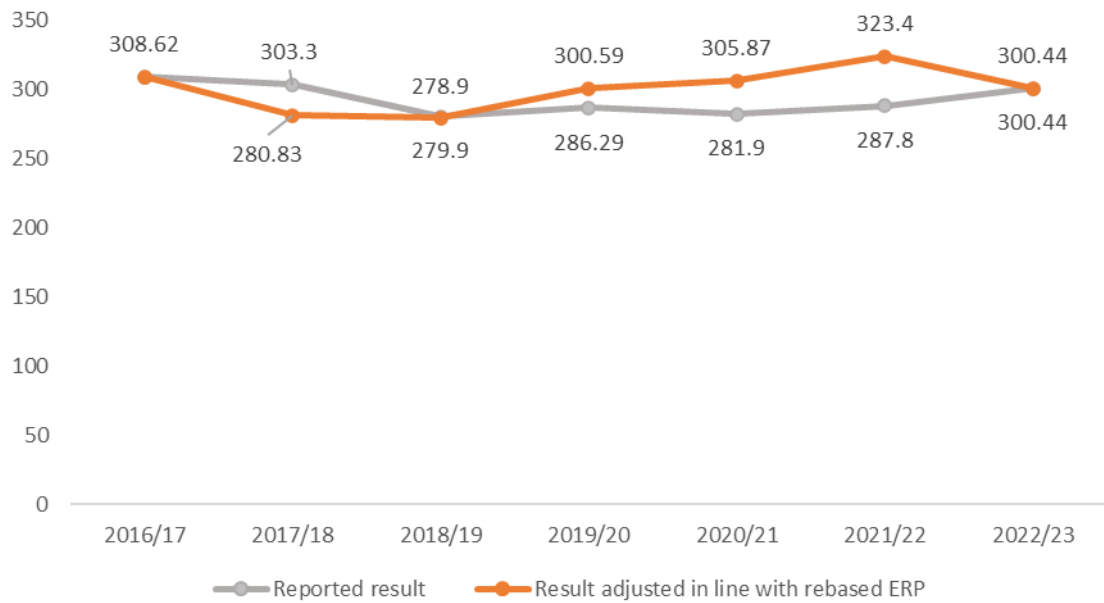
Waste per capita measures are calculated using total residential waste collected data. For reference this is shown in the chart below. This showed an upward trend during Covid-19 commencing in 2019/20 with a peak in 2021/22. For 2022/23 total residential waste collected has returned to pre Covid levels.



### Operational Plan measure: Total residential waste collected per capita (kilograms)

	2014/15	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23*
Reported result	336.74	308.62	303.30	279.90	286.29	281.90	287.80	300.44
Result adjusted in line with rebased ERP		308.62	280.03	278.9	300.59	305.87	323.4	300.44

\*using preliminary June 2022 ERP data released March 2023



Operational plan measure: Reduction in total residential waste collected per capita from 2015 baseline of 336.74 kg/capita.

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22*	2022/23**
Reported result	-	-	-	-	-	14.5%	11%
Result adjusted in line with rebased ERP						0.04%	11%

\*new operational plan measure reported for first time in 2021/22

\*\*using preliminary June 2022 ERP data released March 2023

# **Attachment D**

## **Fourth Quarter 2022/23 Supplementary Reports**

- Major legal issues
- Grants and sponsorship
- Community facilities – fee-waived and discounted community hire
- International travel
- Property, land use and other matters approved under delegation
- Contract order details

## **Major Legal Issues – Quarter Q4 2022/23**

### **Adbooth Pty Ltd v Council of the City of Sydney**

Adbooth Pty Ltd have appealed the deemed refusal of a development application for the replacement of 38 existing Telstra payphones with new digital advertising panels. The assets are located at various locations throughout Central Sydney, Pyrmont and Ultimo. The proposed replacement assets feature a telephone with shelter, a smaller digital screen adjacent to the telephone for Telstra content, two local information boards, and a digital screen to the rear for advertising signage (third party content). The appeal is listed for s. 34 conciliation conference on 24-25 July 2023.

### **Council of the City of Sydney v Transport for NSW**

These are compulsory acquisition proceedings in relation to the freehold acquisition of parcels of land on the edges of Sydney Park. On 6 February 2023, the City commenced proceedings in the Land and Environment Court objecting to the amount of compensation offered by TfNSW. These proceedings are listed for s. 34 conciliation conference on 21 July 2023.

### **Discount Compound Pharmacy Pty Limited v Council of the City of Sydney**

This is a dispute between the City and a tenant in relation to the lease for the basement, ground floor and Level 1, 295-301 Pitt Street, Sydney. The tenant is significantly in arrears. The parties previously attended mediation but no settlement was reached. The tenant has lodged an application with NSW Civil & Administrative Tribunal (NCAT). The City is currently awaiting receipt of the tenant's detailed points of claim.

## Grants and Sponsorships Policy – Quarter 4 2022/23

In a report adopted by Council on 15 September 2014, it was stated the following programs would be reported to Council as part of the quarterly financial reports:

- Quick response grants
- Street banner sponsorship
- Venue hire support grants and sponsorship

The remaining grants and sponsorships programs require Council approval in advance.

### This Report

In the 4th quarter of the 2022/23 financial year, 32 grants have been approved across the Quick response, Street banner sponsorship and Venue hire support grants and sponsorship programs to a total value of \$48,153 in cash and a further \$157,658 in value in kind support.

The tables below include details of:

- Quick response, Street banner and Venue hire support grants and sponsorships approved by the City in Q4 of financial year 2022/23
- Venue hire support grants and sponsorships may include support approved by the City in previous financial years with 2022/23 commitments.

### 1. Cash grants

The table below provides detail on the 9 grants approved under the Quick response grant program during the quarter.

**Table 1 – Q4 Quick response grants**

Organisation	Project	Cash amount	Value in kind
Auspicious Arts Projects Inc as auspice for Amelia Jane Burke	All His Beloved Children	\$10,000	
Australian Dance Council Ausdance NSW Incorporated	Industry Week	\$6,900	
Coota Girls Aboriginal Corporation	Sorry Day Stolen Generations Community Gathering	\$6,932	
DirtyFeet Limited	The Right Foot	\$0	\$1,261
NSW Government Schools	Restoration and Expansion of the Nura Nanga Mai Aboriginal Garden	\$5,000	
Shopfront Arts Co-op Ltd as auspice for Lily Hayman	Come Again - Production Season	\$8,000	
St Francis Social Services	Centre 360 Youth Advisory Group	\$4,300	
Surry Hills Neighbourhood Centre Incorporated	Pool Table Activation at Northcott Community Centre	\$2,771	

Organisation	Project	Cash amount	Value in kind
Milk Crate Theatre	Generate Artistic Development Series	\$4,250	
<b>Total Q4</b>	<b>9</b>	<b>\$48,153</b>	<b>\$1,261</b>
<b>Total year to date</b>	<b>41</b>	<b>\$261,935</b>	<b>\$36,890</b>

## 2. Value in kind grants

The tables below provide detail on the 23 grants approved under the Street banner sponsorship and Venue hire support grants and sponsorship programs during the quarter.

**Table 2 – Q4 Street banner sponsorship**

Organisation	Project	Value in kind*
Sydney Theatre Company Ltd	2024 Season	\$7,800
Museums of History NSW	Sydney Open 2023	\$7,488
<b>Total Q4</b>	<b>2</b>	<b>\$15,288</b>
<b>Total year to date</b>	<b>9</b>	<b>\$62,166</b>

\* Figures are rounded to the nearest dollar

**Table 3 – Q4 Venue hire support grants and sponsorship – landmark venues**

Organisation	Project	Venue	Value in kind*
Iranian House of Music NSW as auspice for AMIRNASER Dabaghian	From Harbour to Harbour	Sydney Town Hall	\$11,505
Public Education Foundation Ltd	The Minister's and Secretary's Awards for Excellence 2023	Sydney Town Hall	\$15,340
The Australian Remembrance Foundation	Lest We Forget Anzac Day Tribute	Sydney Town Hall	\$26,080
The House That Dab Built Incorporated	100 Women	Sydney Town Hall	\$15,341
The University of Sydney	Dr Karl and Friends	Sydney Town Hall	\$15,341
Ukrainian Women's Association Australia Inc	Vyshyvanka - A celebration of Ukrainian Culture	Sydney Town Hall	\$13,047**
University of Melbourne	International Education Forum	Sydney Town Hall	\$6,398

Organisation	Project	Venue	Value in kind*
<b>Total Q4</b>	<b>7</b>		<b>\$103,052</b>
<b>Total year to date</b>	<b>22</b>		<b>\$255,909</b>

\* Figures are rounded to the nearest dollar

\*\* This includes \$7,267.50 towards venue hire fee waiver approved through the Venue hire support grants and sponsorship program and \$5,779.75 towards other associated costs which was recommended in a Lord Mayor Minute and approved at the May Council.

**Table 4 – Q4 Venue hire support grants and sponsorship – community venues**

Organisation	Project	Venue	Value in kind*
Australian Riichi Mahjong Association	Australian Riichi Mahjong Open 2023	Redfern Town Hall	\$596
Crystal Meth Anonymous NSW Area Incorporated	Twelve Step Meeting	Tote Building	\$731
Lillian Howell Project Inc	Project Management Meetings	Erskineville Town Hall	\$524
Macquarie University	Indigenous Science Experience at Redfern	Redfern Community Centre	\$2,440
Milk Crate Theatre	Workshops and SOLACE rehearsals	Alexandria Town Hall	\$9,940
Narcotics Anonymous	Friday Meetings	Rex Centre	\$832
Narcotics Anonymous	Friday Night Meetings	Glebe Town Hall	\$2,938
Narcotics Anonymous	Saturday Morning Meeting for Women	Brown Street Community Hall	\$771
Narcotics Anonymous	Thursday Night Meetings	Glebe Town Hall	\$670
Narcotics Anonymous	Monday Night Meetings	Benledi House	\$587
South Eastern Community Connect	CALD Supported Playgroup	Tote Building	\$1,728
Team Sydney Inc	Newtown Martial Arts Self Defence GLMA	Erskineville Town Hall	\$13,860
The Old Sword Club	Historical Swordplay Classes	Joseph Sargeant Community Centre	\$1,312

Organisation	Project	Venue	Value in kind*
Women's Reconciliation Network	Yarning Circles	Redfern Community Centre	\$1,128
<b>Total Q4</b>	<b>14</b>		<b>\$38,057</b>
<b>Total year to date</b>	<b>38</b>		<b>\$119,044</b>

\* Figures are rounded to the nearest dollar



## Community facilities approved fee waiver requests – Quarter 4 2022/23

In a report adopted by Council on 27 June 2022, information was requested to track fee-waived and discounted community hire in 2022/23 to support the community to recover from the Covid-19 pandemic.

Since 1 July 2022, 91 requests have been approved for a Covid-19 fee waiver for community venue hire for local community groups. This includes 5,410.50 hours of use to the value of \$170,747.16.

The following table provides details of approved fee waiver requests for the use of community facilities

Date of Request	Name of group/organisation	Venue/Space	Hours approved	Total value
8 Jul 22	Uniting Harris Community Centre	Ultimo Community Centre – indoor court	3	\$178.50
8 Jul 22	First Nations Response	Redfern Community Centre – activity room	240	\$7,320.00
15 Jul 22	Rotary Club of Sydney Cove	Abraham Mott Hall	6	\$252.00
20 Jul 22	Pymont Ultimo Glebe Men’s Shed	Harrold Park Community Hall	5.25	\$187.69
22 Jul 22	Tribal Warrior	Redfern Community Centre – performance space	5.5	\$167.75
22 Jul 22	Millers Point Community Resident Action Group	Harry Jensen Community Centre	3	\$78.00
22 Jul 22	Genius Productions	Sydney Town Hall		\$4,125
25 Jul 22	Pymont Ultimo Glebe Men’s Shed	Harold Park Community Hall	12	\$429.00
25 Jul 22	Glebe Youth Service	Peter Forsyth Auditorium	5	\$157.50
28 Jul 22	Millers Point Movement Assoc	Harry Jensen Centre	2.5	\$36.00
02 Aug 22	U3A Book Club Glebe	Benledi Room	22	\$561.00

Date of Request	Name of group/organisation	Venue/Space	Hours approved	Total value
02 Aug 22	Youth & Family Connect	Juanita Community Centre – community room 1	1	\$28.50
08 Aug 22	Redfern Youth Connect	Redfern Community Centre – basement	126	\$3,843.00
09 Aug 22	REDWatch	Redfern Community Centre – performance space	3	\$90.00
12 Aug 22	Autistic Adults Peer Support Groups Sydney	Ultimo Community Centre – seminar room 1	8	\$420.00
14 Aug 22	Friends of Ultimo Community Centre	Ultimo Community Centre – seminar room 2	1	\$26.25
14 Aug 22	Friends of Ultimo	Ultimo Community Centre – Littlebridge Hall	3	\$208.50
24 Aug 22	Millers Point Movement Assoc	Abraham Mott Hall	83	\$2,448.50
26 Aug 22	Ultimo Village Voice	Ultimo Community Centre – seminar room 1	2	\$115.50
30 Aug 22	Community card group	Glebe Town Hall – Southern Hall	114	\$4,075.50
08 Sep 22	City North Men's Shed	Harry Jensen Centre	2.5	\$64.00
15 Sep 22	Tribal Warrior	Redfern Community Centre – performance space	16	\$488.00
16 Sep 22	Millers Point Community Resident Action Group	Harry Jensen Centre & Abraham Mott Hall	10	\$267.50
16 Sep 22	Forest Lodge and Glebe action group	Glebe Town Hall – main hall	5	\$178.75
26 Sep 22	Helping Hands	Harold Park Community Hall	5	\$297.50
11 Oct 22	City North Men's Shed	Harry Jensen Centre	32.5	\$840.00
12 Oct 22	Millers Point Movement Assoc	Abraham Mott Hall	20	\$860.25

Date of Request	Name of group/organisation	Venue/Space	Hours approved	Total value
12 Oct 22	Kinchela Boys Home	Redfern Community Centre – performance space	20.5	\$625.25
31 Oct 22	Plunkett Street Public School P&C Inc	Juanita Nielsen Community Centre – community hall, community room 1 and 2	4	\$277.00
2 Nov 22	NSW Council for Civil Liberties	Tote Function room	4.5	\$177.00
2 Nov 22	Souths Cares	Redfern Community Centre – performance space	6	\$213.50
2 Dec 22	Millers Point Community Resident Action Group Rag	Harry Jensen Centre	3	\$219.00
12 Dec 22	Sydney Quiet Queers	Cliff Noble Community Centre	2	\$52.00
13 Dec 22	Millers Point Community Resident Action Group Rag	Harry Jensen Centre	3	\$78.00
15 Dec 22	Glebe PCYC	Peter Forsyth Auditorium	5	\$163.00
15 Dec 22	Mudgin-gal Aboriginal Corp	Redfern Community Centre	6	\$180.00
21 Dec 22	Pymont Choir	Ultimo Community Centre – Littlebridge Hall	10	\$380.50
22 Dec 22	Antipoverty Centre	Glebe Town Hall Chamber Hall	2	\$71.50
22 Dec 22	St Helens Community Garden	St Helens Community Centre	48	\$1,248.00
22 Dec 22	Glebe Society	Glebe Town Hall and Harold Park	34	\$1,393.00
06 Jan 23	Ultimo Senior Choir	Ultimo Community Centre	48	\$1,778.00

Date of Request	Name of group/organisation	Venue/Space	Hours approved	Total value
12 Jan 23	Autistic Adults Peer Support Groups Sydney	UCC – Seminar room 1 and Art room	36	\$903.25
13 Jan 23	Millers Point Community Garden	Harry Jensen Centre	54	\$1,404.00
13 Jan 23	Millers Point Community Resident Action Group Rag	Harry Jensen Centre	68	\$572.00
13 Jan 23	Millers Point Movement Assoc	Harry Jensen Centre	133.5	\$1,768.00
13 Jan 23	Auspice Kings Cross Community Centre	Rex Centre – Fitzroy Room	136.5	\$4,354.73
19 Jan 23	Glebe Youth Service	Robyn Kemmis Reserve	84	\$1,365.00
24 Jan 23	Sydney Quiet Queers	Cliff Noble Community Centre	15	\$420.00
15 Feb 23	Mudgin-gal Aboriginal Corp	Redfern Community Centre	3	\$91.50
13 Feb 23	Sydney Quiet Queers	Cliff Noble Community Centre	10	\$91.00
20 Feb 23	Foon Lok Chinese Opera	UCC – Seminar room 1	12	\$1,617.25
01 Mar 23	Sydney CoHousing	Booler Centre	8	\$238.00
07 Mar 23	Wrap with Love – Kings Cross Knitwits group	Rex Centre Macleay Room	117.5	\$7,209.80
09 Mar 23	City North Men's Shed	Abraham Mott community space	848	\$20,369.00
10 Mar 23	Glebe Society	Glebe Town Hall Main and Southern Halls	70	\$3,123.75
27 Mar 23	Counterpoint Community Services	Alexandria Small Hall	734	\$18,729.75

Date of Request	Name of group/organisation	Venue/Space	Hours approved	Total value
29 Mar 23	Sydney CoHousing	Booler Centre	15	\$130.00
28 Mar 23	Millers Point Movement Assoc	Abraham Mott Hall	75	\$2,392.02
28 Mar 23	Millers Point Community Resident Action Group	Harry Jensen Centre	133	\$3,522.00
4 Apr 23	Radio for the Print Handicapped	St Helen's Community Centre	6	\$147.00
6 Apr 23	Millers Point Community Resident Action Group	Harry Jensen Centre	4	\$244.00
14 Apr 23	Sydney Spanish Seniors Assoc	Abraham Mott Hall	35	\$6,402.00
15 Apr 23	Millers Point Community Resident Action Group	Abraham Mott Hall	9	\$317.25
18 Apr 23	Leichhardt Women's Community Health Centre	Booler Centre	176	\$4,224.00
2 May 23	Redfern All Blacks Women's team	Redfern Community Centre	1.5	\$50.25
3 May 23	Counterpoint Community Services	Alexandria Town Hall	5	\$147.50
3 May 23	Redfern Legal Centre	Redfern Town Hall	6	\$221.50
3 May 23	Counterpoint Community Services	Alexandria Town Hall	4	\$147.50
8 May 23	Millers Point Movement Assoc	Harry Jensen Centre	7.5	\$186.00
10 May 23	Action on Public Housing	Redfern Community Centre	3.5	\$197.75
11 May 23	Ozenam Learning Centre	Juanita Nielsen Community Centre	10	\$285.00
12 May 23	Redwatch Inc	Alexandria Town Hall	5	\$163.50

Date of Request	Name of group/organisation	Venue/Space	Hours approved	Total value
15 May 23	Tribal Warrior	Mary McDonald Centre	84	\$1,785.00
26 May 23	Autistic Adults Peer Support Groups Sydney	Ultimo Community Centre	36	\$900.00
29 May 23	Sydney Gay and Lesbian Choir	Glebe Town Hall	208	\$14,967.00
1 Jun 23	First Peoples Disability Network	Redfern Town all	6	\$252.00
1 Jun 23	Rainbow Babies Playgroup	Joseph Sargent Centre	104	\$2,256.00
1 Jun 23	Millers Point Movement Assoc	Harry Jensen Centre	140	\$3,782
2 Jun 23	Sydney Climate Coalition	Redfern Town Hall	9.5	\$400.25
5 Jun 23	Radio for the Print Handicapped	Harold Park Community Hall	7.5	232.88
8 Jun 23	Millers Point Cooperative	Harry Jensen Centre	150	\$4,290.00
9 Jun 23	Morning Exercise Jacaranda	Ultimo Community Centre	48	\$1,740
13 Jun 23	Ultimo Seniors Choir	Ultimo Community Centre	138	\$5,002.50
13 Jun 23	ISO Publishing Inc	Redfern Community Centre	8.25	\$785.40
13 Jun 23	Millers Point Movement Assoc	Abraham Mott Hall	3	\$111.00
15 Jun 23	Innari Inc	Mary McDonald Centre	343	\$8,232.00
21 Jun 23	Barnardo's Australia	Ultimo Community Centre	5	\$391.25
22 Jun 23	St Helen's Community Garden	St Helen's Community Garden	104	\$2,704.00

Date of Request	Name of group/organisation	Venue/Space	Hours approved	Total value
23 Jun 23	The Glebe Drawing Group	Benledi House	213	\$5,424.00
27 Jun 23	Alexandria Resident Action Group	Alexandria Town Hall	36	\$1,509.44
30 Jun 23	Glebe Youth Service	Peter Forsyth Auditorium	10	\$348.20
<b>Total value</b>			<b>5,410.50</b>	<b>\$170,747.16</b>

## International Travel Expenditure – Quarter 4 2022/23

The following provides details of overseas travel by councillors, council staff or other persons representing the City of Sydney and overseas travel expenditure by the City.

Councillor / council officer	Destination	Purpose	Period of travel	Division	Expenditure description	Amount (\$)
Fiona Campbell Manager Cycling Strategy City Access	Leipzig Germany	Velo-city conference	May 2023	Chief Operations Office	Airfares*	–
					Accommodation	623
					Incidentals	1,695
Zoe Morrison Senior Sustainability Strategist Sustainability & Resilience	Phoenix USA	C40 Cool Cities Network	June 2023	Strategic Development & Engagement	Airfares	3,253
					Accommodation**	–
					Incidentals	359
<b>Total</b>						<b>5,930</b>

\* Airfares paid by council officer

\*\* Accommodation paid by C40 Cool Cities Network



## Property, land use and other matters approved under delegation – Quarter 4 2022/23

The following provides detail of property, land use and other matters approved under delegations to the CEO under paragraphs 13 and 14:

13. Approval to occupy and use public land (as defined in the Local Government Act 1993), crown land or any other land managed by Council in respect of approvals where:

- a) the rental or fee does not exceed \$500,000 pa
- b) the term does not exceed 5 years; and
- c) the term of any option does not exceed 5 years.

**Table 13.1:** During the period 1 April to 30 June 2023 the following leases were approved under delegation for public land under third party access agreement.

Licensee / tenant	Location	Term of Lease
Buildcorp	22 Bent Street, Sydney	26/04/2023 to 21/09/2023
RPS Group(tfNSW)	Sydney Park – Munni Street Stormwater Channel	11/04/2023 to 09/06/2023
Robertsons Remedial and Painting	130 Carillon Avenue, Newtown	16/05/2023 to 04/07/2023
Michael King of KingHoists	Northern end of Harris Street, Pyrmont	22/06/2023 to 22/06/2023

**Table 13.2:** During the period 1 April to 30 June 2023 the following leases were approved under delegation for crown land.

Licensee / tenant	Location	Term of Lease
Stowe Australia	Cook and Phillip Park (stage 1)	28/09/2021 to 07/08/2022
Stowe Australia	Cook and Phillip Park (stage 2)	08/08/2022 to 15/02/2023

**Table 13.3:** During the period 1 April to 30 June 2023 the following leases were approved under delegation for community land.

Licensee / tenant	Location	Term of Lease
Nil		

**Table 13.4:** During the period 1 April to 30 June 2023 the following leases were approved under delegation for commercial land.

Licensee / tenant	Location	Term of Lease
Harbourside Institute of Australia Pty Ltd	Part Suite 1 & whole Suite 2, Ground Floor, Wilcox Mofflin, 46 – 52 Mountain Street, Ultimo	01/01/2024 to 31/12/2028
Neil David O'Shea	Suite 302A, 343 George Street, Sydney	01/07/2023 to 31/12/2024
Brinks Australia Pty Ltd	Unit 5 & 6, 4 Huntley Street, Alexandria	01/01/2023 to 30/06/2025
TSG City Centre Pty Ltd	Shop 1B, 456 Kent Street, Sydney	01/07/2023 to 30/06/2028
Carry U Education Pty Ltd	Suite 9.03, Level 9, 307 Pitt Street, Sydney	01/07/2023 to 30/06/2026
FR and KA Gillespie Pty Ltd	Coronation Hotel, 5 – 7 Park Street, Sydney	01/03/2022 to 29/02/2032
Redfern Legal Centre (AGP tenant)	73 Pitt Street, Redfern	01/07/2022 to 30/06/2026

14. Approval to occupy and use public land (as defined in the Local Government Act 1993), crown land or any other land managed by Council in respect of approvals:

- a) involving the erection of a hoarding for a period of up to 5 years and which conform to Council's policy on hoardings; or
- b) relating to a temporary use of public land or crown land (including parks and open spaces) not exceeding 40 days; or
- c) for the use on footways for outdoor dining for a period of up to 7 years including options.

**Table 14.1:** During the period 1 April to 30 June 2023 the following applications were approved under delegation for hoardings.

Applicant	Location	Term
Lavantage Holding Pty Ltd – B/2022/218	139 York Street, Sydney	15/05/2023 to 10/02/2024
J & E Kogan – B/2023/14	160 Flinders Street, Paddington	20/06/2023 to 18/07/2023
Vemac Pty Ltd – B/2023/16	80 Windmill Street, Dawes Point	26/06/2023 to 17/07/2023
HBS Group Pty Ltd – B/2023/42	770 Elizabeth Street, Waterloo	8/05/2023 to 24/07/2023
Novati Constructions Pty Ltd – B/2023/48	13-17 Ithaca Road, Elizabeth Bay	10/05/2023 to 30/07/2023
Multiplex – B/2023/64	1 Bridge Road, Glebe	26/04/2023 to 13/09/2023
Ibiz Design – B/2023/74	10 Bridge Street, Sydney	17/04/2023 to 17/09/2023
Hutchinson Builders – B/2023/79	3 Joynton Avenue, Zetland	5/06/2023 to 30/04/2024
Resibuild – B/2023/83	374-374A Riley Street, Surry Hills	17/07/2023 to 7/08/2023
Stone Mason & Artist – B/2023/85	2 Rockwall Crescent, Potts Point	18/04/2023 to 30/05/2023

Applicant	Location	Term
Assett Group Services – B/2023/87	116 Burton Street, Darlinghurst	14/06/2023 to 19/07/2023
Paynter Dixon Remedial – B/2023/89	2 Defries Avenue, Zetland	26/04/2023 to 24/05/2023
Freyssinet Australia Pty Ltd – B/2023/91	10A-16 Martin Place, Sydney	10/04/2023 to 28/08/2023
Grindley Constructions Pty Ltd – B/2023/92	165-215 Forbes Street, Darlinghurst	10/05/2023 to 29/11/2023
New Life Building Pty Ltd – B/2023/93	225-227 Macquarie Street, Sydney	21/07/2023 to 4/08/2023
Williams Interiors Pty Ltd – B/2023/97	5-11 Wentworth Avenue, Sydney	6/05/2023 to 23/06/2023
Public Projects – B/2023/99	34-36 Oxford Street, Darlinghurst	9/06/2023 to 31/08/2023
FDC Fitout & Refurbishment (NSW) Pty Limited – B/2023/101	35-45 Myrtle Street, Chippendale	10/07/2023 to 31/08/2023
Newmark Residential Pty Ltd – B/2023/102	367-369 Bourke Street, Darlinghurst	20/04/2023 to 29/06/2023
Neobuilt – B/2023/103	30 Maddox Street, Alexandria	5/06/2023 to 17/07/2023
Marine & Civil Maintenance – B/2023/107	21-21A Hickson Road, Millers Point	19/04/2023 to 6/06/2023
CPB Contractors – B/2023/109	125-129 Bathurst Street, Sydney	22/04/2023 to 28/07/2023
MPA – B/2023/114	52 Goulburn Street, Sydney	24/04/2023 to 30/10/2023

Applicant	Location	Term
John Holland CPB Contractors Ghella JV – B/2023/115	26-32 Pyrmont Bridge Road, Pyrmont	10/05/2023 to 28/02/2024
Talbots Painting Group Pty Ltd – B/2023/116	30 Brennan Street, Alexandria	10/07/2023 to 15/09/2023
Stone Mason & Artist – B/2023/118	1 Challis Avenue, Potts Point	1/07/2023 to 12/08/2023
Marine and Civil Maintenance Pty Ltd – B/2023/121	5010 Herbert Street, Pyrmont	22/05/2023 to 3/07/2023
Marine and Civil Maintenance Pty Ltd – B/2023/123	5020 Hickson Road, Millers Point	26/04/2023 to 28/06/2023
Buildcorp – B/2023/126	397-409 Kent Street, Sydney	6/06/2023 to 20/09/2023
Kuatro Build Pty Ltd – B/2023/129	371 Pitt Street, Sydney	11/05/2023 to 14/11/2023
ARA Building Services Pty Ltd – B/2023/134	626-630 Bourke Street, Surry Hills	29/05/2023 to 4/09/2023
John Holland & CPB Contractors & Ghella JV – B/2023/137	28-34 O'Connell Street, Sydney	12/06/2023 to 24/06/2024
John Holland CPB Contractors Ghella JV – B/2023/141	296 George Street, Sydney	1/07/2023 to 28/06/2024
John Holland & CPB Contractors & Ghella – B/2023/142	26-32 Pyrmont Bridge Road, Pyrmont	5/06/2023 to 4/12/2023
Trades Unlimited Pty Ltd – B/2023/143	Low Rise Level 1-3 Retail 197 Pitt Street, Sydney	5/06/2023 to 12/06/2023

Applicant	Location	Term
Stone Mason & Artist – B/2023/155	1 Challis Avenue, Potts Point	15/06/2023 to 27/07/2023
Jensen Projects – B/2023/156	348-354 Elizabeth Street, Surry Hills	26/06/2023 to 23/07/2023
Retail Joinery Australia – B/2023/159	44-62 Castlereagh Street, Sydney	23/06/2023 to 6/10/2023
CSW Total Services Pty Ltd – B/2023/160	112 Mitchell Street, Glebe	21/06/2023 to 6/07/2023
Citywide Constructions – B/2023/161	21 Missenden Road, Camperdown	14/06/2023 to 31/07/2023
John Holland Group Pty Ltd – B/2023/162	49 Botany Road, Waterloo	3/07/2023 to 18/09/2023
Deicorp Pty Ltd – B/2023/172	12-22 Rothschild Avenue, Rosebery	1/07/2023 to 31/12/2023
Delta Group – B/2023/173	2A Windmill Street, Millers Point	23/06/2023 to 7/07/2023
SMC Marine – B/2023/184	11 Hickson Road, Dawes Point	29/06/2023 to 30/08/2023

**Table 14.2:** During the period 1 April to 30 June 2023 the following leases were approved under delegation for public land or crown land not exceeding 40 days.

Licensee / tenant	Location	Term of Lease
Nil		

**Table 14.3:** During the period 1 April to 30 June 2023 the following leases were approved under delegation for use on footways\*.

Licensee / tenant	Location	Term of Lease
Mountbatten Hotel	Footway adjoining 701 George Street	4/04/2023 to 4/04/2028
Great Southern Hotel	Footway adjoining 715-723 George Street	3/04/2023 to 3/04/2028
Batch Speciality Brew	Footway adjoining 275-281 George Street	5/04/2023 to 5/04/2025
Sang By Mabasa	Footway adjoining 98 Fitzroy Street	3/04/2023 to 3/04/2028
At Home Thai Cuisine	Footway adjoining 35 Glebe Point Road	6/04/2023 to 6/07/2027
Yorimichi	Footway adjoining 75 Stanley Street	6/04/2023 to 6/04/2024
Guylian Cafe	Footway adjoining 580 George Street	13/04/2023 to 13/04/2025
Red Lantern RR	Reallocated roadway 60 Riley Street	14/04/2023 to 14/04/2024
Lankan Filling Station RR	Reallocated roadway 58 Riley Street	14/04/2023 to 14/04/2024
Enoteca Ponti	Footway adjoining 71 Macleay Street	13/04/2023 to 13/04/2025
Two Sis and Co	Footway adjoining 306 Harris Street	18/04/2023 to 18/04/2028
The Colonial British Indian Cuisine	Footway adjoining 71-73 Stanley Street	17/04/2023 to 17/04/2024
Stop Valve Espresso and Bar	Footway adjoining 70-76 Riley Street	17/04/2023 to 17/04/2028
Lord Wolseley Hotel	Footway adjoining 265 Bulwara Road	18/04/2023 to 18/04/2024
Lady Chu	Footway adjoining 1-3 Roslyn Street	17/04/2023 to 17/04/2024
John Montagu	Footway adjoining 144-146 Cathedral Street	17/04/2023 to 17/04/2024

Licensee / tenant	Location	Term of Lease
Low302	Footway adjoining 302-308 Crown Street	17/04/2023 to 17/04/2024
Figo Restaurant	Footway adjoining 56-60A Bayswater Road	17/04/2023 to 17/04/2028
The Apollo Restaurant	Footway adjoining 44 Macleay Street	14/04/2023 to 14/04/2024
Handpicked Experience Cellar Door	Footway adjoining 50-58 Kensington Street	14/04/2023 to 14/04/2025
Old Fitzroy Hotel RR	Reallocated roadway 129-131 Dowling Street	18/04/2023 to 18/04/2024
Yummy Box	Footway adjoining 191 Missenden Road	19/04/2023 to 19/04/2024
Palisade Hotel	Footway adjoining 35-37 Bettington Street	19/04/2023 to 19/04/2024
Fat Thaiger	Footway adjoining 737-739 George Street	19/04/2023 to 19/04/2024
Yok Yor That	Reallocated roadway 323-339 Castlereagh Street	20/04/2023 to 20/04/2024
Kaska	Reallocated roadway 19-19A Boundary Street	20/04/2023 to 20/04/2025
The Glebe Hotel	Reallocated roadway 63-67 Bay Street	20/04/2023 to 20/04/2024
The Angel Hotel	Footway adjoining 125 Pitt Street	24/04/2023 to 20/04/2025
Ginos Kitchen and Cocktails	Footway adjoining 231-235 Victoria Street	20/04/2023 to 20/04/2024
Area Cafe	Footway adjoining 418A Elizabeth Street	24/04/2023 to 20/04/2027
Barracks on Barrack	Reallocated roadway 5-7 Barrack Street	24/04/2023 to 24/04/2024
Captain Cook Hotel	Footway adjoining 33-35 Kent Street	24/04/2023 to 24/04/2025
Bar Copains	Footway adjoining 67 Albion Street	26/04/2023 to 26/04/2024



Licensee / tenant	Location	Term of Lease
Tonton Bread	Footway adjoining 100 Fitzroy Street	24/04/2023 to 24/04/2025
Vermuteria	Footway adjoining 69-77 Bayswater Road	27/04/2023 to 27/04/2024
Zini Gelato	Footway adjoining 10A Loftus Street	27/04/2023 to 27/04/2028
Warike Restaurant	Footway adjoining 255 Devonshire Street	27/04/2023 to 27/04/2025
O'Malley's Hotel	Footway adjoining 228 William Street	27/04/2023 to 27/04/2026
The Lord Nelson Hotel	Reallocated roadway 19 Kent Street	28/04/2023 to 28/04/2024
Royal Sovereign Hotel	Reallocated roadway 306 Liverpool St	26/04/2023 to 26/04/2024
Pizza Piatsa Cafe	Footway adjoining 65 Erskineville Road	26/04/2023 to 26/04/2024
Nomad	Reallocated roadway 16-28 Forster Street	27/04/2023 to 27/04/2024
Tio's Cervceria	Footway adjoining 4-14 Foster Street	27/04/2023 to 27/04/2024
Darlo Bar	Footway adjoining 306 Liverpool Street	27/04/2023 to 27/04/2025
Loftus Lane by Claire	Footway adjoining 38-42 Bridge Street	1/05/2023 to 1/05/2025
Caffe Q's	Footway adjoining 50 Bridge Street	1/05/2023 to 1/05/2024
Lil Miss Piggy	Footway adjoining 265-271 Crown Street	28/04/2023 to 28/01/2024
East Sydney Hotel RR	Reallocated roadway 64-66 Crown St	1/05/2023 to 1/05/2024
Corduroy Cafe RR	Reallocated roadway 4-14 Foster Street	1/05/2023 to 1/05/2024
Chester White Cured Diner	Reallocated roadway 3 Orwell Street	1/05/2023 to 1/05/2024

Licensee / tenant	Location	Term of Lease
3 Dots Cafe and Mini Mart	Footway adjoining 14 Quarry Master Drive	1/05/2023 to 1/05/2024
Spice I Am	Footway adjoining 88-90 Wentworth Avenue	2/05/2023 to 2/05/2028
The Noble Hops - consent 2	Reallocated roadway 125 Redfern Street	2/05/2023 to 2/05/2024
Jap's Table	Footway adjoining 245-249 Abercrombie Street	3/05/2023 to 3/05/2028
Tommy's Darlinghurst RR	Reallocated roadway 263 Victoria Street	3/05/2023 to 3/05/2024
3rd Base Pty Ltd t/as Buffalo Dining Club	Footway adjoining 116 Surrey Street	3/05/2023 to 3/05/2028
Vico Pizza Bar RR	Reallocated roadway 95 Macleay Street	3/05/2023 to 3/05/2024
Dolphin Hotel	Footway adjoining 412-416 Crown Street	3/05/2023 to 2/05/2028
Lord Gladstone Hotel RR	Reallocated roadway 115-117 Regent Street	3/05/2023 to 3/05/2024
Kitanda Bevs & Bites RR	Reallocated roadway 261 Victoria Street	3/05/2023 to 3/05/2024
Mecca Coffee	Reallocated roadway 26 Bourke Street	5/05/2023 to 3/05/2024
Viet Streetfood_Lower Mekong	Footway adjoining 12 Kensington Street	2/05/2023 to 7/12/2027
Tentaciones	Footway adjoining 50-52 Foveaux Street	4/05/2023 to 4/05/2025
Freedom Hub Cafe RR	Reallocated roadway 283 Young Street	5/05/2023 to 5/05/2024
Dominos Redfern RR	Reallocated roadway 154 Redfern Street	3/05/2023 to 3/05/2024
La Coppola Woodfired Pizza RR	Reallocated roadway 152 Redfern Street	3/05/2023 to 3/05/2024

Licensee / tenant	Location	Term of Lease
Shift Eatery RR	Reallocated roadway 241-243 Commonwealth Street	5/05/2023 to 5/05/2024
Lucky Pickle RR	Reallocated roadway 509-511 Crown Street	3/05/2023 to 3/05/2024
Paddock on Crown RR	Reallocated roadway 509-511 Crown Street	3/05/2023 to 3/05/2024
Old Gold Cafe RR	Reallocated roadway Adjoining 130-144 Cleveland Street	4/05/2023 to 4/05/2024
Giuls RR	Reallocated roadway Adjoining 515 Crown St	4/05/2023 to 4/05/2024
Ciao Ragazzi Pty Ltd	Footway adjoining 1 Angel Place	4/05/2023 to 4/05/2024
Tongue Thai'd Eatery RR	Reallocated roadway 265-271 Crown Street	5/05/2023 to 5/05/2024
Hollywood Hotel	Reallocated roadway 2 Foster Street	4/05/2023 to 4/05/2024
Atomic Beer Project RR	Reallocated roadway 158 Regent Street	4/05/2023 to 4/05/2024
Place Management_Hickson House Distilling Co	Reallocated roadway 70-84 George Street	3/05/2023 to 3/05/2024
Nine Dragons Restaurant	Footway adjoining 39-45 Dixon Street	4/05/2023 to 4/05/2028
Redfern Fish and Chips RR	Reallocated roadway 114 George Street	4/05/2023 to 4/05/2024
Hy Ng & Co Pty Ltd_Khois	Footway adjoining 583 Crown Street	4/05/2023 to 4/05/2024
St Judes Cafe RR	Reallocated roadway 728 Bourke Street	4/05/2023 to 4/05/2024
Wholegreen Bakery RR	Reallocated roadway 25-27 McCauley Street	8/05/2023 to 8/05/2024
Crown Hotel RR	Reallocated roadway 160-162 Elizabeth Street	8/05/2023 to 8/05/2024

Licensee / tenant	Location	Term of Lease
Tuyo Potts Point RR	Reallocated roadway 142 Victoria Street	8/05/2023 to 8/05/2024
Lil Miss Piggy RR	Reallocated roadway 265-271 Crown Street	8/05/2023 to 8/05/2024
Little Kate Pty Ltd_Taste of Seoul RR	Reallocated roadway 165-167 Victoria Street	8/05/2023 to 8/05/2024
City Manoosh RR	Reallocated roadway 249 Victoria Street	8/05/2023 to 8/05/2024
The Hero of Waterloo RR	Reallocated roadway 81 Lower Fort Street	8/05/2023 to 8/05/2024
Dumplings & Noodles RR	Reallocated roadway 165-167 Victoria Street	8/05/2023 to 8/05/2024
Bracket Brewing RR	Reallocated roadway 21 McCauley Street	10/05/2023 to 10/05/2024
Food Addict	Reallocated roadway 290 Crown Street	9/05/2023 to 9/05/2024
Melted Monster RR	Reallocated roadway 146-150 Victoria Street	8/05/2023 to 8/05/2024
The Laneway Pymont	Footway adjoining 74-84 Union Street	12/05/2023 to 12/05/2025
Friend in Hand Hotel	Reallocated roadway 58 Cowper Street	15/05/2023 to 15/05/2024
Kippaloo	Reallocated roadway 117 Kippax Street	11/05/2023 to 11/05/2024
Dolphin Hotel	Reallocated roadway 412-416 Crown Street	15/05/2023 to 15/05/2024
The Glenroy Hotel	Reallocated roadway 246-250 Botany Road	10/05/2023 to 10/05/2024
Hotel Harry RR	Reallocated roadway 40-44 Wentworth Avenue	10/05/2023 to 10/05/2024
Royal Albert RR	Reallocated roadway 140 Commonwealth Street	10/05/2023 to 10/05/2024
Harbour View Hotel RR	Reallocated roadway 18 Lower Fort Street	10/05/2023 to 10/05/2024

Licensee / tenant	Location	Term of Lease
Sticky Fingers	Reallocated roadway 23 Pelican Street	12/05/2023 to 12/05/2024
A Bowl of Noodles	Footway adjoining 733-735 George Street	15/05/2023 to 15/05/2024
Urban Distillery - Bar No. 5 Pty Ltd	Reallocated roadway 5 McCauley Street	10/05/2023 to 10/05/2024
Imperial Hotel	Reallocated roadway 35-37 Erskineville Road	10/05/2023 to 10/05/2024
Bar 1880	Footway adjoining 10-14 Bulletin Place	11/05/2023 to 11/05/2024
Captain Cook Hotel	Reallocated roadway 33-35 Kent Street	11/05/2023 to 11/05/2024
Joe Black Cafe - RR	Reallocated roadway 27 Commonwealth Street	16/05/2023 to 16/05/2024
Shell House	Footway adjoining 2 Carrington Street	15/05/2023 to 15/05/2028
Glider Cafe	Reallocated roadway 197 Victoria Street	15/05/2023 to 15/05/2024
The Italian Style Pizza Pasta	Reallocated roadway 46 Harris Street	19/05/2023 to 19/05/2024
Haven Speciality Coffee	Reallocated roadway 39 Rothschild Avenue	19/05/2023 to 19/05/2024
Metisse	Footway adjoining 5-9A Roslyn Street	17/05/2023 to 17/05/2024
Souks Mediterranean Street Food	Reallocated roadway 190 Harris Street	19/05/2023 to 19/05/2024
Armorica	Footway adjoining 490 Crown Street	19/05/2023 to 19/05/2024
Beau and Dough RR	Reallocated roadway 52-58 Reservoir Street	18/05/2023 to 18/05/2024
Hyde Park House RR	Reallocated roadway 47-49 William Street	17/05/2023 to 17/05/2024
Stanleys Bar RR	Reallocated roadway 79 Stanley Street	17/05/2023 to 17/05/2024

Licensee / tenant	Location	Term of Lease
Sushi on Stanley RR	Reallocated roadway 85 Stanley Street	17/05/2023 to 17/05/2024
Mrs Palmer Sandwich RR	Reallocated roadway 81 Stanley Street	17/05/2023 to 17/05/2024
The Big Easy RR	Reallocated roadway 77 Stanley Street	17/05/2023 to 17/05/2024
Foreign Return RR	Reallocated roadway 527 Crown Street	18/05/2023 to 18/05/2024
Masala Theory RR	Reallocated roadway 545 Crown Street	17/05/2023 to 17/05/2024
Dumplings and Beer RR	Reallocated roadway 83 Stanley St	17/05/2023 to 17/05/2024
Lord Roberts Hotel RR	Reallocated roadway 64 Stanley Street	17/05/2023 to 17/05/2024
Philosophy Cafe RR	Reallocated roadway 66 Stanley Street	17/05/2023 to 17/05/2024
Flave RR	Reallocated roadway 70 Stanley Street	17/05/2023 to 17/05/2024
Bill and Tonis RR	Reallocated roadway 72-74 Stanley Street	17/05/2023 to 17/05/2024
Dumplings and Noodle House RR	Reallocated roadway 68 Stanley Street	17/05/2023 to 17/05/2024
The Strand Hotel RR	Reallocated roadway 99 William St	17/05/2023 to 17/05/2024
Potts Point Hotel PPH Investments	Footway adjoining 33-35 Darlinghurst Rd	17/05/2023 to 17/05/2024
4 Donkey	Footway adjoining 27 Albion Street	19/05/2023 to 19/05/2024
Coffee Cart - Agro Beans	Footway adjoining 56-58 York Street	18/05/2023 to 18/05/2024
Riley Hotel RR	Reallocated roadway 75-77 Oxford Street	16/05/2023 to 16/05/2024
Already Awesome RR	Reallocated roadway 320-324B Victoria Street	22/05/2023 to 22/05/2024

Licensee / tenant	Location	Term of Lease
Bake Bar Darlinghurst RR	Reallocated roadway 320-324B Victoria Street	22/05/2023 to 22/05/2024
Vizio Caffè e Cucina RR	Reallocated roadway 52-58 William Street	16/05/2023 to 16/05/2024
Dunkirk Hotel	Footway adjoining - 205-207 Harris Street	23/05/2023 to 23/05/2025
The Art Centre of Sydney RR	Reallocated roadway 259 Victoria Street	23/05/2023 to 23/05/2024
Suki Sushi RR	Reallocated roadway 257 Victoria Street	23/05/2023 to 23/05/2024
Bondi Boulangerie	Footway adjoining 27-31 Macquarie Place	23/05/2023 to 23/05/2024
Fragrance Lab	Footway adjoining 191 Crown Street	23/05/2023 to 23/05/2028
Krispy Kreme	Footway adjoining 781 George Street	23/05/2023 to 18/07/2024
Yummy Box RR	Reallocated roadway 191 Missenden Road	23/05/2023 to 23/05/2024
Uncle Joes Malaysian Kitchen RR	Reallocated roadway 189 Missenden Road	24/05/2023 to 24/05/2024
Pellegrino 2000 RR	Reallocated roadway 80 Campbell Street	19/04/2023 to 19/04/2024
Maloneys Grocery RR	Reallocated roadway 490 Crown Street	15/05/2023 to 15/05/2024
Dunkirk Hotel RR	Reallocated roadway 205-207 Harris Street	26/05/2023 to 26/05/2024
Sumac and Onion	Footway adjoining 684 Bourke Street	23/05/2023 to 23/05/2024
Bartolo RR	Reallocated roadway 353-359 Crown Street	25/05/2023 to 25/05/2024
Bills RR	Reallocated roadway 353-359 Crown Street	26/05/2023 to 26/05/2024
Wilson Cafe RR	Reallocated roadway 35 Richards Ave	26/05/2023 to 26/05/2024

Licensee / tenant	Location	Term of Lease
Brix Distillers RR	Reallocated roadway 350 Bourke Street	30/05/2023 to 30/05/2024
East Village Sydney RR	Reallocated roadway 234-236 Palmer Street	26/05/2023 to 26/05/2024
By Kai RR	Reallocated roadway 104 Fitzroy Street (aka 45 Hutchinson Street)	24/05/2023 to 24/05/2024
The Carrington RR	Reallocated roadway 563-565 Bourke Street	30/05/2023 to 30/05/2024
Charmhor RR	Reallocated roadway 79 Quay Street	22/05/2023 to 22/05/2024
Madison Hotel	Footway adjoining 52-54 Devonshire Street	1/06/2023 to 1/06/2025
Pinos Vino e Cucina	Footway adjoining 199 Lawrence Street	26/05/2023 to 26/05/2024
Ms G's	Footway adjoining 155 Victoria Street	2/06/2023 to 2/06/2024
Bar Suze	Footway adjoining 54-58 Foveaux Street	1/06/2023 to 1/06/2028
Little Guy RR	Reallocated roadway 87 Glebe Point Road	30/05/2023 to 30/05/2024
Spice Paradise RR	Reallocated roadway 203-209 Thomas Street	31/05/2023 to 31/05/2024
Toxteth Hotel RR	Reallocated roadway 345 Glebe Point Road	7/06/2023 to 7/06/2024
Nag's Head RR	Reallocated roadway 162 St Johns Road	5/06/2023 to 5/06/2024
Forest Lodge Hotel RR	Reallocated roadway 11 Arundel Street	5/06/2023 to 5/06/2024
Kawa Cafe RR	Reallocated roadway 346-350 Crown Street	9/06/2023 to 9/06/2024
Lil Darlin	Footway adjoining 420-422 Elizabeth Street	5/06/2023 to 30/06/2025



Licensee / tenant	Location	Term of Lease
Oh My Days RR	Reallocated roadway 99 Glebe Point Road	13/06/2023 to 13/06/2024
Hay Fried Skewer	Footway adjoining 683-689 George Street	8/06/2023 to 8/06/2024
Sal's Authentic NY Pizza	Footway adjoining 314-318 Victoria Street	8/06/2023 to 8/06/2024
Soul Everyday	Footway adjoining 208-218 Riley Street	14/06/2023 to 14/06/2024
Despana RR	Reallocated roadway 101 Glebe Point Road	8/06/2023 to 8/06/2024
Ryan Brothers Liquor Sales Pty Ltd	Footway adjoining 102-108 Hay Street	6/06/2023 to 6/06/2024
La Panchina	Footway adjoining 494-496 Bourke Street	9/06/2023 to 9/06/2024
Jambo Jambo Africa RR	Reallocated roadway 89 Glebe Point Road	8/06/2023 to 8/06/2024
Kandi Luxe	Footway adjoining 114-126 Bourke Street	19/04/2023 to 19/04/2024
Primary Coffee Roasters RR	Reallocated roadway 9 Ward Ave	13/06/2023 to 13/06/2024
Neko Japanese RR	Reallocated roadway 239 Victoria Street	13/06/2023 to 13/06/2024
All Purpose Bakery	Footway adjoining 14-16 York Street	9/06/2023 to to 9/06/2024
George Street Deli RR	Reallocated roadway 82-84 George Street	3/05/2023 to 3/05/2024
Sushi Train Surry Hills RR	Reallocated roadway 81A Foveaux Street (shop 1/ 81 Foveaux St)	13/06/2023 to 13/06/2024
Zeus Street Greek SH RR	Reallocated roadway 81 Foveaux Street	13/06/2023 to 13/06/2024
Vecino RR	Reallocated roadway 91 Glebe Point Road	8/06/2023 to 8/06/2024

Licensee / tenant	Location	Term of Lease
Tom Yum Tum Gang RR	Reallocated roadway 249 Glebe Point Road	13/06/2023 to 13/06/2024
The Hive Bar	Footway adjoining 93 Erskineville Road	16/06/2023 to 16/06/2024
OL Office Lobby Espresso Bar	Footway adjoining 420 George Street	5/06/2023 to 5/06/2024
Edition Roasters	Footway adjoining 197 Pitt Street	7/06/2023 to 7/06/2025
Cuckoo Callay	Reallocated roadway 413-415 Crown St	16/06/2023 to 16/06/2024
Rustic Pearl	Reallocated roadway 413-415 Crown St	16/06/2023 to 16/06/2024
Ash Street Cellar	Footway adjoining 330 George Street	19/06/2023 to 19/06/2028
Yullis	Reallocated roadway 417 Crown Street	16/06/2023 to 16/06/2024
Bastardo RR	Reallocated roadway 50 Holt Street	22/06/2023 to 22/06/2024
Humble Coffee and Bakery RR	Reallocated roadway 50 Holt Street	21/06/2023 to 21/06/2024
Porteno RR	Reallocated roadway 50 Holt Street	21/06/2023 to 21/06/2024
Vamonosi Paella RR	Reallocated roadway 129-133 Redfern Street	20/06/2023 to 20/06/2024
Itacate and Mexican Deli RR	Reallocated roadway 129-133 Redfern Street	20/06/2023 to 20/06/2024
South Dowling Sandwiches	Footway adjoining 110-114 Kent Street	21/06/2023 to 21/06/2024
Mikel Coffee	Footway adjoining 27 Park Street	22/06/2023 to 22/06/2025
Nathan Road Hong Kong Cafe	Footway adjoining 830 Bourke Street	20/06/2023 to 20/06/2024
Flamin Galah Brewing Co	Footway adjoining 166-170 Broadway	21/06/2023 to 21/06/2024

Licensee / tenant	Location	Term of Lease
Chamberlain Hotel RR	Reallocated roadway 428 Pitt Street	3/05/2023 to 3/05/2024
Goros	Reallocated roadway 84-86 Mary Street	27/06/2023 to 27/06/2024
Nutie	Reallocated roadway Shop 1, 42-44 Holt Street	22/06/2023 to 22/06/2024
Four Seasons Hotel	Footway adjoining 199 George Street	23/06/2023 to 23/06/2025
Surry Hills Dumplings	Reallocated roadway 84-86 Mary Street	27/06/2023 to 27/06/2024
Abercrombie Hotel	Footway adjoining 100 Broadway	28/06/2023 to 28/06/2024
The Famous	Footway adjoining 238 Elizabeth Street	27/06/2023 to 27/06/2024
Gelato Messina	Footway adjoining 389 Crown Street	23/06/2023 to 23/06/2028
Gelato Messina	Footway adjoining 241 Victoria Street	28/06/2023 to 28/06/2024
Crazydog Hotdog	Footway adjoining 57-59 York Street	26/06/2023 to 26/06/2028

\* includes approvals to lease footways under paragraph 13

**New contracts approved within the Quarter over \$50,000 and yet to be fully performed**

	Order Date	Order Amount	Outstanding Amount
<b>Supplier: ADRIANO PUPILLI ARCHITECTS PTY LTD</b>			
PU264331	29 May 2023	\$195,514.00	\$195,514.00
Design Consultancy for Jubilee Sportsfield Amenities			
<b>Supplier: Altus Group Cost Management Pty Ltd</b>			
PU264167	23 May 2023	\$215,847.50	\$215,847.50
Consultancy Quantity Surveyor - Bay Street East Depot Redevelopment			
<b>Supplier: ASI Solutions</b>			
PU265151	29 June 2023	\$406,560.00	\$406,560.00
1	Deliverables for Major Services Agreement for IT for Public Access IT		
<b>Supplier: Aspect Studios Pty Ltd</b>			
PU264903	21 June 2023	\$787,384.40	\$787,384.40
1	Head Consultancy Dixon Street Public Domain Upgrade.		
<b>Supplier: Ausgrid</b>			
PU263818	9 May 2023	\$104,483.45	\$104,483.45
1	Smartpoles 01/07/21 to 30/06/22		
<b>Supplier: Aurecon Australasia Pty Ltd</b>			
PU263656	2 May 2023	\$87,931.80	\$54,452.20
1	Better Buildings Partnership Circular Fitouts toolkit		
143	Phase 1: Project inception 15 April 2023. Part B - Symposium 29 May 2023. Part D - Presentation to BBP 230 June 2023.		
	Phase 2: Phase 2 commencement 3 July 2023, Final co-designed toolkit 2 October, Masterclasses delivered, Presentation to BBP		
<b>Supplier: Austral Masonry Holdings Pty Ltd</b>			
PU264052	18 May 2023	\$929,417.50	\$929,417.50
1	Supply of concrete unit pavers. Crown St Upgrade Project		
<b>Supplier: Australia Post</b>			
PU265014	26 June 2023	\$142,500.00	\$142,500.00
1	Postage Services GST applicable		
2	Postage Services GST not applicable		
<b>Supplier: Australian Wholistic Health &amp; Wellbeing Company Ltd</b>			
PU263858	10 May 2023	\$99,000.00	\$84,444.25
1	Onsite Flu Vaccination Program Contract #Q-2023-943; Commence - 11 April 2023; Conclude - 30 June 2025		
<b>Supplier: Belgravia Health &amp; Leisure Group Pty Ltd</b>			
PU263598	1 May 2023	\$217,030.00	\$217,030.00
1	Andrew Boy Charlton Pool Filter Cell Renewal		
<b>Supplier: Boral Construction Materials Group</b>			
PU264051	18 May 2023	\$433,183.75	\$433,183.75
1	Road renewal Crumbed Rubber trial via SSROC and Boral.		

**Supplier: Brand X Productions Inc**

PU264583		7 June 2023	\$1,738,702.00	\$1,448,918.68
1	City of Sydney Creative Studios Operator - Contract Year 2 for the period of May 2023 - April 2024. Contract Expenses reimbursement (no GST)			
2	City of Sydney Creative Studios Operator - Contract Year 2 for the period of May 2023 - April 2024. Management Fee (With GST)			

**Supplier: Broadlex Services Pty Ltd**

PU265190		3 July 2023	\$50,000.00	\$50,000.00
1	Qtr 1 July-September 2023 -Cleaning services venue management			

**Supplier: Cafe Culture Australia Pty Ltd**

PU263940		12 May 2023	\$107,580.00	\$107,580.00
1	Furniture for George Street north			

**Supplier: Candalepas Associates**

PU264177		23 May 2023	\$3,705,658.00	\$3,705,658.00
	Bay Street East Depot - Head Design Consultancy Services			

**Supplier: Cermak Peterka Petersen Pty Ltd**

PU264422		1 June 2023	\$55,000.00	\$55,000.00
1	Wind Study Central Sydney North.			

**Supplier: Clayton Utz**

PU263449		20 April 2023	\$81,500.00	\$45,146.43
	Legal Services- property matter			

**Supplier: Cleanaway Pty Ltd**

PU265075		27 June 2023	\$188,100.00	\$188,100.00
1	Processing and receipting of Parks Contract (Skyline) waste			

**Supplier: Deaf Services Ltd**

PU263767		5 May 2023	\$157,300.00	\$156,428.80
1	Auslan and English Storytime 2023-2025. Presented at City of Sydney libraries and other venues			

**Supplier: Dell Australia Pty Ltd**

PU264533		6 June 2023	\$248,985.50	\$248,985.50
	Supply of Optiplex All-In-One computer equipment as per quote. (135 in total)			
PU265104		28 June 2023	\$67,336.50	\$67,336.50
1	IR Webcam - Silver Chassis - FHD Touch with Integrated Graphics i5-13500; 16GB RAM 1TB SSD WLAN Wire as per quote			

**Supplier: Dialog Pty Ltd**

PU263298		13 April 2023	\$68,354.00	\$20,259.25
	Quality assurance testing services for new safety and self insured claims management system			

**Supplier: Dismist Pty Ltd**

PU264170		23 May 2023	\$93,489.00	\$93,489.00
1	Supply and Install Dust Suppression Alexandra Canal Depot			
2	Variation to Install Timber			

<b>Supplier: Environmental Automation Pty Ltd</b>				
PU263559		27 April 2023	\$137,940.00	\$137,940.00
1	City Recital Hall building management control systems upgrade (BMCS)			
<b>Supplier: Ford Civil Contracting Pty Ltd</b>				
PU264770		15 June 2023	\$16,491,557.50	\$16,491,557.50
1	Castlereagh Street Cycleway Construction contract - Separable Portion 1			
PU265113		28 June 2023	\$12,002,093.98	\$12,002,093.98
1	Perry Park Synthetic Field Contract Work			
<b>Supplier: Glascott Landscape and Civil Pty Ltd</b>				
PU264594		8 June 2023	\$165,982.94	\$165,982.94
1	Lawrence Hargrave Reserve - Post construction works.Quotation submission dated 21 December 2022			
<b>Supplier: Green Options</b>				
PU263316		14 April 2023	\$243,288.09	\$187,730.93
1	Redfern Oval maintenance services.			
2	Redfern Oval Maintenance Services.-Schedule of rates			
PU264108		20 May 2023	\$93,435.86	\$93,435.86
1	Kettle St Reserve Upgrade- schedule of rates			
<b>Supplier: HBS Group Pty Ltd</b>				
PU264641		9 June 2023	\$8,966,701.70	\$8,966,701.70
1	Town Hall House -Facade Remediation Work Lump Sum			
2	Provisional Sum: Sunblade replacement			
<b>Supplier: Hill Thalys Architecture Urban Projects</b>				
PU263233		6 April 2023	\$236,398.25	\$17,943.75
1	Urban Design Services to undertake a Height of Building and Floor Space Ratio Study			
<b>Supplier: Hitech Support Pty Ltd</b>				
PU264961		22 June 2023	\$82,962.00	\$82,962.00
1	Wi-Fi Annual Maintenance 2023/2024 - 2024/2025			
<b>Supplier: JBS&amp;G Australia Pty Ltd</b>				
PU263517		26 April 2023	\$98,450.00	\$91,190.00
1	Sydney Park SoR 1749 - Independ. Site Auditor Yr 6 - SoR			
2	Sydney Park 1749 - Independ. Site Auditor Yr 6 - LS			
<b>Supplier: Jigsaw Group (Aus) Ltd</b>				
PU263496		24 April 2023	\$122,496.00	\$105,336.00
1	To provide candidates with disability and support services for a period of 6 months.Commencement date - 01 May 2023			
<b>Supplier: Jones Lang Lasalle (NSW) Pty Ltd</b>				
PU264991		23 June 2023	\$88,000.00	\$66,000.00
1	Better Buildings Partnership Green Lease			

<b>Supplier: Marine and Civil Maintenance Pty Ltd</b>				
<b>PU263491</b>		<b>24 April 2023</b>	<b>\$80,024.13</b>	<b>\$80,024.13</b>
1	Town Hall House - Car park levels B, C, D, E - concrete repairs, and external concourse waterproofing levels 1 and 2			
2	Adjustment from standard working hours to non-standard working hours			
<b>PU263591</b>		<b>1 May 2023</b>	<b>\$311,460.06</b>	<b>\$311,460.06</b>
1	Design & Construct contract for the Construction of 4 new Bulk Storage Bays at Alexandra Canal Depot			
2	Variation 1- Additional Design			
3	Variation 2- Construction (Revised Draw)			
<b>PU263760</b>		<b>5 May 2023</b>	<b>\$96,397.77</b>	<b>\$96,397.77</b>
1	Goulburn St Carpark - Trial works (structural remediation)			
<b>PU264447</b>		<b>1 June 2023</b>	<b>\$84,161.00</b>	<b>\$84,161.00</b>
1	Cook & Phillip Park Pool Concrete spalling remediations works.			
<b>PU264624</b>		<b>8 June 2023</b>	<b>\$88,489.50</b>	<b>\$88,489.50</b>
1	Andrew Boy Charlton Pool - pool condition report, including concrete testing.			
<b>Supplier: Master Catering Services Pty Ltd</b>				
<b>PU265000</b>		<b>23 June 2023</b>	<b>\$596,200.00</b>	<b>\$596,200.00</b>
1	Main (Meals,Desserts,Salads)			
2	Frozen Soups (No GST)			
<b>Supplier: Mode Design Corp Pty Ltd</b>				
<b>PU263568</b>		<b>28 April 2023</b>	<b>\$170,170.00</b>	<b>\$132,550.00</b>
1	Head Design Consultant Services for King George V Facade Remediation			
<b>Supplier: Moray and Agnew</b>				
<b>PU264295</b>		<b>26 May 2023</b>	<b>\$176,000.00</b>	<b>\$163,687.70</b>
1	Legal advice			
<b>PU265007</b>		<b>26 June 2023</b>	<b>\$116,050.00</b>	<b>\$105,204.00</b>
1	NCAT Hearing			
<b>Supplier: Move 4 Life Pty Ltd</b>				
<b>PU264890</b>		<b>20 June 2023</b>	<b>\$132,000.00</b>	<b>\$132,000.00</b>
1	Manual Handling Training Commence date - 01 June 2023			
<b>Supplier: Muller Partnership</b>				
<b>PU263459</b>		<b>20 April 2023</b>	<b>\$66,503.80</b>	<b>\$66,503.80</b>
1	Town Hall Facade Remediation Project - Quantity Surveying Services			
<b>Supplier: Museums Of History NSW</b>				
<b>PU263228</b>		<b>6 April 2023</b>	<b>\$1,015,628.08</b>	<b>\$814,812.36</b>
1	Records Storage and Associated Services			
<b>Supplier: Norton Rose Fulbright Australia</b>				
<b>PU264604</b>		<b>8 June 2023</b>	<b>\$121,000.00</b>	<b>\$115,547.30</b>
1	Legal services			

**Supplier: OSullivan Conservation Pty Ltd**

<b>PU265045</b>		<b>27 June 2023</b>	<b>\$80,914.15</b>	<b>\$80,914.15</b>
1	bara paving - Supply and install 50mm sandstone paving			

**Supplier: Outcomex Pty Ltd**

<b>PU263324</b>		<b>14 April 2023</b>	<b>\$117,968.92</b>	<b>\$96,863.16</b>
	Skype for Business Migration to Microsoft Teams -delivery of hardware and implementation services.			

<b>PU264235</b>		<b>25 May 2023</b>	<b>\$239,575.60</b>	<b>\$239,575.60</b>
	Network Security Upgrade Project (Implementation Services)- as per quote			

<b>PU264299</b>		<b>26 May 2023</b>	<b>\$1,300,629.56</b>	<b>\$1,300,629.56</b>
	Network Security Upgrade Project (Implementation Services) including hardware and training			

**Supplier: Outback Imaging Pty Ltd**

<b>PU264498</b>		<b>5 June 2023</b>	<b>\$50,820.00</b>	<b>\$45,760.00</b>
1	Year 1 Cost - Subscription + Implementation- ezeScan Cloud -invoicing scanning software			

**Supplier: Place Design Group Pty Ltd**

<b>PU263561</b>		<b>27 April 2023</b>	<b>\$1,143,681.00</b>	<b>\$1,101,551.00</b>
	Head design consultancy - Gunyama Park stage 2 and George Julius Avenue North			

**Supplier: QMS Media Pty Ltd**

<b>PU264792</b>		<b>16 June 2023</b>	<b>\$85,584.93</b>	<b>\$85,584.93</b>
1	Installation of 4x Poster cases for light rail shelters at Hay Street			

**Supplier: Quality Management & Constructions Pty Ltd**

<b>PU263159</b>		<b>3 April 2023</b>	<b>\$104,027.88</b>	<b>\$15,091.53</b>
1	Reinstate Batch 2320 as per quote			
2	Betterment - Jemena HP Gas Spotter			

<b>PU263160</b>		<b>3 April 2023</b>	<b>\$196,450.00</b>	<b>\$85,392.43</b>
1	Reinstate Batch 2324 as per quote			
2	Betterment - Jemena HP Gas Spotter			

<b>PU263162</b>		<b>3 April 2023</b>	<b>\$94,166.48</b>	<b>\$94,166.48</b>
1	Reinstate CWO 40624 as per quote			
2	Betterment - Jemena HP Gas Spotter			

<b>PU263315</b>		<b>14 April 2023</b>	<b>\$64,489.80</b>	<b>\$64,489.80</b>
1	Pride Pathway Project.Includes installation of steel edging on both sides of the rainbow pathway and repainting to rejuvenate.			

<b>PU263359</b>		<b>17 April 2023</b>	<b>\$99,586.00</b>	<b>\$57,954.33</b>
1	Reinstate Batch 2325B as per quote			
2	Betterment - Jemena HP Gas Spotter			

<b>PU263360</b>		<b>17 April 2023</b>	<b>\$99,947.40</b>	<b>\$59,236.04</b>
1	Reinstate Batch 2325 A as per quote			
2	Betterment - Jemena HP Gas Spotter			

<b>PU263518</b>		<b>26 April 2023</b>	<b>\$64,610.02</b>	<b>\$29,370.46</b>
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Inroad planting - Dick/Chelsea/Bennet Streets, Redfern

<b>PU263530</b>		<b>26 April 2023</b>	<b>\$164,890.56</b>	<b>\$164,890.56</b>
1	Delivery Sydney Light Rail related works - George St South pedestrianisation- Quote on email dated 17/04/2023			
<b>PU263576</b>		<b>28 April 2023</b>	<b>\$272,250.00</b>	<b>\$272,250.00</b>
1	Park Street Construction Works			
2	Park St. Erskineville Scheme Services			
<b>PU263681</b>		<b>3 May 2023</b>	<b>\$98,312.67</b>	<b>\$98,312.67</b>
1	6C Huntley St Alexandria - Civil works			
<b>PU263693</b>		<b>3 May 2023</b>	<b>\$58,534.28</b>	<b>\$58,534.28</b>
1	Supply and Install 10 Bollards- Pitt St			
2	Variation 01- Dislodge Bollards			
<b>PU263815</b>		<b>9 May 2023</b>	<b>\$231,000.00</b>	<b>\$2,779.07</b>
1	Alfresco Dining - maintain, supply install and remove barriers and other elements required to deliver the Alfresco City Outdoor Dining Program for May & June 2023			
<b>PU263945</b>		<b>13 May 2023</b>	<b>\$61,872.58</b>	<b>\$61,872.58</b>
1	Raise & relay of Macquarie St paver This quote relates to multiple areas in the footpath on Macquarie St where tree roots have heavily affected the footpath and other areas where the pavers have been raised causing a tripping hazard			
<b>PU264103</b>		<b>19 May 2023</b>	<b>\$360,421.80</b>	<b>\$360,421.80</b>
1	Decommissioning of Dunning Avenue Pop-up Cycleway as quoted. All works on the attached drawings except for the line-marking and removal of line-marking			
<b>PU264368</b>		<b>30 May 2023</b>	<b>\$135,385.68</b>	<b>\$65,447.12</b>
1	Structural and lighting repairs. Remediation work to be carried out on two structures located in the park at Redfern Community Centre. This includes, lighting renewal works within one X structure			
148				
<b>PU264409</b>		<b>1 June 2023</b>	<b>\$111,486.02</b>	<b>\$111,486.02</b>
1	Green Square - Geddes, Paul, Botany - Storm water pits rectification, including grate resetting, concrete benching, step-irons			
<b>PU264469</b>		<b>2 June 2023</b>	<b>\$93,535.36</b>	<b>\$93,535.36</b>
1	Reinstate Batch 2326A as per quote			
2	Betterment - Jemena HP Gas Spotter			
<b>PU264470</b>		<b>2 June 2023</b>	<b>\$80,597.90</b>	<b>\$80,597.90</b>
1	Reinstate Batch 2329 as per quote			
<b>PU264471</b>		<b>2 June 2023</b>	<b>\$51,989.74</b>	<b>\$51,989.74</b>
1	Reinstate CWO 48154 as per quote			
2	Betterment - Jemena HP Gas Spotter			
<b>PU264475</b>		<b>2 June 2023</b>	<b>\$85,517.65</b>	<b>\$35,877.94</b>
1	Reinstate Batch 2325C as per quote			
2	Betterment - Jemena HP Gas Spotter			
<b>PU264595</b>		<b>8 June 2023</b>	<b>\$437,314.68</b>	<b>\$437,314.68</b>
1	Michael Kelly Rest Area, Newtown - Construction work - Engagement through the Schedule of Rates Contract 1840 B			
<b>PU264620</b>		<b>8 June 2023</b>	<b>\$93,819.12</b>	<b>\$93,819.12</b>
1	Tree root affected pavers -multiple areas and the levels of the footpath is not allowing water to flow causing large puddles when raining, possible storm water issues			

<b>PU264642</b>		<b>10 June 2023</b>	<b>\$117,337.66</b>	<b>\$28,900.11</b>
1	Reinstate Batch 2327 as per quote			
2	Betterment - Jemena HP Gas Spotter			
<b>PU264643</b>		<b>10 June 2023</b>	<b>\$114,678.96</b>	<b>\$75,960.82</b>
1	Reinstate Batch 2330B as per quote			
2	Betterment - Jemena HP Gas Spotter			
<b>PU264914</b>		<b>21 June 2023</b>	<b>\$179,270.65</b>	<b>\$179,270.65</b>
1	Preliminaries - Durdans Avenue, Rosebery- Construction Inroad Planting			
2	Traffic Islands and Medians - Durdans Avenue, Rosebery Construction - Inroad Planting			
3	Establishment - Durdans Avenue Rosebery Construction - Inroad Planting			
<b>PU264915</b>		<b>21 June 2023</b>	<b>\$57,158.59</b>	<b>\$57,158.59</b>
	Inroad planting - Thurlow St, Redfern. Morley Avenue, Rosebery. Dobb St, Centennial Park. Mitchell St, Centennial Park. Walker Street, Redfern			
<b>PU265114</b>		<b>29 June 2023</b>	<b>\$75,121.87</b>	<b>\$75,121.87</b>
1	Sports field maintenance for various locations			

**Supplier: Reino International Pty Limited**

<b>PU264322</b>		<b>29 May 2023</b>	<b>\$739,696.32</b>	<b>\$443,817.79</b>
1	Parking Machine 4G upgrade.			

**Supplier: Robinson Urban Planning Pty Ltd**

<b>PU264625</b>		<b>9 June 2023</b>	<b>\$58,212.00</b>	<b>\$58,212.00</b>
1	External assessment of Section 4.56 modification and development application for site owned by council			

**Supplier: Recoveries & Reconstruction (Aust)**

<b>PU265173</b>		<b>4 April 2023</b>	<b>\$344,552.00</b>	<b>\$173,475.80</b>
1	Rates Legal Fees & Charges - 2022/23			
2	Legal fees - Court Fee (Non-GST)			

**Supplier: Sitegroup**

<b>PU265060</b>		<b>27 June 2023</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>
1	Traffic Control various sites Parks Ops Streetscapes works			

**Supplier: Skyline Landscape Services Pty Ltd**

<b>PU264916</b>		<b>21 June 2023</b>	<b>\$9,676,394.68</b>	<b>\$9,676,394.68</b>
1	Contract 1851 - Schedule of Services			
2	Contract 1851 - Schedule of Rates			
3	Contract 1851 - Additional Park Area			

**Supplier: Stantec Australia Pty Ltd**

<b>PU264040</b>		<b>17 May 2023</b>	<b>\$97,900.00</b>	<b>\$97,900.00</b>
	540 George Street Fire Services, Fire engineer engagement			
<b>PU264367</b>		<b>30 May 2023</b>	<b>\$73,186.25</b>	<b>\$44,028.00</b>
1	Landfill Gas Management Sydney Park Year 4 - Lump Sum			
2	Landfill Gas Management Sydney Park Year 4 - Schedule of rates			

**Supplier: Stagekings Pty Ltd**

PU265167		30 June 2023	\$87,343.13	\$87,343.13
1	Manufacture, Installation and De-installation of the Thai Lunar Gateway for 2024 Sydney Lunar Festival			

**Supplier: Sydney Civil Pty Ltd**

PU263252		11 April 2023	\$1,892,791.18	\$1,434,701.81
1	Delivery of George St North Pedestrianisation Early Works			
PU263358		17 April 2023	\$357,204.99	\$50,975.10
1	Program of Works - Maintenance Works - Infrastructure Maintenance Projects - Batch 8			
PU264084		19 May 2023	\$84,513.18	\$84,513.18
1	Batch 5- Roadway only Repair. Grant 22/23			
PU264085		19 May 2023	\$184,979.61	\$88,243.10
1	Roadway portion Batch 7. Road Repair Grant FY 22/23.			
PU264104		19 May 2023	\$512,585.57	\$272,689.84
1	Program of Works - Maintenance Works Batch 4 stage 2 - Road Repair Grant 22/23			
PU264573		7 June 2023	\$91,056.59	\$91,056.59
1	Roadway portion Batch 8.Road Repair Grant 22/23			
PU264577		7 June 2023	\$90,420.00	\$45,210.00
1	Maintenance Projects -Batch 4-2 /Footway Maintenance Projects			
PU264578		7 June 2023	\$83,397.60	\$7,300.20
1	Maintenance Projects - Batch 10/Footway			
PU264796		17 June 2023	\$76,344.40	\$76,344.40
1	Maintenance Works - LGA wide- FY23 - Survey Mark Repair			
PU265156		30 June 2023	\$1,298,698.56	\$1,298,698.56
1	Zetland West (North) Construction Works			

**Supplier: Tanner Kibble Denton Architects Pty Ltd**

PU264894		20 June 2023	\$59,840.00	\$35,640.00
1	Smillie and Berzins Heritage Study			

**Supplier: TDN Security Pty Ltd**

PU263404		19 April 2023	\$82,500.00	\$39,432.37
1	TX Meters Cash Collections May-Jun23			

**Supplier: Telstra Corporation Ltd**

PU265154		30 June 2023	\$55,000.00	\$55,000.00
1	Replacement order with new ABN			

**Supplier: Telstra Corporation Ltd**

PU264318		29 May 2023	\$217,046.72	\$217,046.72
1	Relocation services at Bourke and Bowden			

**Supplier: The Gardenmakers Pty Limited**

<b>PU263397</b>		<b>19 April 2023</b>	<b>\$154,091.12</b>	<b>\$89,956.14</b>
1	Sydney Park Viewing Platform No 4 Renewal			
<b>PU263398</b>		<b>19 April 2023</b>	<b>\$168,465.58</b>	<b>\$54,999.08</b>
1	Sydney Park Viewing Platform No 5 Renewal			
2	Additional Works : Supply and Install recycled brick paving in lieu of decomposed granite to landings			
3	AW 2 - Concrete Hob works Cut and remove part of concrete edge to accommodate straight join for FRP panels			
<b>PU263399</b>		<b>19 April 2023</b>	<b>\$93,151.10</b>	<b>\$46,376.23</b>
1	Sydney Park Viewing Platforms No 4 and No 5 Painting of both structures above waterline			

**Supplier: TMLABS Pty Ltd**

<b>PU263227</b>		<b>6 April 2023</b>	<b>\$770,550.00</b>	<b>\$616,440.00</b>
	Enterprise Service Management platform			

**Supplier: Total Drain Cleaning Services Pty Ltd**

<b>PU252679</b>		<b>7 June 2023</b>	<b>\$125,000.00</b>	<b>\$51,836.13</b>
1	Ad-hoc schedule of rates component			

**Supplier: Ventia Pty Ltd**

<b>PU263174</b>		<b>4 April 2023</b>	<b>\$95,467.73</b>	<b>\$95,467.73</b>
1	Project B - Hardware & Cabling Installation. Various sites as per quote#VP4049			
<b>PU263300</b>		<b>13 April 2023</b>	<b>\$215,786.45</b>	<b>\$215,786.45</b>
	Installation and Equipment for WiFi Community Centres/Venues as per quote			
<b>PU264764</b>		<b>15 June 2023</b>	<b>\$66,866.48</b>	<b>\$66,866.48</b>
1	67s Bourke rd - Clear vegetation			
2	67S Bourke Road - Vegetation slash			
<b>PU265161</b>		<b>30 June 2023</b>	<b>\$160,827.90</b>	<b>\$160,827.90</b>
1	CO2 Sensors - supply & Install. Provision of Co2 monitoring system and 12 months subscription for the dashboard - includes the supply, installation, configuration and commissioning of 90 devices 27 Sound Sensors 20 gateways 10 sites. inc dashboard			

**Supplier: WSP Australia Pty Ltd**

<b>PU263489</b>		<b>24 April 2023</b>	<b>\$62,172.00</b>	<b>\$12,862.30</b>
1	King Street Newtown Walking and Place Improvements. Walking and Place Improvement study for the King Street Newtown corridor between Carillon Avenue and Sydney Park			
<b>PU264348</b>		<b>30 May 2023</b>	<b>\$152,768.00</b>	<b>\$152,768.00</b>
1	Central Precinct Bike Network Links corridor study and strategic design			

**Supplier: WT Partnership**

<b>PU263569</b>		<b>28 April 2023</b>	<b>\$112,750.00</b>	<b>\$112,750.00</b>
1	Provision of quantity surveying services for Asset Renewal of 15 Cumberland Street The Rocks and 137-155 Palmer Street Darlinghurst			
2	Provision of quantity surveying services for Asset Renewal of 15 Cumberland Street The Rocks and 137-155 Palmer Street Darlinghurst			

## Item 4.

### Investments Held as at 30 June 2023

File No: X020701

#### Summary

This report provides details of the City's investment portfolio and performance to 30 June 2023.

The City's total Investment and Cash position was \$729.15M at 30 June 2023, with investments earning interest of \$2.7M for the month.

The 2022/23 financial year has seen the Australian economy enter a sustained period of inflation well in excess of the Reserve Bank of Australia's (RBA) target range of two to three per cent. The annual inflation rate in Australia was 7.0 per cent as at March 2023, down slightly from a high of 7.8 per cent as at December 2022. While global factors explain much of the increase in inflation, domestic factors also play a role. There are widespread upward pressures on prices from strong demand, a tight labour market and capacity constraints in some sectors of the economy.

In response, the RBA responded with 13 consecutive interest rate increases. The current official cash rate is now 4.10 per cent up from the record low 0.10 per cent level in May 2022. The recent July RBA Board meeting held the official interest rates steady, however, further increases have been foreshadowed in an attempt to curb inflation.

The City's cash inflows have been negatively impacted as the lingering economic consequences of the Covid-19 pandemic continue to reduce major revenue streams, in particular commercial property income receipts, but also parking related, venue hire and other activity based revenues.

The City's cash and investments portfolio is substantially restricted in both internal (\$240.6M) and external (\$90.9M) cash reserves, to satisfy the City's legislative responsibilities and to set aside specific funds for Council's funding commitments to the major initiatives within the Community Strategic Plan Delivering Sustainable Sydney 2030-2050 Continuing the Vision.

Key commitments within the City's Long Term Financial Plan include public domain works in the CBD, infrastructure and community facilities in the Green Square urban renewal area and commercial property and open space acquisitions. The balance of investment funds represents working capital and funding required for the City's operating and capital expenditure commitments.

The City achieved an annualized monthly return of 4.51 per cent for June which remains above the 30-Day Bank Bill Rate (BBR) of 4.07 per cent, the latest AusBond Bank Bill Index of 3.60 per cent.

Since 2015, the City has utilised an additional strategic benchmark rate to measure its investment performance by exceeding the 30 day benchmark returns, by at least 45 additional basis points (0.45 per cent p.a.). The 45 basis point increase is based on observed historical average increased credit spreads (or margins) over bank bill rates on offer in relation to 30–90 day investments.

Investment returns as at 30 June 2023 are slightly below the enhanced benchmark of 4.52 per cent (BBR + 0.45 per cent). These returns reflect the purchase of fixed term investments that were on offer earlier in the financial year prior to the recent series of rate increases. The speed of rates increases by the RBA in the past year is unprecedented. It is anticipated that the returns will exceed the benchmark in the next few months. The recent increases to official cash rates have seen substantial improvements in rates of return offered by the market which will allow future maturing deposits and surplus funds to be re-invested at higher rates. This trend is anticipated to continue beyond the current financial year.

The City's annual rolling return of 4.30 per cent continues to exceed the 12 month average 30 Day Bank Bill Rate of 2.98 per cent, the latest AusBond Bank Bill Index of 2.89 per cent and the enhanced benchmark of 3.43 per cent (BBR + 0.45 per cent). The benchmarks were endorsed in the revised Investment Strategy which was approved by Council in October 2022.

It is worth noting that Council's investment opportunities are constrained by a combination of legislation, regulation and any directions and guidelines issued by the Minister for the Office of Local Government. These guidelines were developed, in large part, as a response to the Global Financial Crisis and its impact on the local government sector's investments. They effectively limit the City's investment profile to something similar to a cash managed fund, which generally produce lower returns but provide a high level of security. The City's returns from the investment portfolio remain in line with cash managed funds in the market.

This report includes graphs demonstrating that the City's liquidity profile continues to satisfy the requirements of the Policy, and charts that identify the distribution of the City's portfolio across credit ratings, investment product types and financial institutions. Separate charts depicting the City's cumulative portfolio returns over and above both the 90-day Bloomberg AusBond and 30-day Bank Bill Rate benchmarks have also been included to provide further insight into the City's total investment portfolio performance.

The structure of the City's investment portfolio continues to reflect the conservative approach outlined in the Investment Policy and Strategy, which remains appropriate for the current global and domestic economic conditions. The Policy and Strategy also maintain the City's commitment to sustainable investments where returns and risks are equivalent, under the environmentally and socially responsible investment criteria.

**Recommendation**

It is resolved that the Investment Report as at 30 June 2023 be received and noted.

**Attachments**

**Attachment A.** Register of Investments and Cash as at 30 June 2023

**Attachment B.** Investment Performance as at 30 June 2023

## Background

1. In accordance with the principles of sound financial management, cash that is surplus to the City's immediate requirements is invested within acceptable risk parameters to optimise interest income while ensuring the security of these funds.
2. Surplus cash is only invested in authorised investments that comply with governing legislation and the City's Investment Policy and Strategy.
3. The benchmark performance goal of the City's Investment Policy and Strategy is to surpass the 30 Days Bank Bill Rate (BBR) by 45 basis points while performance also continues to be measured against the Bloomberg AusBond Bank Bill Index.
4. The City's total Investment and Cash position as at 30 June 2023 is \$729.15M, a decrease of \$28.33M from the \$757.48M reported as at 31 May 2023. The monthly movement reflects capital works expenditure and, other operational payments for the period in excess of operating income, consistent with historical seasonal trends. A schedule detailing all of the City's investments as at the end of June is provided at Attachment A.
5. A substantial portion of the City's cash and investments portfolio is held as internally restricted (\$240.6M) or externally restricted (\$90.9M) cash reserves, to satisfy the City's legislative responsibilities and to set aside specific funds for Council's funding commitments to the major initiatives within the Community Strategic Plan Delivering Sustainable Sydney 2030-2050 Continuing the Vision.
6. Key commitments within the City's Long Term Financial Plan include public domain works in the CBD, infrastructure and community facilities in the Green Square urban renewal area and the acquisition of commercial property and open space. The balance of investment funds represents working capital and funding required for the City's operating and other capital expenditure commitments.
7. The City achieved an annualized monthly return of 4.51 per cent for June which remains above the 30-Day Bank Bill Rate (BBR) of 4.07 per cent, the latest AusBond Bank Bill Index of 3.60 per cent.
8. Since 2015, the City has utilised an additional strategic benchmark rate to measure its investment performance by exceeding the 30 day benchmark returns, by at least 45 additional basis points (0.45 per cent p.a.). The 45 basis point increase is based on observed historical average increased credit spreads (or margins) over bank bill rates on offer in relation to 30 to 90 day investments.
9. Investment returns as at 30 June 2023 are slightly below the enhanced benchmark of 4.52 per cent (BBR + 0.45 per cent). These returns reflect the purchase of fixed term investments that were on offer earlier in the financial year prior to the recent series of rate increases. The speed of rates increases by the RBA, in the past year is unprecedented. It is anticipated that the returns will exceed the benchmark in the next few months.
10. The City's annual rolling return of 4.30 per cent continues to exceed the 12 month average 30 Day Bank Bill Rate of 2.98 per cent, the latest AusBond Bank Bill Index of 2.89 per cent and the enhanced benchmark of 3.43 per cent (BBR + 0.45 per cent). The benchmarks were endorsed in the revised Investment Strategy which was approved by Council in October 2022.



11. The City aims to achieve returns equal to or above these benchmark rates for the period. However, this achievement remains secondary to the critical strategies of maintaining a prudent and conservative risk profile and ensuring adequate liquidity for operational purposes.
12. It is worth noting Council's investment opportunities are constrained by a combination of legislation, regulation and any directions and guidelines issued by the Minister or the Office of Local Government. These guidelines were developed, in large part, as a response to the Global Financial Crisis and its impact on the local government sectors investments. They effectively limit the City's investment profile to something similar to a cash managed fund, which produces lower returns but provides a high level of security.
13. The City's returns from the investment portfolio are in line with cash managed funds in the market. The recent increases to official cash rates have seen improvements in rates of return offered by the market, allowing maturing deposits to be re-invested at higher rates. This trend is anticipated to continue as investments placed during the period of suppressed interest rates reach maturity and are re-invested.
14. The annual inflation rate in Australia was 7.0 per cent as at March 2023 down from a high of 7.8 per cent as at December 2022. Global factors explain much of the increase in inflation, but domestic factors are also playing a role. There are widespread upward pressures on prices from strong demand, a tight labour market and capacity constraints in some sectors of the economy along with recent weather events.
15. In response to the current sustained period of inflation, well in excess of the it's target range of two to three per cent the RBA has lifted official cash rates a record 13 consecutive times from the record low 0.1 per cent level in May 2022. The current rate is 4.10 per cent. While, following their July Board meeting, the RBA held interest rates steady, further increases have been foreshadowed in an attempt to curb inflation.
16. Despite these recent increases in interest rates, low investment yields on a number of older existing investments are expected to continue to adversely impact the City's portfolio return over the next twelve months. Most of the investment portfolio (currently 72.69 per cent) is held in fixed return term deposits. Improved returns are anticipated as these investments mature and are reinvested in products offering higher rates where the funds are not otherwise required for operating purposes. As around 79.31 per cent of the portfolio, including at call account, is due to mature in the coming year the City will be able to take advantage of improving returns.
17. The City's cash inflows, whilst reasonably resilient, have been negatively impacted for a prolonged period, as the economic consequences of the Covid-19 pandemic have continued to affect major revenue streams, in particular commercial property income receipts.
18. The report includes graphs depicting that the City's cumulative portfolio returns over and above both the 90-day Bloomberg AusBond, and 30-day Bank Bill Rate benchmarks have also been included to provide further insight into the City's total investment portfolio performance.
19. The structure of the City's investment portfolio continues to reflect the conservative approach outlined in the Investment Policy and Strategy which was last revised and approved by Council in October 2022 remains appropriate for the current global and domestic economic conditions.

## Key Implications

### Strategic Alignment - Sustainable Sydney 2030-2050 Continuing the Vision

20. The City's investments accord with all legislative and policy requirements, as detailed below, and aim to achieve returns above minimum benchmark rates.

### Financial Implications

21. The City's investments earned interest of \$2.7M for the month of June 2023, which is well above the monthly budgeted earnings of \$0.6M. The annual budget was set at \$7.5M prior to the escalation in the rate of inflation and the resultant series of cash rate increases. Annual interest earnings in the 2022/23 were \$23.5M.
22. The interest income budget for the 2023/24 financial year has been set at \$20.4M. Anticipated higher interest rates offered in the market are forecast to be offset by reducing cash balances as the City's capital works program is delivered over the course of the coming financial year.

## Relevant Legislation

23. Council is authorised to invest its surplus cash under section 625 of the Local Government Act 1993.
24. The Local Government (General) Regulation 2021 (section 212) requires the City to provide a written monthly report of all monies invested, under section 625 of the Act.
25. The Investment Policy and Strategy was last revised in October 2022, maintaining Council's commitment to give preference to sustainable investments where returns and risks are equivalent to other investments.
26. The City's investments accord with the Minister's Investment Order, the Office of Local Government's Investment Policy Guidelines, and the City's own Investment Policy and Strategy as adopted by Council on 31 October 2022.

## Critical Dates / Time Frames

27. A monthly investment report must be submitted for Council's information and review within the following month.

## Public Consultation

28. Consultation is regularly undertaken with a number of financial institutions and investment advisers to consider options and ensure the City continues to maximise its investment return within appropriate legislative and risk parameters.
29. City staff meet regularly with representatives of each of the 'Big 4' banks and NSW TCorp. At these meetings City staff actively advocate for Socially Responsible Investment (SRI) opportunities.

30. The banks acknowledge the appetite in the market for these products and they continue to investigate the development of suitable products, however it has been challenging to match the level of funds to available Socially Responsible Investment opportunities that meet the credit risk and maturity profile requirements of the City.
31. As noted in previous Investment Reports, Westpac were able to bring a Green Tailored Deposit product to market, which delivers a comparable return while achieving the City's preferred outcomes. The City currently holds \$45M in seven tranches with this Green Tailored deposit.
32. The City currently holds \$5M in a sustainability bond/FRN with Bank Australia due to mature on 24 November 2025 and the City also invested an additional \$4.5M in February 2023 due to mature on 22 February 2027. This is based on an investment framework that is in line with the 2021 versions of the ICMA Green Bond Principles (GBP), Social Bond Principles (SBP) and Sustainability Bond Guidelines (SBG). This Socially Responsible investment opportunity meets both the credit risk and maturity profile requirement of the City.

**BILL CARTER**

Chief Financial Officer

# **Attachment A**

**Register of Investments and Cash  
as at 30 June 2023**

**Register of Investments and Cash for June 2023 period**

Institution	Rating	Face Value \$	Amortised Value \$	Monthly Net Returns	Monthly Net Return Annualised	Net Returns Rolling 12 Months	Maturity Date	Investment Date	Term (months)
<b>Call Account</b>									
Westpac Bank	AA	22,314	22,314	0.33%	4.00%	4.00%	1-Jul-23	22-May-22	0
Commonwealth Bank	AA	57,547,377	57,547,377	0.35%	4.20%	4.20%	1-Jul-23	11-Jun-20	0
<b>Total</b>		<b>57,569,691</b>	<b>57,569,691</b>	<b>0.35%</b>	<b>4.20%</b>	<b>4.20%</b>			
<b>Term Deposits (TD)</b>									
Suncorp Bank	A	5,000,000.00	5,000,000.00	0.33%	3.97%	3.97%	4-Jul-23	1-Sep-22	10
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.33%	4.01%	4.01%	7-Jul-23	30-Aug-22	10
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.34%	4.04%	4.04%	11-Jul-23	2-Sep-22	10
Suncorp Bank	A	5,000,000.00	5,000,000.00	0.36%	4.33%	4.33%	14-Jul-23	31-Oct-22	8
Bank of Queensland	A	5,000,000.00	5,000,000.00	0.34%	4.10%	4.10%	17-Jul-23	16-Sep-22	10
Bank of Queensland	A	5,000,000.00	5,000,000.00	0.33%	4.01%	4.01%	18-Jul-23	6-Sep-22	10
Bank of Queensland	A	5,000,000.00	5,000,000.00	0.34%	4.04%	4.04%	21-Jul-23	30-Aug-22	11
Suncorp Bank	A	5,000,000.00	5,000,000.00	0.33%	3.98%	3.98%	28-Jul-23	31-Aug-22	11
ING Bank	A	5,000,000.00	5,000,000.00	0.35%	4.20%	4.20%	1-Aug-23	10-Oct-22	10
Bank of Queensland	A	5,000,000.00	5,000,000.00	0.34%	4.05%	4.05%	4-Aug-23	8-Sep-22	11
Suncorp Bank	A	5,000,000.00	5,000,000.00	0.36%	4.27%	4.27%	11-Aug-23	29-Nov-22	8
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.04%	0.52%	0.52%	25-Aug-23	23-Aug-21	24
Bank of Queensland	A	5,000,000.00	5,000,000.00	0.35%	4.18%	4.18%	29-Aug-23	1-Sep-22	12
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.35%	4.14%	4.14%	29-Aug-23	26-Aug-22	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.35%	4.17%	4.17%	30-Aug-23	29-Aug-22	12
Westpac Banking Corporation	AA	10,000,000.00	10,000,000.00	0.35%	4.15%	4.15%	1-Sep-23	31-Aug-22	12
Bank of Queensland	A	5,000,000.00	5,000,000.00	0.35%	4.15%	4.15%	5-Sep-23	8-Sep-22	12
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.35%	4.17%	4.17%	8-Sep-23	7-Sep-22	12
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.34%	4.11%	4.11%	12-Sep-23	9-Sep-22	12
Bank of Queensland	A	5,000,000.00	5,000,000.00	0.37%	4.40%	4.40%	15-Sep-23	18-Nov-22	10
ING Bank	A	5,000,000.00	5,000,000.00	0.34%	4.12%	4.12%	15-Sep-23	13-Sep-22	12
National Aust Bank	A	5,000,000.00	5,000,000.00	0.05%	0.65%	0.65%	22-Sep-23	24-Sep-21	24
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.36%	4.28%	4.28%	3-Oct-23	15-Sep-22	13
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.36%	4.35%	4.35%	6-Oct-23	16-Sep-22	13
ING Bank	A	5,000,000.00	5,000,000.00	0.36%	4.32%	4.32%	10-Oct-23	5-Oct-22	12
Westpac Banking Corporation	A	5,000,000.00	5,000,000.00	0.36%	4.35%	4.35%	10-Oct-23	16-Sep-22	13
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.39%	4.70%	4.70%	13-Oct-23	29-Sep-22	12
ING Bank	A	5,000,000.00	5,000,000.00	0.36%	4.32%	4.32%	17-Oct-23	10-Oct-22	12
National Aust Bank	AA	5,000,000.00	5,000,000.00	0.37%	4.45%	4.45%	20-Oct-23	7-Oct-22	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.40%	4.78%	4.78%	27-Oct-23	10-Feb-23	8
Westpac Banking Corporation	A	5,000,000.00	5,000,000.00	0.37%	4.41%	4.41%	3-Nov-23	14-Oct-22	13
ING Bank	A	5,000,000.00	5,000,000.00	0.38%	4.55%	4.55%	7-Nov-23	31-Oct-22	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.39%	4.65%	4.65%	7-Nov-23	18-Oct-22	13
ING Bank	A	5,000,000.00	5,000,000.00	0.39%	4.70%	4.70%	10-Nov-23	26-Oct-22	12
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.37%	4.44%	4.44%	17-Nov-23	30-Nov-22	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.38%	4.55%	4.55%	1-Dec-23	28-Nov-22	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.37%	4.45%	4.45%	5-Dec-23	5-Dec-22	12
National Aust Bank	AA	5,000,000.00	5,000,000.00	0.33%	4.00%	4.00%	8-Dec-23	9-Sep-22	15
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.31%	3.69%	3.69%	8-Dec-23	7-Jun-22	18
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.39%	4.69%	4.69%	12-Dec-23	7-Nov-22	13
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.38%	4.51%	4.51%	15-Dec-23	14-Nov-22	13
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.37%	4.49%	4.49%	18-Dec-23	16-Nov-22	13
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.38%	4.54%	4.54%	22-Dec-23	25-Nov-22	13
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.39%	4.67%	4.67%	29-Dec-23	19-Dec-22	12
Suncorp Bank	A	5,000,000.00	5,000,000.00	0.38%	4.52%	4.52%	2-Jan-24	2-Dec-22	13
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.40%	4.80%	4.80%	9-Jan-24	10-Jan-23	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.38%	4.56%	4.56%	15-Jan-24	12-Dec-22	13
Bank of Queensland	A	5,000,000.00	5,000,000.00	0.38%	4.50%	4.50%	19-Jan-24	21-Mar-23	10
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.39%	4.67%	4.67%	25-Jan-24	27-Jan-23	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.40%	4.74%	4.74%	30-Jan-24	27-Jan-23	12
Commonwealth Bank	A	5,000,000.00	5,000,000.00	0.40%	4.74%	4.74%	2-Feb-24	27-Jan-23	12
ING Bank	A	5,000,000.00	5,000,000.00	0.40%	4.76%	4.76%	6-Feb-24	30-Jan-23	12
ING Bank	A	5,000,000.00	5,000,000.00	0.40%	4.76%	4.76%	9-Feb-24	30-Jan-23	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.39%	4.68%	4.68%	13-Feb-24	6-Feb-23	12
ING Bank	A	5,000,000.00	5,000,000.00	0.38%	4.60%	4.60%	16-Feb-24	3-Feb-23	12
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.38%	4.60%	4.60%	20-Feb-24	7-Feb-23	12
ING Bank	A	5,000,000.00	5,000,000.00	0.39%	4.68%	4.68%	5-Mar-24	7-Feb-23	13
ING Bank	A	5,000,000.00	5,000,000.00	0.39%	4.68%	4.68%	9-Mar-24	6-Feb-23	13
Bendigo & Adelaide Bank	A	5,000,000.00	5,000,000.00	0.41%	4.95%	4.95%	15-Mar-24	16-May-23	10
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.42%	5.01%	5.01%	15-Mar-24	13-Feb-23	13
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.41%	4.94%	4.94%	19-Mar-24	15-Feb-23	13
Bank of Queensland	A	5,000,000.00	5,000,000.00	0.41%	4.95%	4.95%	22-Mar-24	23-May-23	10
Westpac Banking Corporation	A	5,000,000.00	5,000,000.00	0.41%	4.94%	4.94%	28-Mar-24	15-Feb-23	13
National Australia Bank	AA	5,000,000.00	5,000,000.00	0.42%	5.04%	5.04%	5-Apr-24	1-Mar-23	13
Suncorp Bank	A	5,000,000.00	5,000,000.00	0.38%	4.60%	4.60%	9-Apr-24	4-Apr-23	12
National Australia Bank	AA	5,000,000.00	5,000,000.00	0.42%	5.04%	5.04%	12-Apr-24	1-Mar-23	13
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.42%	5.02%	5.02%	16-Apr-24	28-Feb-23	14
National Australia Bank	AA	5,000,000.00	5,000,000.00	0.42%	5.01%	5.01%	19-Apr-24	2-Mar-23	14
Bendigo & Adelaide Bank	A	5,000,000.00	5,000,000.00	0.39%	4.70%	4.70%	23-Apr-24	27-Apr-23	12
Suncorp Bank	A	5,000,000.00	5,000,000.00	0.38%	4.60%	4.60%	23-Apr-24	4-Apr-23	13
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.42%	5.06%	5.06%	26-Apr-24	27-Feb-23	14
Bendigo & Adelaide Bank	A	5,000,000.00	5,000,000.00	0.41%	4.95%	4.95%	30-Apr-24	8-May-23	12
Suncorp Bank	A	5,000,000.00	5,000,000.00	0.38%	4.55%	4.55%	30-Apr-24	11-Apr-23	13
Bendigo & Adelaide Bank	A	5,000,000.00	5,000,000.00	0.41%	4.95%	4.95%	3-May-24	9-May-23	12
Suncorp Bank	A	5,000,000.00	5,000,000.00	0.39%	4.65%	4.65%	3-May-24	19-Apr-23	12
National Aust Bank	AA	5,000,000.00	5,000,000.00	0.38%	4.60%	4.60%	7-May-24	2-May-23	12
Bendigo & Adelaide Bank	A	5,000,000.00	5,000,000.00	0.41%	4.95%	4.95%	7-May-24	10-May-23	12
Bendigo & Adelaide Bank	A	10,000,000.00	10,000,000.00	0.41%	4.95%	4.95%	10-May-24	16-May-23	12
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.42%	5.00%	5.00%	24-May-24	21-Feb-23	15
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.42%	5.08%	5.08%	28-May-24	22-Feb-23	15
ING Bank	A	5,000,000.00	5,000,000.00	0.42%	5.05%	5.05%	4-Jun-24	31-May-23	12
ING Bank	A	5,000,000.00	5,000,000.00	0.43%	5.10%	5.10%	7-Jun-24	1-Jun-23	12
National Aust Bank	AA	5,000,000.00	5,000,000.00	0.41%	4.92%	4.92%	7-Jun-24	23-May-23	12
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.41%	4.95%	4.95%	11-Jun-24	24-May-23	13
Bendigo & Adelaide Bank	A	5,000,000.00	5,000,000.00	0.47%	5.60%	5.60%	14-Jun-24	16-Jun-23	12
National Aust Bank	AA	5,000,000.00	5,000,000.00	0.42%	5.00%	5.00%	14-Jun-24	29-May-23	13
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.42%	4.98%	4.98%	21-Jun-24	30-May-23	13
Bank of Queensland	BBB	5,000,000.00	5,000,000.00	0.43%	5.20%	5.20%	28-Jun-24	5-Jun-23	13
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.38%	4.60%	4.60%	5-Jul-24	24-Apr-23	14
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.40%	4.82%	4.82%	26-Jul-24	30-Jan-23	18
ING Bank	A	10,000,000.00	10,000,000.00	0.38%	4.60%	4.60%	30-Jul-24	6-Feb-23	18
Northern Territory Treasury Corporation- Fixed Rate Bond- Annual	AA	5,000,000.00	5,000,000.00	0.08%	0.90%	0.90%	15-Jun-25	9-Feb-21	52
Northern Territory Treasury Corporation- Fixed Rate Bond- Annual	AA	5,000,000.00	5,000,000.00	0.08%	0.90%	0.90%	15-Jun-25	5-Feb-21	52
Westpac Banking Corporation (0.71% Fixed 2 years & 90 days BBSW + 50 points)	AA	5,000,000.00	5,000,000.00	0.40%	4.82%	1.05%	18-Jun-26	18-Jun-21	60

**Register of Investments and Cash for June 2023 period**

Institution	Rating	Face Value \$	Amortised Value \$	Monthly Net Returns	Monthly Net Return Annualised	Net Returns Rolling 12 Months	Maturity Date	Investment Date	Term (months)
<b>Term Deposits (TD) 'Green Tailored Deposits'</b>									
Westpac Banking Corporation - Green Tailored Deposit (Quarterly Interest)	AA	5,000,000.00	5,000,000.00	0.06%	0.70%	0.70%	11-Oct-23	11-Oct-21	24
Westpac Banking Corporation - Green Tailored Deposit (3 Months BBSW + 93 points)	AA	10,000,000.00	10,000,000.00	0.41%	4.87%	4.01%	27-Nov-23	26-Nov-18	60
Westpac Banking Corporation - Green Tailored Deposit (2.97% Fixed 2 years & 3 months BBSW + 93 points 3 years)	AA	5,000,000.00	5,000,000.00	0.41%	4.89%	3.96%	29-Nov-23	30-Nov-18	60
Westpac Banking Corporation - Green Tailored Deposit (3.00% Fixed 1 years & 3 months BBSW + 105 points 4 years)	AA	10,000,000.00	10,000,000.00	0.39%	4.67%	4.13%	24-Jan-24	25-Jan-19	60
Westpac Banking Corporation - Green Tailored Deposit (2.85% Fixed 1 years & 3 months BBSW + 100 points 4 years)	AA	5,000,000.00	5,000,000.00	0.42%	5.00%	3.90%	28-Feb-24	1-Mar-19	60
Westpac Banking Corporation - Green Tailored Deposit (2.75% Fixed 1 year & 3 months BBSW + 100 points 4 years)	AA	5,000,000.00	5,000,000.00	0.44%	5.23%	4.06%	11-Mar-24	13-Mar-19	60
Westpac Banking Corporation - Green Tailored Deposit (2.65% Fixed 1 year & 3 months BBSW + 100 points 4 years)	AA	5,000,000.00	5,000,000.00	0.44%	5.32%	4.17%	22-Mar-24	25-Mar-19	60
<b>Total</b>		<b>530,000,000</b>	<b>530,000,000</b>	<b>0.37%</b>	<b>4.43%</b>	<b>4.33%</b>			
<b>Floating Rate Notes (FRN)</b>									
Commonwealth Bank (90 days BBSW + 93 points)	AA	3,500,000.00	3,500,000.00	0.40%	4.83%	3.94%	16-Aug-23	16-Aug-18	60
Suncorp Bank (90 days BBSW + 77 points)	A	4,500,000.00	4,500,000.00	0.42%	5.00%	3.83%	13-Sep-23	13-Sep-18	60
National Australia Bank (90 days BBSW + 93 points)	AA	3,500,000.00	3,500,000.00	0.44%	5.25%	4.10%	26-Sep-23	26-Sep-18	60
ANZ Bank (90 days BBSW + 103 points)	AA	5,000,000.00	5,000,000.00	0.44%	5.24%	3.99%	6-Dec-23	6-Dec-18	60
National Australia Bank (90 days BBSW + 104 points)	AA	4,000,000.00	4,000,000.00	0.42%	4.99%	4.07%	26-Feb-24	26-Feb-19	60
National Australia Bank (90 days BBSW + 92 points)	AA	3,200,000.00	3,200,000.00	0.44%	5.25%	4.00%	19-Jun-24	20-Jun-19	60
Westpac Banking Corporation (90 days BBSW + 88 points)	AA	4,000,000.00	4,000,000.00	0.40%	4.78%	3.91%	16-Aug-24	16-May-19	63
ANZ Bank (90 days BBSW + 77 points)	AA	4,000,000.00	4,000,000.00	0.39%	4.73%	3.82%	29-Aug-24	29-Aug-19	60
National Australia Bank (90 days BBSW + 77 points)	AA	5,000,000.00	5,000,000.00	0.37%	4.44%	3.84%	21-Jan-25	21-Jan-20	60
Macquarie Bank (3 months BBSW + 84 points)	A	5,000,000.00	5,000,000.00	0.39%	4.71%	3.87%	12-Feb-25	12-Feb-20	60
Suncorp Bank (90 days BBSW + 112 points)	A	1,500,000.00	1,500,000.00	0.40%	4.78%	4.16%	24-Apr-25	27-Apr-20	60
Suncorp Bank (90 days BBSW + 83 points) - Covered Bond	A	2,200,000.00	2,200,000.00	0.37%	4.47%	4.13%	17-Oct-25	17-Oct-22	36
Great Southern Bank (3months BBSW + 158 points)	BBB	4,000,000.00	4,000,000.00	0.47%	5.59%	5.14%	1-Dec-25	1-Dec-22	36
Macquarie Bank (3 months BBSW + 48 points)	A	5,000,000.00	5,000,000.00	0.39%	4.68%	3.49%	9-Dec-25	9-Dec-20	60
Suncorp Bank (90 days BBSW + 45 points)	A	2,100,000.00	2,100,000.00	0.36%	4.36%	3.52%	24-Feb-26	24-Feb-21	60
Newcastle Permanent Building Society (90 days BBSW + 63 points)	BBB	5,000,000.00	5,000,000.00	0.39%	4.70%	3.56%	4-Mar-26	4-Mar-21	60
Bendigo & Adelaide Bank (90 days BBSW + 125 points)	BBB	4,500,000.00	4,500,000.00	0.43%	5.17%	5.17%	15-May-26	15-May-23	36
Suncorp Bank (90 days BBSW + 105 points)	A	4,000,000.00	4,000,000.00	0.41%	4.96%	4.95%	18-May-26	18-May-23	36
Bendigo & Adelaide Bank (90 days BBSW + 65 points)	BBB	5,000,000.00	5,000,000.00	0.42%	4.98%	3.74%	18-Jun-26	18-Jun-21	60
Suncorp Bank (90 days BBSW + 48 points)	A	3,750,000.00	3,750,000.00	0.40%	4.84%	3.58%	15-Sep-26	15-Sep-21	60
Bank of Queensland (90 days BBSW + 80 points)	BBB	3,000,000.00	3,000,000.00	0.37%	4.47%	3.85%	27-Oct-26	27-Oct-21	60
Commonwealth Bank (3 month BBSW + 70 points)	AA	3,250,000.00	3,250,000.00	0.36%	4.33%	3.72%	14-Jan-27	14-Jan-22	60
Westpac Banking Corporation (90 days BBSW + 70 points)	AA	3,900,000.00	3,900,000.00	0.36%	4.32%	3.78%	25-Jan-27	18-Jan-22	60
Suncorp Bank (90 days BBSW + 78 points)	AA	4,500,000.00	4,500,000.00	0.37%	4.40%	3.86%	25-Jan-27	17-Jan-22	60
Newcastle Permanent Building Society (90 days BBSW + 100 points)	BBB	2,250,000.00	2,250,000.00	0.41%	4.87%	4.02%	10-Feb-27	3-Feb-22	60
National Australia Bank (90 days BBSW + 72 points)	AA	4,000,000.00	4,000,000.00	0.39%	4.65%	3.82%	25-Feb-27	25-Feb-22	60
ANZ Bank (90 day BBSW + 97 points)	AA	4,000,000.00	4,000,000.00	0.40%	4.84%	4.00%	12-May-27	12-May-22	60
Westpac Banking Corporation (90 days BBSW + 105 points)	AA	4,000,000.00	4,000,000.00	0.41%	4.97%	4.09%	20-May-27	20-May-22	60
ANZ Bank (90 days BBSW + 120 points)	AA	4,000,000.00	4,000,000.00	0.42%	5.05%	4.67%	4-Nov-27	4-Nov-22	60
Westpac Banking Corporation (90 days BBSW + 123 points)	AA	5,000,000.00	5,000,000.00	0.43%	5.10%	4.78%	11-Nov-27	11-Nov-22	60
National Australia Bank (90 days BBSW + 120 points)	AA	4,200,000.00	4,200,000.00	0.43%	5.13%	4.71%	25-Nov-27	25-Nov-22	60
Suncorp Bank (3months BBSW + 125points)	A	2,700,000.00	2,700,000.00	0.46%	5.05%	4.84%	14-Dec-27	14-Dec-22	60
Great Southern Bank (3months BBSW + 165 points)	BBB	2,500,000.00	2,500,000.00	0.46%	5.52%	5.50%	9-Feb-27	9-Feb-23	48
ANZ Bank (90 days BBSW + 106 points)	AA	4,000,000.00	4,000,000.00	0.45%	5.42%	4.99%	31-Mar-28	31-Mar-23	60
<b>Floating Rate Notes (FRN) 'Green/Climate Bonds/Sustainability Bond'</b>									
Bank Australia - Sustainability Bond (3months BBSW + 160 points)	BBB	5,000,000.00	5,000,000.00	0.46%	5.51%	5.18%	24-Nov-25	24-Nov-22	36
Bank Australia - Sustainability Bond (3months BBSW + 155 points)	BBB	4,500,000.00	4,500,000.00	0.46%	5.47%	5.23%	22-Feb-27	22-Feb-23	48
<b>Total</b>		<b>139,550,000</b>	<b>139,550,000</b>	<b>0.41%</b>	<b>4.94%</b>	<b>4.22%</b>			
<b>Total Investments</b>		<b>727,119,691</b>	<b>727,119,691</b>	<b>0.38%</b>	<b>4.51%</b>	<b>4.30%</b>			
<b>Benchmark: 30 Day Bank Bill Index</b>				<b>0.34%</b>	<b>4.07%</b>	<b>2.98%</b>			
<b>Benchmark: Bloomberg AusBond Bank Bill Index</b>				<b>0.30%</b>	<b>3.60%</b>	<b>2.89%</b>			
<b>City of Sydney's available bank balance as at 30 June 2023</b>		<b>2,025,977</b>	<b>2,025,977</b>						
<b>TOTAL INVESTMENTS &amp; CASH</b>		<b>729,145,668</b>	<b>729,145,668</b>						

**Summary of Net Investment Movements - June 2023**

Financial Institution	Fund Rating	Net Investment/(Reduction) Amount	Commentary
<b><u>General Fund</u></b>			
Commonwealth Bank	AA	13,100,000	Redeemed matured investments and additional income placed in Call account for higher payments anticipated in June 2023, due to end of financial year.
<b><u>Term Deposits (TDs)</u></b>			
Bank of Queensland	A/BBB	5,000,000	Redeemed matured investments and additional income placed in higher yielding term deposits.
ING Bank	A	5,000,000	
Commonwealth Bank	AA	(35,000,000)	Redeemed matured investments and additional income placed in higher yielding term deposits or placed in Call account for operational use.
National Australia Bank	AA	(5,000,000)	

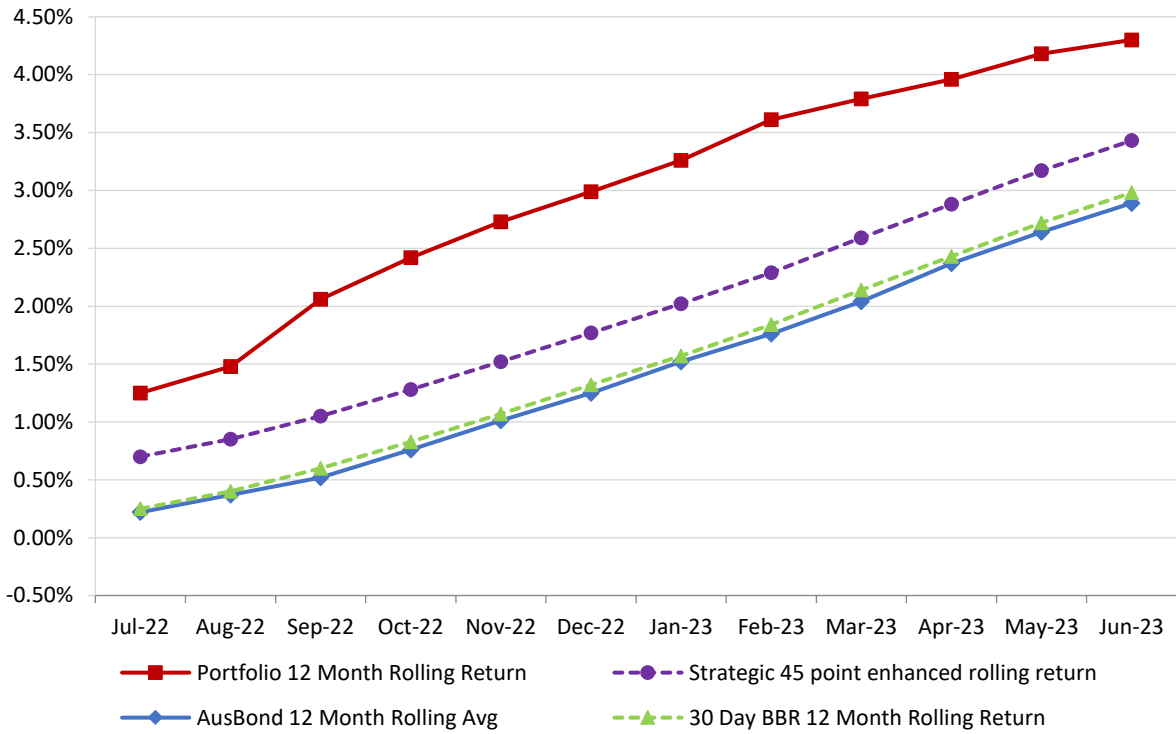
# **Attachment B**

**Investment Performance  
as at 30 June 2023**



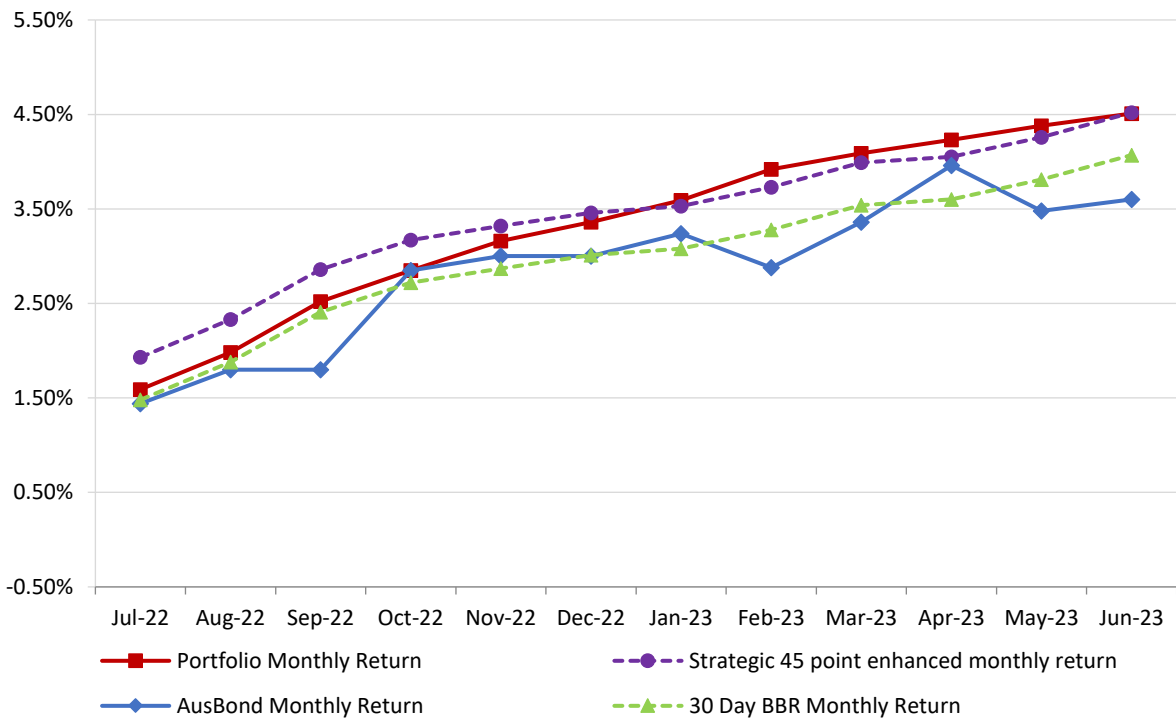
## 12 Month Rolling Averages

Actual Portfolio vs Strategic Enhanced Benchmark vs AusBond Benchmark vs 30 Day BBR Benchmark  
June 2023

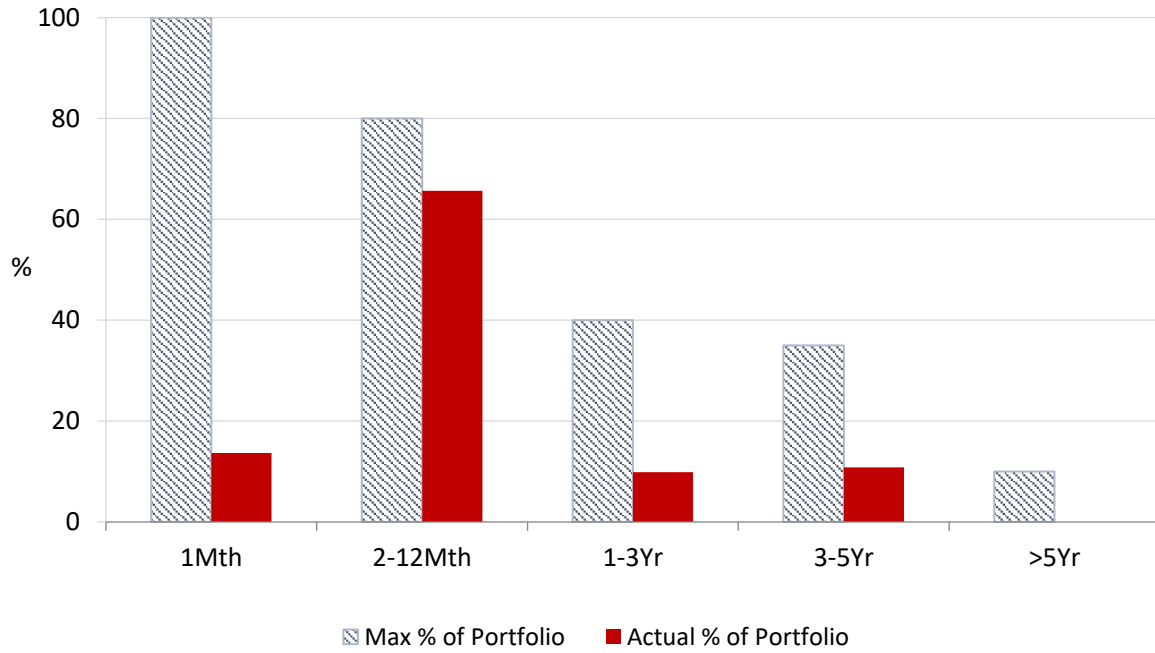


## Monthly Results

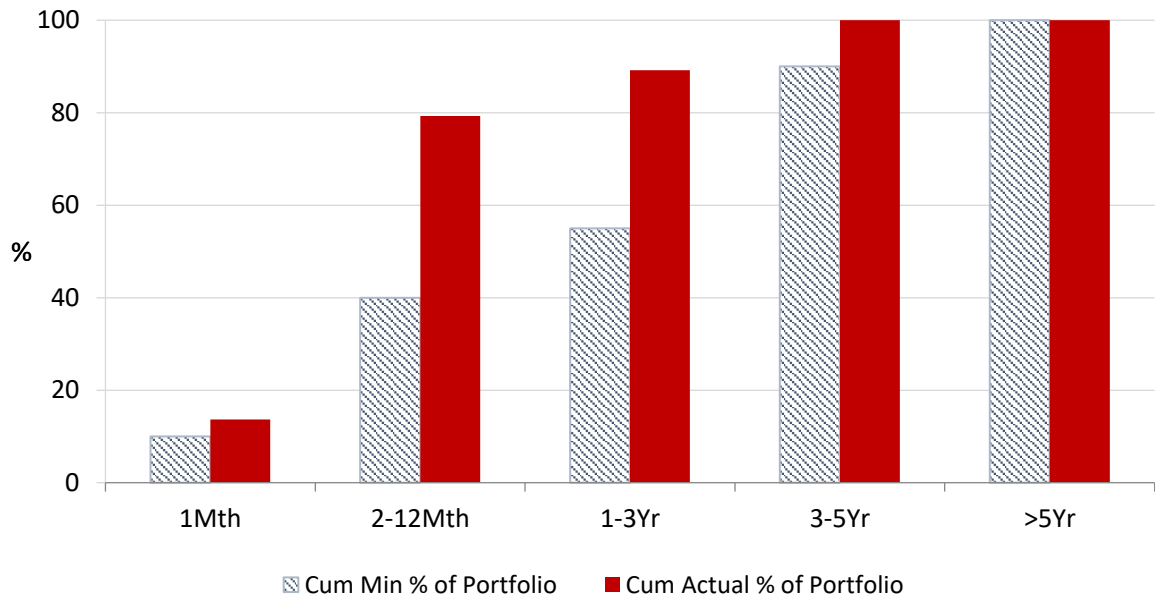
Actual Portfolio vs Strategic Enhanced Benchmark vs AusBond Benchmark vs 30 Day BBR Benchmark  
June 2023



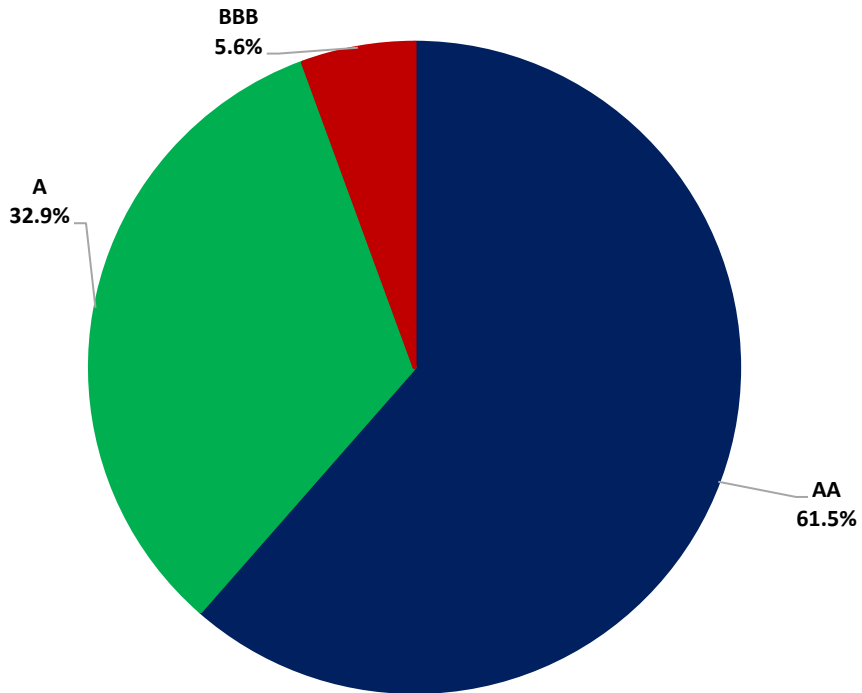
**Portfolio Liquidity - Maximum Allowances as at 30 June 2023**



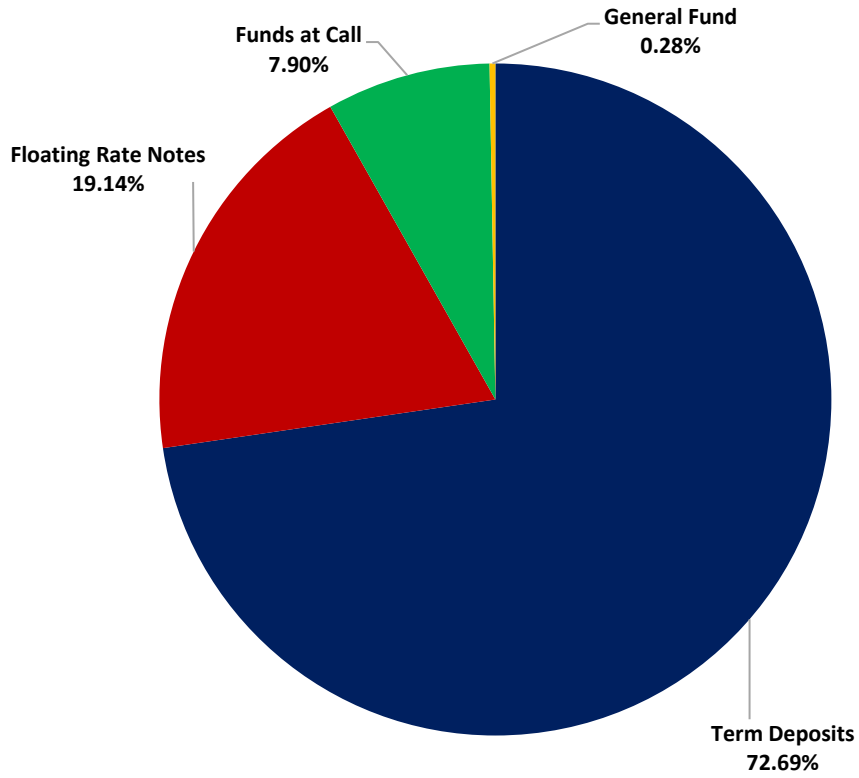
**Portfolio Liquidity - Minimum Allocations as at 30 June 2023**



### Risk Profile as at 30 June 2023



### Risk Profile as at 30 June 2023

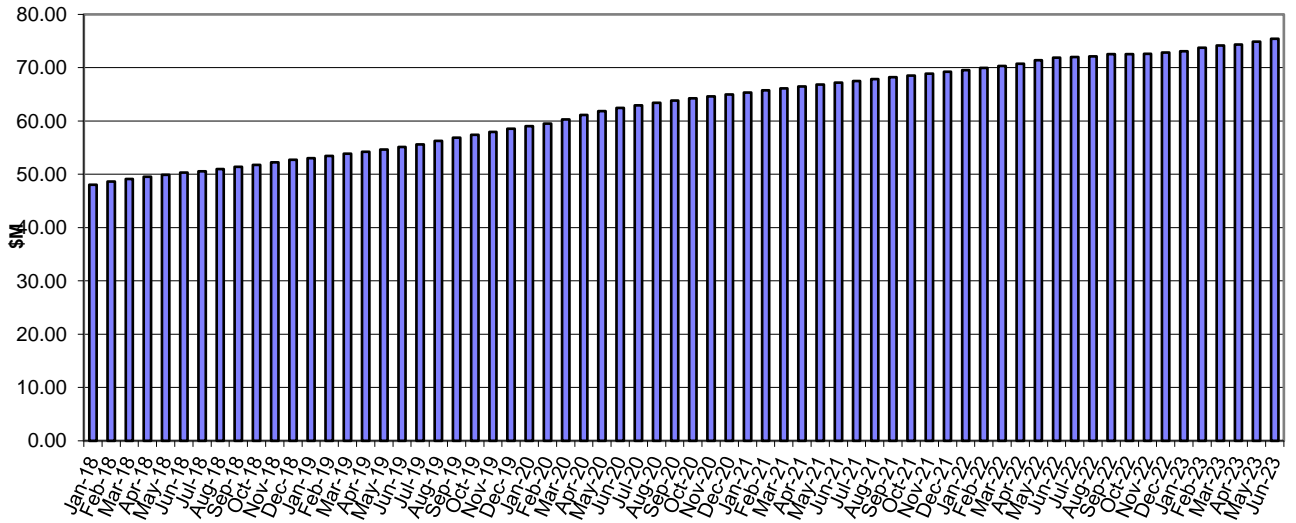


**INVESTMENT AND CASH DISTRIBUTION BY FINANCIAL INSTITUTION**

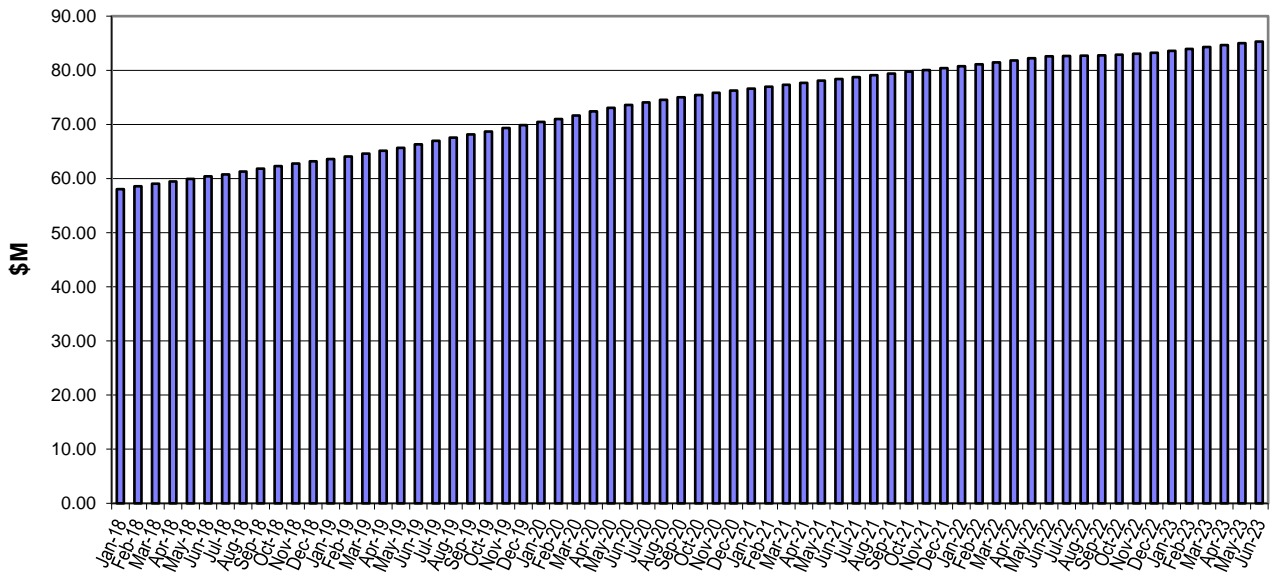
**as at 30 June 2023**

Institution Category	Financial Institution	Amount \$M	Financial Inst. %	Institution Cat. %
Australian Big 4 Bank (and related institutions)	ANZ Bank	21.0	2.9	
	Commonwealth Bank	174.3	23.9	
	National Australia Bank	68.9	9.4	
	Westpac Banking Corporation	173.9	23.9	
<b>Big 4 Total</b>		<b>438.1</b>		<b>60.1</b>
Other Australian ADIs and Australian subsidiaries of foreign institutions	Bank Australia Limited	9.5	1.3	
	Bank of Queensland	53.0	7.3	
	Bendigo & Adelaide Bank	49.5	6.8	
	Great Southern Bank (formerly Credit Union Australia)	6.5	0.9	
	ING Bank	75.0	10.3	
	Suncorp Bank	70.3	9.6	
	Macquarie Bank Ltd	10.0	1.4	
	Northern Territory Treasury Corporation	10.0	1.4	
Newcastle Permanent Building Society	7.3	1.0		
<b>Other ADI Total</b>		<b>291.0</b>		<b>39.9</b>
<b>Grand Total</b>		<b>729.1</b>	<b>100.0</b>	<b>100.0</b>

### Cumulative Outperformance over AusBond Benchmark - 2016-2023



### Cumulative Outperformance over 30 Day BBR Benchmark - 2016-2023



## Item 5.

### Investments Held as at 31 July 2023

File No: X020701

#### Summary

This report provides details of the City's investment portfolio and performance to 31 July 2023.

The City's total Investment and Cash position was \$718.24M at 31 July 2023, with investments earning interest of \$2.8M for the month.

The 2022/23 financial year saw the Australian economy enter a sustained period of inflation well in excess of the Reserve Bank of Australia's (RBA) target range of two to three per cent. The annual inflation rate in Australia was 7.0 per cent as at March 2023, down slightly from a high of 7.8 per cent as at December 2022. While global factors explain much of the increase in inflation, domestic factors also play a role. There are widespread upward pressures on prices from strong demand, a tight labour market and capacity constraints in some sectors of the economy.

In response, the RBA responded with 13 consecutive interest rate increases. The current official cash rate is now 4.10 per cent up from the record low 0.10 per cent level in May 2022. The recent July RBA Board meeting held the official interest rates steady, however, further increases have been foreshadowed in an attempt to curb inflation.

The City's cash inflows have been negatively impacted as the lingering economic consequences of the Covid-19 pandemic continue to reduce major revenue streams, in particular commercial property income receipts, but also parking related, venue hire and other activity based revenues.

The City's cash and investments portfolio is substantially restricted in both internal (\$240.6M) and external (\$90.9M) cash reserves, to satisfy the City's legislative responsibilities and to set aside specific funds for Council's funding commitments to the major initiatives within the Community Strategic Plan Delivering Sustainable Sydney 2030-2050 Continuing the Vision.

Key commitments within the City's Long Term Financial Plan include public domain works in the CBD, infrastructure and community facilities in the Green Square urban renewal area and commercial property and open space acquisitions. The balance of investment funds represents working capital and funding required for the City's operating and capital expenditure commitments.

The City achieved an annualized monthly return of 4.62 per cent for July which remains above the 30-Day Bank Bill Rate (BBR) of 4.10 per cent, the latest AusBond Bank Bill Index of 4.44 per cent and the enhanced benchmark of 4.55 per cent (BBR + 0.45 per cent).

Since 2015, the City has utilised an additional strategic benchmark rate to measure its investment performance by exceeding the 30 day benchmark returns, by at least 45 additional basis points (0.45 per cent p.a.). The 45 basis point increase is based on observed historical average increased credit spreads (or margins) over bank bill rates on offer in relation to 30–90 day investments.

The City's annual rolling return of 4.42 per cent continues to exceed the 12 month average 30 Day Bank Bill Rate of 3.20 per cent, the latest AusBond Bank Bill Index of 3.15 per cent and the enhanced benchmark of 3.65 per cent (BBR + 0.45 per cent). The benchmarks were endorsed in the revised Investment Strategy which was approved by Council in October 2022.

It is worth noting that Council's investment opportunities are constrained by a combination of legislation, regulation and any directions and guidelines issued by the Minister for the Office of Local Government. These guidelines were developed, in large part, as a response to the Global Financial Crisis and its impact on the local government sector's investments. They effectively limit the City's investment profile to something similar to a cash managed fund, which generally produce lower returns but provide a high level of security. The City's returns from the investment portfolio remain in line with cash managed funds in the market.

This report includes graphs demonstrating that the City's liquidity profile continues to satisfy the requirements of the Policy, and charts that identify the distribution of the City's portfolio across credit ratings, investment product types and financial institutions. Separate charts depicting the City's cumulative portfolio returns over and above both the 90-day Bloomberg AusBond and 30-day Bank Bill Rate benchmarks have also been included to provide further insight into the City's total investment portfolio performance.

The structure of the City's investment portfolio continues to reflect the conservative approach outlined in the Investment Policy and Strategy, which remains appropriate for the current global and domestic economic conditions. The Policy and Strategy also maintain the City's commitment to sustainable investments where returns and risks are equivalent, under the environmentally and socially responsible investment criteria.

## **Recommendation**

It is resolved that the Investment Report as at 31 July 2023 be received and noted.

## **Attachments**

**Attachment A.** Register of Investments and Cash as at 31 July 2023

**Attachment B.** Investment Performance as at 31 July 2023

## Background

1. In accordance with the principles of sound financial management, cash that is surplus to the City's immediate requirements is invested within acceptable risk parameters to optimise interest income while ensuring the security of these funds.
2. Surplus cash is only invested in authorised investments that comply with governing legislation and the City's Investment Policy and Strategy.
3. The benchmark performance goal of the City's Investment Policy and Strategy is to surpass the 30 Days Bank Bill Rate (BBR) by 45 basis points while performance also continues to be measured against the Bloomberg AusBond Bank Bill Index.
4. The City's total Investment and Cash position as at 31 July 2023 is \$718.24M, a decrease of \$10.91M from the \$729.15M reported as at 30 June 2023. The monthly movement reflects capital works expenditure and, other operational payments for the period in excess of operating income, consistent with historical seasonal trends. A schedule detailing all of the City's investments as at the end of July is provided at Attachment A.
5. A substantial portion of the City's cash and investments portfolio is held as internally restricted (\$240.6M) or externally restricted (\$90.9M) cash reserves, to satisfy the City's legislative responsibilities and to set aside specific funds for Council's funding commitments to the major initiatives within the Community Strategic Plan Delivering Sustainable Sydney 2030-2050 Continuing the Vision.
6. Key commitments within the City's Long Term Financial Plan include public domain works in the CBD, infrastructure and community facilities in the Green Square urban renewal area and the acquisition of commercial property and open space. The balance of investment funds represents working capital and funding required for the City's operating and other capital expenditure commitments.
7. The City achieved an annualized monthly return of 4.62 per cent for July which remains above the 30-Day Bank Bill Rate (BBR) of 4.10 per cent, the latest AusBond Bank Bill Index of 4.44 per cent and the enhanced benchmark of 4.55 per cent (BBR + 0.45 per cent).
8. Since 2015, the City has utilised an additional strategic benchmark rate to measure its investment performance by exceeding the 30 day benchmark returns, by at least 45 additional basis points (0.45 per cent p.a.). The 45 basis point increase is based on observed historical average increased credit spreads (or margins) over bank bill rates on offer in relation to 30 to 90 day investments.
9. The City's annual rolling return of 4.42 per cent continues to exceed the 12 month average 30 Day Bank Bill Rate of 3.20 per cent, the latest AusBond Bank Bill Index of 3.15 per cent and the enhanced benchmark of 3.65 per cent (BBR + 0.45 per cent). The benchmarks were endorsed in the revised Investment Strategy which was approved by Council in October 2022.
10. The City aims to achieve returns equal to or above these benchmark rates for the period. However, this achievement remains secondary to the critical strategies of maintaining a prudent and conservative risk profile and ensuring adequate liquidity for operational purposes.



11. It is worth noting Council's investment opportunities are constrained by a combination of legislation, regulation and any directions and guidelines issued by the Minister or the Office of Local Government. These guidelines were developed, in large part, as a response to the Global Financial Crisis and its impact on the local government sectors investments. They effectively limit the City's investment profile to something similar to a cash managed fund, which produces lower returns but provides a high level of security.
12. The City's returns from the investment portfolio are in line with cash managed funds in the market. The recent increases to official cash rates have seen improvements in rates of return offered by the market, allowing maturing deposits to be re-invested at higher rates. This trend is anticipated to continue as investments placed during the period of suppressed interest rates reach maturity and are re-invested.
13. The annual inflation rate in Australia was 7.0 per cent as at March 2023 down from a high of 7.8 per cent as at December 2022. Global factors explain much of the increase in inflation, but domestic factors are also playing a role. There are widespread upward pressures on prices from strong demand, a tight labour market and capacity constraints in some sectors of the economy along with recent weather events.
14. In response to the current sustained period of inflation, well in excess of the it's target range of two to three per cent, the RBA has lifted official cash rates a record 13 consecutive times from the record low 0.1 per cent level in May 2022. The current rate is 4.10 per cent. While following their July Board meeting the RBA held interest rates steady, further increases have been foreshadowed in an attempt to curb inflation.
15. Despite these recent increases in interest rates, low investment yields on a number of older existing investments are expected to continue to adversely impact the City's portfolio return over the next twelve months. Most of the investment portfolio (currently 72.40 per cent) is held in fixed return term deposits. Improved returns are anticipated as these investments mature and are reinvested in products offering higher rates where the funds are not otherwise required for operating purposes. As around 81.36 per cent of the portfolio, including at call account, is due to mature in the coming year the City will be able to take advantage of improving returns.
16. The City's cash inflows, whilst reasonably resilient, have been negatively impacted for a prolonged period, as the economic consequences of the Covid-19 pandemic have continued to affect major revenue streams, in particular commercial property income receipts.
17. The report includes graphs depicting that the City's cumulative portfolio returns over and above both the 90-day Bloomberg AusBond, and 30-day Bank Bill Rate benchmarks have also been included to provide further insight into the City's total investment portfolio performance.
18. The structure of the City's investment portfolio continues to reflect the conservative approach outlined in the Investment Policy and Strategy which was last revised and approved by Council in October 2022 remains appropriate for the current global and domestic economic conditions.

## Key Implications

### Strategic Alignment - Sustainable Sydney 2030-2050 Continuing the Vision

19. The City's investments accord with all legislative and policy requirements, as detailed below, and aim to achieve returns above minimum benchmark rates.

### Financial Implications

20. The City's investments earned interest of \$2.8M for the month of July 2023, which is well above the monthly budgeted earnings of \$1.7M.
21. The interest income budget for the 2023/24 financial year has been set at \$20M. Anticipated higher interest rates offered in the market are forecast to be offset by reducing cash balances as the City's capital works program is delivered over the course of the coming financial year.

## Relevant Legislation

22. Council is authorised to invest its surplus cash under section 625 of the Local Government Act 1993.
23. The Local Government (General) Regulation 2021 (section 212) requires the City to provide a written monthly report of all monies invested, under section 625 of the Act.
24. The Investment Policy and Strategy was last revised in October 2022, maintaining Council's commitment to give preference to sustainable investments where returns and risks are equivalent to other investments.
25. The City's investments accord with the Minister's Investment Order, the Office of Local Government's Investment Policy Guidelines, and the City's own Investment Policy and Strategy as adopted by Council on 31 October 2022.

## Critical Dates / Time Frames

26. A monthly investment report must be submitted for Council's information and review within the following month.

## Public Consultation

27. Consultation is regularly undertaken with a number of financial institutions and investment advisers to consider options and ensure the City continues to maximise its investment return within appropriate legislative and risk parameters.
28. City staff meet regularly with representatives of each of the 'Big 4' banks and NSW TCorp. At these meetings City staff actively advocate for Socially Responsible Investment (SRI) opportunities.

29. The banks acknowledge the appetite in the market for these products and they continue to investigate the development of suitable products, however it has been challenging to match the level of funds to available Socially Responsible Investment opportunities that meet the credit risk and maturity profile requirements of the City.
30. As noted in previous Investment Reports, Westpac were able to bring a Green Tailored Deposit product to market, which delivers a comparable return while achieving the City's preferred outcomes. The City currently holds \$45.0M in seven tranches with this Green Tailored deposit.
31. The City currently holds \$5M in a sustainability bond/FRN with Bank Australia due to mature on 24 November 2025 and the City also invested an additional \$4.5M in February 2023 due to mature on 22 February 2027. This is based on an investment framework that is in line with the 2021 versions of the ICMA Green Bond Principles (GBP), Social Bond Principles (SBP) and Sustainability Bond Guidelines (SBG). This Socially Responsible investment opportunity meets both the credit risk and maturity profile requirement of the City.

**BILL CARTER**

Chief Financial Officer

# **Attachment A**

**Register of Investments and Cash  
as at 31 July 2023**

**Register of Investments and Cash for July 2023 period**

Institution	Rating	Face Value \$	Amortised Value \$	Monthly Net Returns	Monthly Net Return Annualised	Net Returns Rolling 12 Months	Maturity Date	Investment Date	Term (months)
<b>Call Account</b>									
Westpac Bank	AA	22,390	22,390	0.33%	4.00%	4.00%	1-Aug-23	22-May-12	0
Commonwealth Bank	AA	47,717,024	47,717,024	0.35%	4.15%	4.15%	1-Aug-23	11-Jun-20	0
<b>Total</b>		<b>47,739,414</b>	<b>47,739,414</b>	<b>0.35%</b>	<b>4.15%</b>	<b>4.15%</b>			
<b>Term Deposits (TD)</b>									
ING Bank	A	5,000,000.00	5,000,000.00	0.35%	4.20%	4.20%	1-Aug-23	10-Oct-22	10
Bank of Queensland	A	5,000,000.00	5,000,000.00	0.34%	4.05%	4.05%	4-Aug-23	8-Sep-22	11
Suncorp Bank	A	5,000,000.00	5,000,000.00	0.36%	4.27%	4.27%	11-Aug-23	29-Nov-22	8
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.04%	0.52%	0.52%	25-Aug-23	23-Aug-21	24
Bank of Queensland	A	5,000,000.00	5,000,000.00	0.35%	4.18%	4.18%	29-Aug-23	1-Sep-22	12
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.35%	4.14%	4.14%	29-Aug-23	26-Aug-22	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.35%	4.17%	4.17%	30-Aug-23	29-Aug-22	12
Westpac Banking Corporation	AA	10,000,000.00	10,000,000.00	0.35%	4.15%	4.15%	1-Sep-23	31-Aug-22	12
Bank of Queensland	A	5,000,000.00	5,000,000.00	0.35%	4.15%	4.15%	5-Sep-23	8-Sep-22	12
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.35%	4.17%	4.17%	8-Sep-23	7-Sep-22	12
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.34%	4.11%	4.11%	12-Sep-23	9-Sep-22	12
Bank of Queensland	A	5,000,000.00	5,000,000.00	0.37%	4.40%	4.40%	15-Sep-23	18-Nov-22	10
ING Bank	A	5,000,000.00	5,000,000.00	0.34%	4.12%	4.12%	15-Sep-23	13-Sep-22	12
National Aust Bank	AA	5,000,000.00	5,000,000.00	0.05%	0.65%	0.65%	22-Sep-23	24-Sep-21	24
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.36%	4.28%	4.28%	3-Oct-23	15-Sep-22	13
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.36%	4.35%	4.35%	6-Oct-23	16-Sep-22	13
ING Bank	A	5,000,000.00	5,000,000.00	0.36%	4.32%	4.32%	10-Oct-23	5-Oct-22	12
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.36%	4.35%	4.35%	10-Oct-23	16-Sep-22	13
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.39%	4.70%	4.70%	13-Oct-23	29-Sep-22	12
ING Bank	A	5,000,000.00	5,000,000.00	0.36%	4.32%	4.32%	17-Oct-23	10-Oct-22	12
National Aust Bank	AA	5,000,000.00	5,000,000.00	0.37%	4.45%	4.45%	20-Oct-23	7-Oct-22	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.40%	4.78%	4.78%	27-Oct-23	10-Feb-23	8
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.37%	4.41%	4.41%	3-Nov-23	14-Oct-22	13
ING Bank	A	5,000,000.00	5,000,000.00	0.38%	4.55%	4.55%	7-Nov-23	31-Oct-22	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.39%	4.65%	4.65%	7-Nov-23	18-Oct-22	13
ING Bank	A	5,000,000.00	5,000,000.00	0.39%	4.70%	4.70%	10-Nov-23	26-Oct-22	12
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.37%	4.44%	4.44%	17-Nov-23	30-Nov-22	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.38%	4.55%	4.55%	1-Dec-23	28-Nov-22	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.37%	4.45%	4.45%	5-Dec-23	5-Dec-22	12
National Aust Bank	AA	5,000,000.00	5,000,000.00	0.33%	4.00%	4.00%	8-Dec-23	9-Sep-22	15
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.31%	3.69%	3.69%	8-Dec-23	7-Jun-22	18
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.39%	4.69%	4.69%	12-Dec-23	7-Nov-22	13
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.38%	4.51%	4.51%	15-Dec-23	14-Nov-22	13
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.37%	4.49%	4.49%	18-Dec-23	16-Nov-22	13
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.38%	4.54%	4.54%	22-Dec-23	25-Nov-22	13
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.39%	4.67%	4.67%	29-Dec-23	19-Dec-22	12
Suncorp Bank	A	5,000,000.00	5,000,000.00	0.38%	4.52%	4.52%	2-Jan-24	2-Dec-22	13
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.40%	4.80%	4.80%	9-Jan-24	10-Jan-23	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.38%	4.56%	4.56%	15-Jan-24	12-Dec-22	13
Bank of Queensland	A	5,000,000.00	5,000,000.00	0.38%	4.50%	4.50%	19-Jan-24	21-Mar-23	10
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.39%	4.67%	4.67%	25-Jan-24	27-Jan-23	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.40%	4.74%	4.74%	30-Jan-24	27-Jan-23	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.40%	4.74%	4.74%	2-Feb-24	27-Jan-23	12
ING Bank	A	5,000,000.00	5,000,000.00	0.40%	4.76%	4.76%	6-Feb-24	30-Jan-23	12
ING Bank	A	5,000,000.00	5,000,000.00	0.40%	4.76%	4.76%	9-Feb-24	30-Jan-23	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.39%	4.68%	4.68%	13-Feb-24	6-Feb-23	12
ING Bank	A	5,000,000.00	5,000,000.00	0.38%	4.60%	4.60%	16-Feb-24	3-Feb-23	12
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.38%	4.60%	4.60%	20-Feb-24	7-Feb-23	12
ING Bank	A	5,000,000.00	5,000,000.00	0.39%	4.68%	4.68%	5-Mar-24	7-Feb-23	13
ING Bank	A	5,000,000.00	5,000,000.00	0.39%	4.68%	4.68%	8-Mar-24	6-Feb-23	13
Bendigo & Adelaide Bank	A	5,000,000.00	5,000,000.00	0.41%	4.95%	4.95%	15-Mar-24	16-May-23	10
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.42%	5.01%	5.01%	15-Mar-24	13-Feb-23	13
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.41%	4.94%	4.94%	19-Mar-24	15-Feb-23	13
Bank of Queensland	A	5,000,000.00	5,000,000.00	0.41%	4.95%	4.95%	22-Mar-24	23-May-23	10
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.41%	4.94%	4.94%	28-Mar-24	15-Feb-23	13
National Australia Bank	AA	5,000,000.00	5,000,000.00	0.42%	5.04%	5.04%	5-Apr-24	1-Mar-23	13
Suncorp Bank	A	5,000,000.00	5,000,000.00	0.38%	4.60%	4.60%	9-Apr-24	4-Apr-23	12
National Australia Bank	AA	5,000,000.00	5,000,000.00	0.42%	5.04%	5.04%	12-Apr-24	1-Mar-23	13
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.42%	5.02%	5.02%	16-Apr-24	28-Feb-23	14
National Australia Bank	AA	5,000,000.00	5,000,000.00	0.42%	5.01%	5.01%	19-Apr-24	2-Mar-23	14
Bendigo & Adelaide Bank	A	5,000,000.00	5,000,000.00	0.39%	4.70%	4.70%	23-Apr-24	27-Apr-23	12
Suncorp Bank	A	5,000,000.00	5,000,000.00	0.38%	4.60%	4.60%	23-Apr-24	4-Apr-23	13
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.42%	5.06%	5.06%	26-Apr-24	27-Feb-23	14
Bendigo & Adelaide Bank	A	5,000,000.00	5,000,000.00	0.41%	4.95%	4.95%	30-Apr-24	8-May-23	12
Suncorp Bank	A	5,000,000.00	5,000,000.00	0.38%	4.55%	4.55%	30-Apr-24	11-Apr-23	13
Bendigo & Adelaide Bank	A	5,000,000.00	5,000,000.00	0.41%	4.95%	4.95%	3-May-24	9-May-23	12
Suncorp Bank	A	5,000,000.00	5,000,000.00	0.39%	4.65%	4.65%	3-May-24	19-Apr-23	12
National Aust Bank	AA	5,000,000.00	5,000,000.00	0.38%	4.60%	4.60%	7-May-24	2-May-23	12
Bendigo & Adelaide Bank	A	5,000,000.00	5,000,000.00	0.41%	4.95%	4.95%	7-May-24	10-May-23	12
Bendigo & Adelaide Bank	A	10,000,000.00	10,000,000.00	0.41%	4.95%	4.95%	10-May-24	15-May-23	12
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.42%	5.00%	5.00%	24-May-24	21-Feb-23	15
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.42%	5.08%	5.08%	28-May-24	22-Feb-23	15
ING Bank	A	5,000,000.00	5,000,000.00	0.42%	5.05%	5.05%	4-Jun-24	31-May-23	12
ING Bank	A	5,000,000.00	5,000,000.00	0.43%	5.10%	5.10%	7-Jun-24	1-Jun-23	12
National Aust Bank	AA	5,000,000.00	5,000,000.00	0.41%	4.92%	4.92%	7-Jun-24	23-May-23	12
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.41%	4.95%	4.95%	11-Jun-24	24-May-23	13
Bendigo & Adelaide Bank	A	5,000,000.00	5,000,000.00	0.47%	5.60%	5.60%	14-Jun-24	16-Jun-23	12
National Aust Bank	AA	5,000,000.00	5,000,000.00	0.42%	5.00%	5.00%	14-Jun-24	29-May-23	13
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.42%	4.98%	4.98%	21-Jun-24	30-May-23	13
Bank of Queensland	BBB	5,000,000.00	5,000,000.00	0.43%	5.20%	5.20%	28-Jun-24	5-Jun-23	13
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.47%	5.62%	5.62%	2-Jul-24	4-Jul-23	12
Westpac Banking Corporation	AA	5,000,000.00	5,000,000.00	0.38%	4.60%	4.60%	5-Jul-24	24-Apr-23	14
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.47%	5.62%	5.62%	9-Jul-24	6-Jul-23	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.48%	5.71%	5.71%	10-Jul-24	10-Jul-23	12
Bendigo & Adelaide Bank	A	5,000,000.00	5,000,000.00	0.46%	5.55%	5.55%	15-Jul-24	17-Jul-23	12
Bendigo & Adelaide Bank	A	5,000,000.00	5,000,000.00	0.46%	5.55%	5.55%	19-Jul-24	25-Jul-23	12
Bendigo & Adelaide Bank	A	5,000,000.00	5,000,000.00	0.46%	5.55%	5.55%	23-Jul-24	26-Jul-23	12
Commonwealth Bank	AA	5,000,000.00	5,000,000.00	0.40%	4.82%	4.82%	26-Jul-24	30-Jan-23	18
ING Bank	A	10,000,000.00	10,000,000.00	0.38%	4.60%	4.60%	30-Jul-24	6-Feb-23	18
Northern Territory Treasury Corporation- Fixed Rate Bond- Annual	AA	5,000,000.00	5,000,000.00	0.08%	0.90%	0.90%	15-Jun-25	9-Feb-21	52
Northern Territory Treasury Corporation- Fixed Rate Bond- Annual	AA	5,000,000.00	5,000,000.00	0.08%	0.90%	0.90%	15-Jun-25	5-Feb-21	52
Westpac Banking Corporation (0.71% Fixed 2 years & 90 days BBSW + 50 points)	AA	5,000,000.00	5,000,000.00	0.40%	4.82%	1.39%	18-Jun-26	18-Jun-21	60

**Register of Investments and Cash for July 2023 period**

Institution	Rating	Face Value \$	Amortised Value \$	Monthly Net Returns	Monthly Net Return Annualised	Net Returns Rolling 12 Months	Maturity Date	Investment Date	Term (months)
<b>Term Deposits (TD) 'Green Tailored Deposits'</b>									
Westpac Banking Corporation - Green Tailored Deposit (Quarterly Interest)	AA	5,000,000.00	5,000,000.00	0.06%	0.70%	0.70%	11-Oct-23	11-Oct-21	24
Westpac Banking Corporation - Green Tailored Deposit (3 Months BBSW + 93 points)	AA	10,000,000.00	10,000,000.00	0.41%	4.87%	4.25%	27-Nov-23	26-Nov-18	60
Westpac Banking Corporation - Green Tailored Deposit (2.97% Fixed 2 years & 3 months BBSW + 93 points 3 years)	AA	5,000,000.00	5,000,000.00	0.41%	4.89%	4.19%	29-Nov-23	30-Nov-18	60
Westpac Banking Corporation - Green Tailored Deposit (3.00% Fixed 1 years & 3 months BBSW + 105 points 4 years)	AA	10,000,000.00	10,000,000.00	0.44%	5.32%	4.30%	25-Jan-24	25-Jan-19	60
Westpac Banking Corporation - Green Tailored Deposit (2.85% Fixed 1 years & 3 months BBSW + 100 points 4 years)	AA	5,000,000.00	5,000,000.00	0.42%	5.00%	4.13%	28-Feb-24	1-Mar-19	60
Westpac Banking Corporation - Green Tailored Deposit (2.75% Fixed 1 year & 3 months BBSW + 100 points 4 years)	AA	5,000,000.00	5,000,000.00	0.44%	5.23%	4.28%	11-Mar-24	13-Mar-19	60
Westpac Banking Corporation - Green Tailored Deposit (2.65% Fixed 1 year & 3 months BBSW + 100 points 4 years)	AA	5,000,000.00	5,000,000.00	0.44%	5.32%	4.38%	22-Mar-24	25-Mar-19	60
<b>Total</b>		<b>520,000,000</b>	<b>520,000,000</b>	<b>0.38%</b>	<b>4.54%</b>	<b>4.44%</b>			
<b>Floating Rate Notes (FRN)</b>									
Commonwealth Bank (90 days BBSW + 93 points)	AA	3,500,000.00	3,500,000.00	0.40%	4.82%	4.18%	16-Aug-23	16-Aug-18	60
Suncorp Bank (90 days BBSW + 77 points)	A	4,500,000.00	4,500,000.00	0.42%	5.00%	4.05%	13-Sep-23	13-Sep-18	60
National Australia Bank (90 days BBSW + 93 points)	AA	3,500,000.00	3,500,000.00	0.44%	5.25%	4.31%	26-Sep-23	26-Sep-18	60
ANZ Bank (90 days BBSW + 103 points)	AA	5,000,000.00	5,000,000.00	0.44%	5.24%	4.22%	6-Dec-23	6-Dec-18	60
National Australia Bank (90 days BBSW + 104 points)	AA	4,000,000.00	4,000,000.00	0.41%	4.98%	4.31%	26-Feb-24	26-Feb-19	60
National Australia Bank (90 days BBSW + 92 points)	AA	3,200,000.00	3,200,000.00	0.44%	5.24%	4.21%	19-Jun-24	20-Jun-19	60
Westpac Banking Corporation (90 days BBSW + 88 points)	AA	4,000,000.00	4,000,000.00	0.40%	4.77%	4.15%	16-Aug-24	16-May-19	63
ANZ Bank (90 days BBSW + 77 points)	AA	4,000,000.00	4,000,000.00	0.39%	4.73%	4.05%	29-Aug-24	29-Aug-19	60
National Australia Bank (90 days BBSW + 77 points)	AA	5,000,000.00	5,000,000.00	0.43%	5.13%	4.01%	21-Jan-25	21-Jan-20	60
Macquarie Bank (3 months BBSW + 84 points)	A	5,000,000.00	5,000,000.00	0.39%	4.71%	4.11%	12-Feb-25	12-Feb-20	60
Suncorp Bank (90 days BBSW + 112 points)	A	1,500,000.00	1,500,000.00	0.46%	5.47%	4.34%	24-Apr-25	27-Apr-20	60
Suncorp Bank (90 days BBSW + 83 points) - Covered Bond	A	2,200,000.00	2,200,000.00	0.43%	5.12%	4.23%	17-Oct-25	17-Oct-22	36
Great Southern Bank (3months BBSW + 158 points)	BBB	4,000,000.00	4,000,000.00	0.47%	5.58%	5.19%	1-Dec-25	1-Dec-22	36
Macquarie Bank (3 months BBSW + 48 points)	A	5,000,000.00	5,000,000.00	0.39%	4.68%	3.71%	9-Dec-25	9-Dec-20	60
Suncorp Bank (90 days BBSW + 45 points)	A	2,100,000.00	2,100,000.00	0.36%	4.36%	3.76%	24-Feb-26	24-Feb-21	60
Newcastle Permanent Building Society (90 days BBSW + 63 points)	BBB	5,000,000.00	5,000,000.00	0.39%	4.70%	3.80%	4-Mar-26	4-Mar-21	60
Bendigo & Adelaide Bank (90 days BBSW + 125 points)	BBB	4,500,000.00	4,500,000.00	0.43%	5.17%	5.17%	15-May-26	15-May-23	36
Suncorp Bank (90 days BBSW + 105 points)	A	4,000,000.00	4,000,000.00	0.41%	4.96%	4.96%	18-May-26	18-May-23	36
Bendigo & Adelaide Bank (90 days BBSW + 65 points)	BBB	5,000,000.00	5,000,000.00	0.41%	4.97%	3.95%	18-Jun-26	18-Jun-21	60
Suncorp Bank (90 days BBSW + 48 points)	A	3,750,000.00	3,750,000.00	0.40%	4.84%	3.80%	15-Sep-26	15-Sep-21	60
Bank of Queensland (90 days BBSW + 80 points)	BBB	3,000,000.00	3,000,000.00	0.42%	5.07%	4.03%	27-Oct-26	27-Oct-21	60
Commonwealth Bank (3 month BBSW + 70 points)	AA	3,250,000.00	3,250,000.00	0.42%	5.00%	3.89%	14-Jan-27	14-Jan-22	60
Westpac Banking Corporation (90 days BBSW + 70 points)	AA	3,900,000.00	3,900,000.00	0.42%	5.06%	3.96%	25-Jan-27	18-Jan-22	60
Suncorp Bank (90 days BBSW + 78 points)	AA	4,500,000.00	4,500,000.00	0.43%	5.14%	4.04%	25-Jan-27	17-Jan-22	60
Newcastle Permanent Building Society (90 days BBSW + 100 points)	BBB	2,250,000.00	2,250,000.00	0.41%	4.87%	4.26%	10-Feb-27	3-Feb-22	60
National Australia Bank (90 days BBSW + 72 points)	AA	4,000,000.00	4,000,000.00	0.39%	4.65%	4.05%	25-Feb-27	25-Feb-22	60
ANZ Bank (90 day BBSW + 97 points)	AA	4,000,000.00	4,000,000.00	0.40%	4.84%	4.25%	12-May-27	12-May-22	60
Westpac Banking Corporation (90 days BBSW + 105 points)	AA	4,000,000.00	4,000,000.00	0.41%	4.97%	4.34%	20-May-27	20-May-22	60
ANZ Bank (90 days BBSW + 120 points)	AA	4,000,000.00	4,000,000.00	0.42%	5.05%	4.71%	4-Nov-27	4-Nov-22	60
Westpac Banking Corporation (90 days BBSW + 123 points)	AA	5,000,000.00	5,000,000.00	0.43%	5.10%	4.82%	11-Nov-27	11-Nov-22	60
National Australia Bank (90 days BBSW + 120 points)	AA	4,200,000.00	4,200,000.00	0.43%	5.13%	4.76%	25-Nov-27	25-Nov-22	60
Suncorp Bank (3months BBSW + 125points)	A	2,700,000.00	2,700,000.00	0.46%	5.49%	4.92%	14-Dec-27	14-Dec-22	60
Great Southern Bank (3months BBSW + 165 points)	BBB	2,500,000.00	2,500,000.00	0.46%	5.52%	5.50%	9-Feb-27	9-Feb-23	48
ANZ Bank (90 days BBSW + 106 points)	AA	4,000,000.00	4,000,000.00	0.45%	5.42%	5.07%	31-Mar-28	31-Mar-23	60
Suncorp Bank (3 months BBSW + 105 points)	A	3,000,000.00	3,000,000.00	0.44%	5.33%	5.33%	12-Jul-28	12-Jul-23	60
<b>Floating Rate Notes (FRN) 'Green/Climate Bonds/Sustainability Bond'</b>									
Bank Australia - Sustainability Bond (3months BBSW + 160 points)	BBB	5,000,000.00	5,000,000.00	0.46%	5.51%	5.22%	24-Nov-25	24-Nov-22	36
Bank Australia - Sustainability Bond (3months BBSW + 155 points)	BBB	4,500,000.00	4,500,000.00	0.46%	5.47%	5.27%	22-Feb-27	22-Feb-23	48
<b>Total</b>		<b>142,550,000</b>	<b>142,550,000</b>	<b>0.42%</b>	<b>5.05%</b>	<b>4.40%</b>			
<b>Total Investments</b>		<b>710,289,414</b>	<b>710,289,414</b>	<b>0.38%</b>	<b>4.62%</b>	<b>4.41%</b>			
<b>Benchmark: 30 Day Bank Bill Index</b>				<b>0.34%</b>	<b>4.10%</b>	<b>3.20%</b>			
<b>Benchmark: Bloomberg AusBond Bank Bill Index</b>				<b>0.37%</b>	<b>4.44%</b>	<b>3.15%</b>			
<b>City of Sydney's available bank balance as at 31 July 2023</b>		<b>7,950,762</b>	<b>7,950,762</b>						
<b>TOTAL INVESTMENTS &amp; CASH</b>		<b>718,240,176</b>	<b>718,240,176</b>						

**Summary of Net Investment Movements - July 2023**

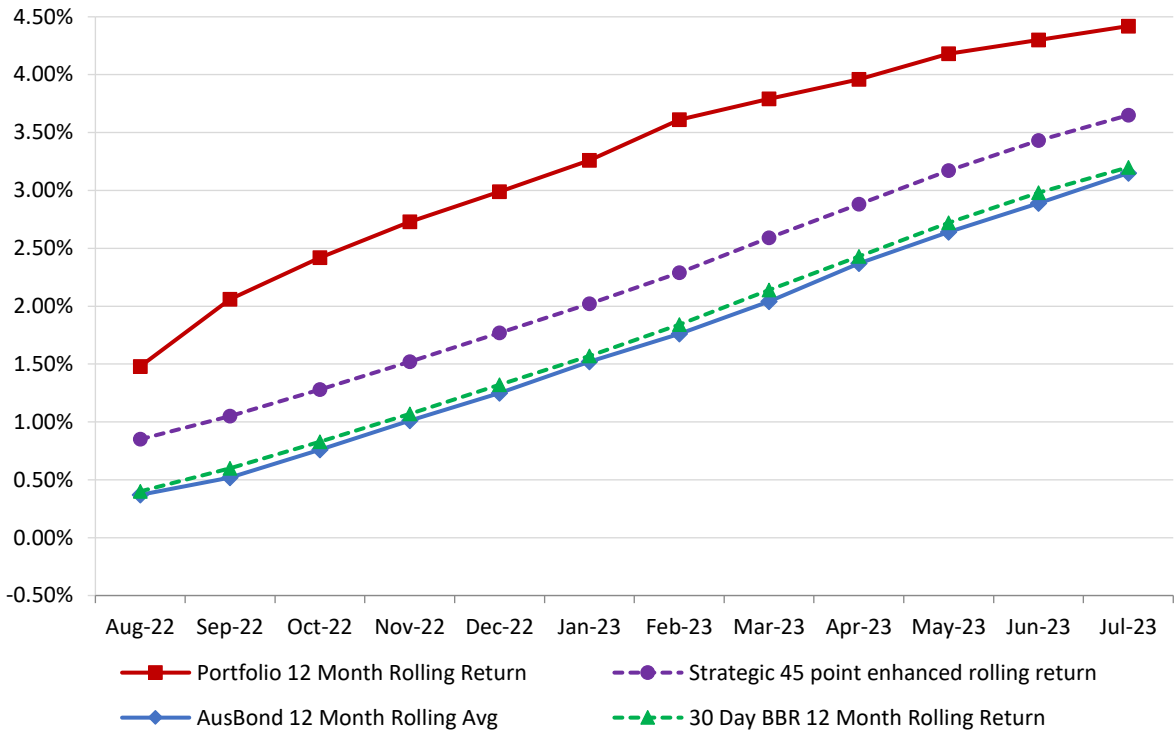
Financial Institution	Fund Rating	Net Investment/(Reduction) Amount	Commentary
<b><u>General Fund</u></b>			
Westpac Banking Corporation	AA	5,900,000	Additional income received in General Fund due to rent income and rates receipts.
<b><u>Call Account</u></b>			
Commonwealth Bank	AA	(9,800,000)	Funds from Commonwealth Bank Call account utilised for operational purposes and for further investment opportunities
<b><u>Term Deposits (TDs)</u></b>			
Bendigo & Adelaide Bank Commonwealth Bank	A/BBB AA	15,000,000 } 5,000,000 }	Redeemed matured investments and additional income placed in higher yielding term deposits.
Bank of Queensland Suncorp Bank	A/BBB A	(15,000,000) } (15,000,000) }	Redeemed matured investments and additional income placed in higher yielding investments
<b><u>Floating Rate Notes (FRNs)</u></b>			
Suncorp Bank	A	3,000,000	Redeemed matured investments and additional income placed in higher yielding floating rate note.

# **Attachment B**

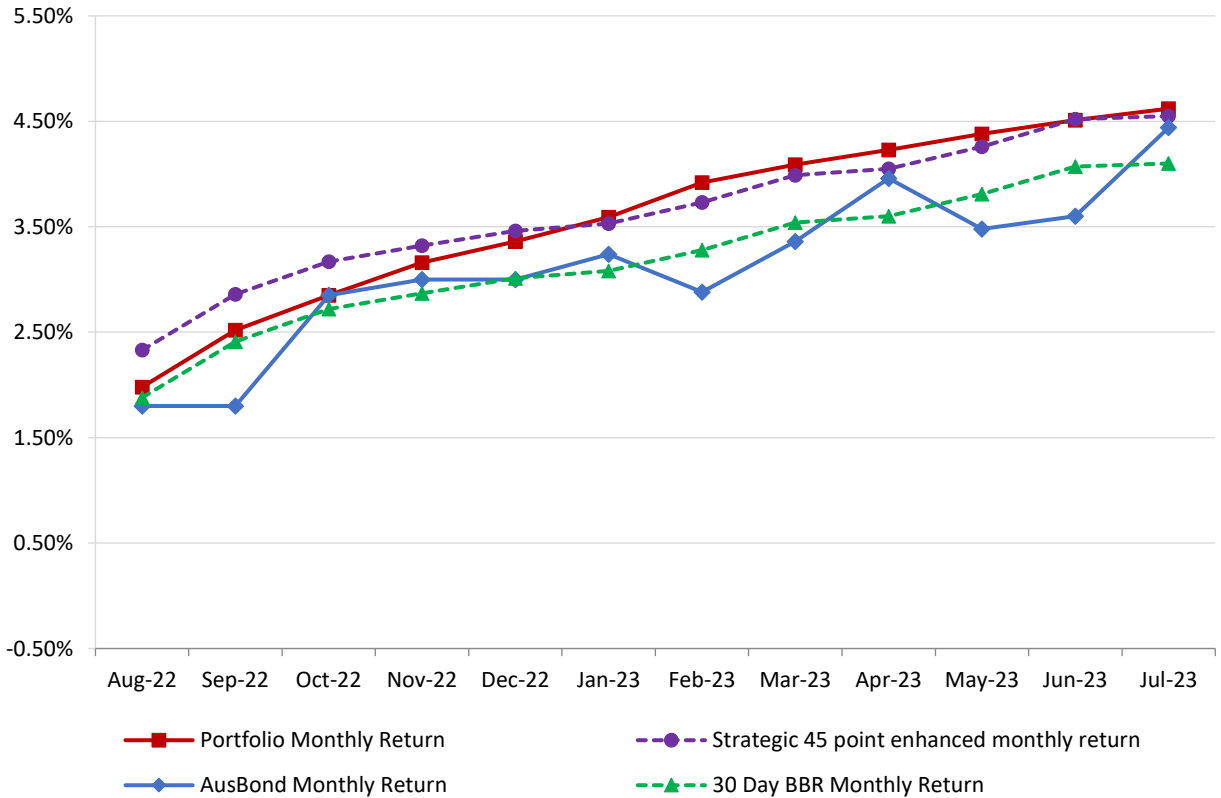
**Investment Performance  
as at 31 July 2023**



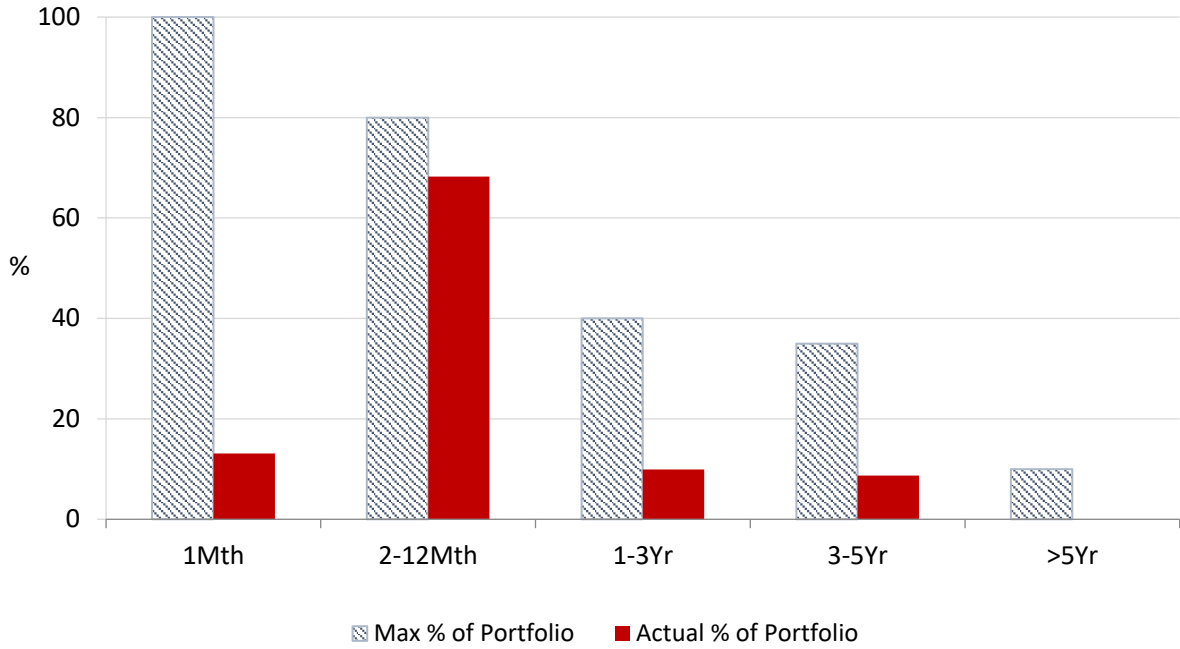
**12 Month Rolling Averages**  
**Actual Portfolio vs Strategic Enhanced Benchmark vs AusBond Benchmark vs 30 Day BBR Benchmark**  
**July 2023**



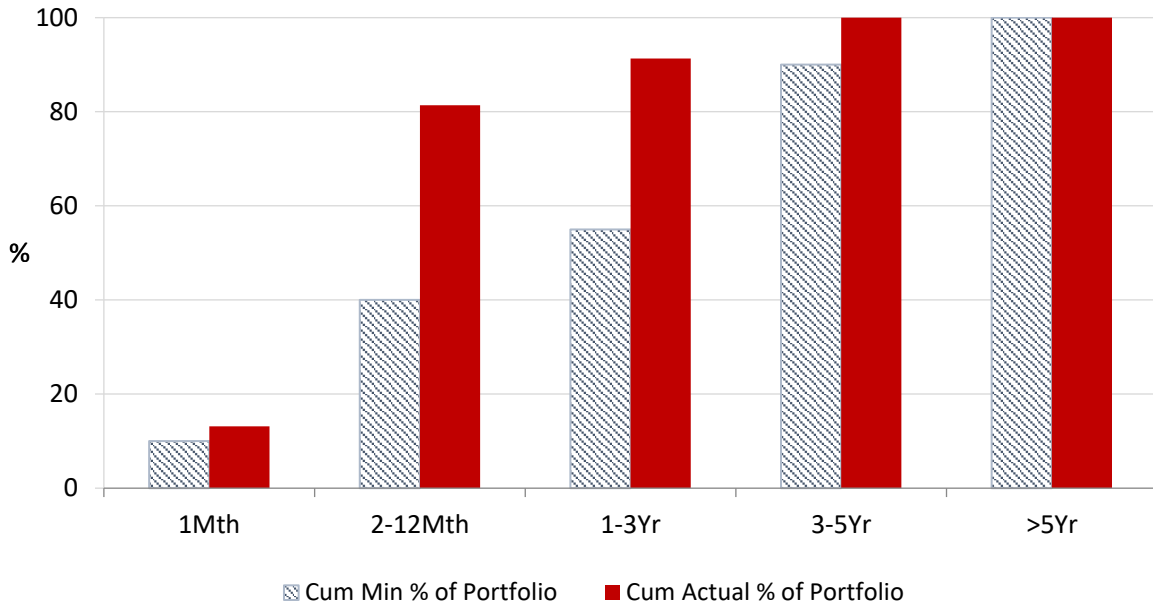
**Monthly Results**  
**Actual Portfolio vs Strategic Enhanced Benchmark vs AusBond Benchmark vs 30 Day BBR Benchmark**  
**July 2023**



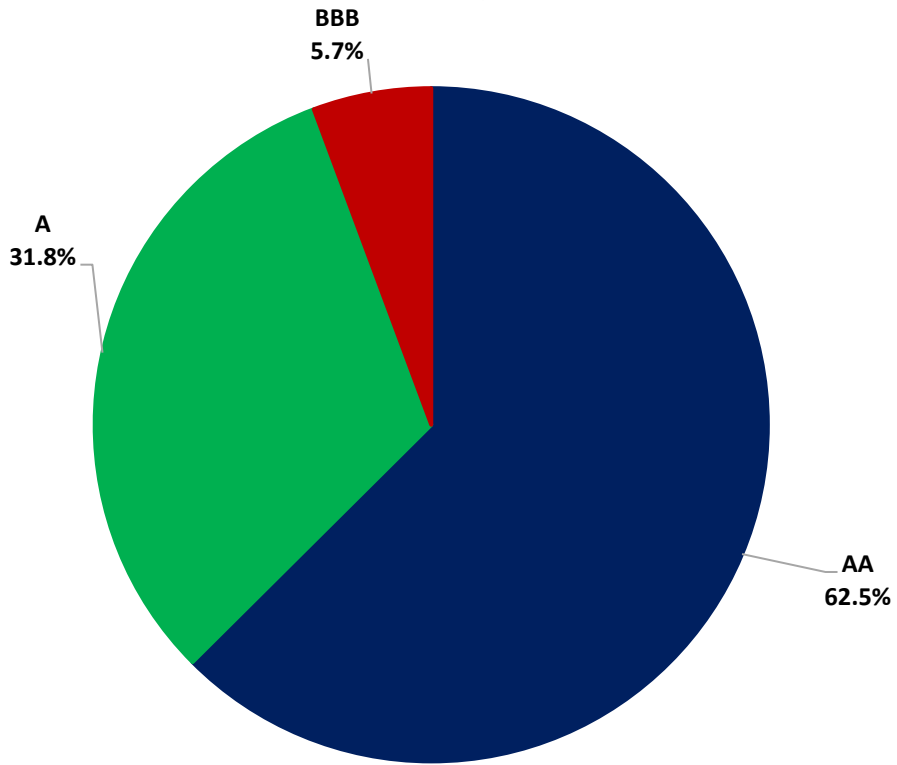
**Portfolio Liquidity - Maximum Allowances as at 31 July 2023**



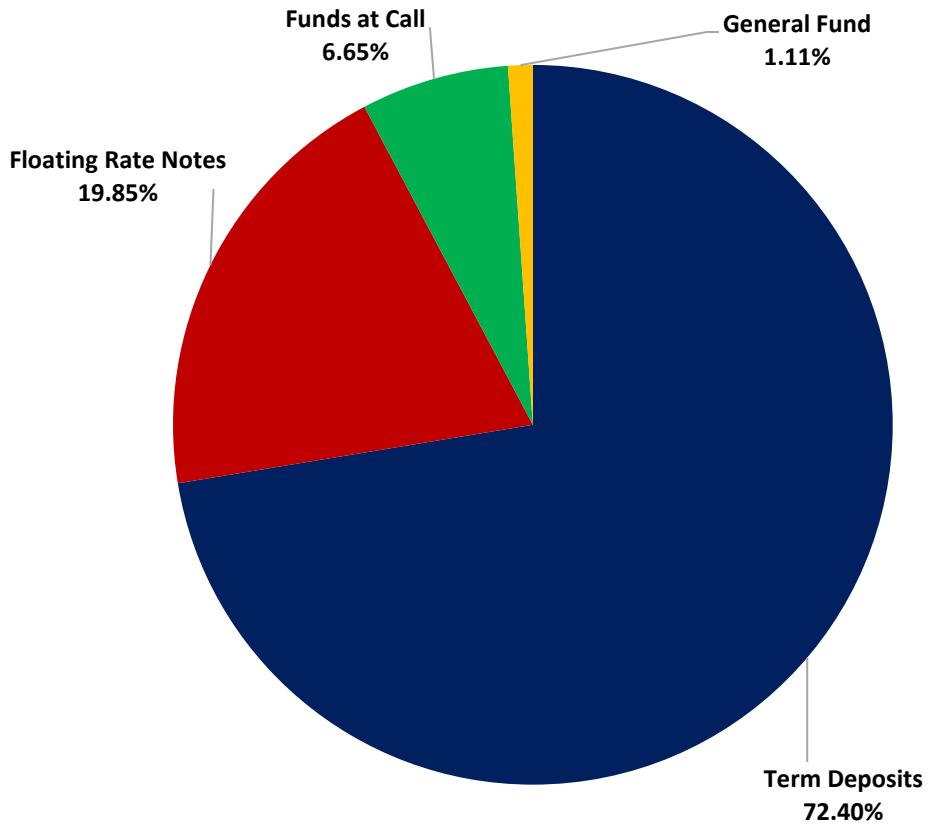
**Portfolio Liquidity - Minimum Allocations as at 31 July 2023**



### Risk Profile as at 31 July 2023



### Risk Profile as at 31 July 2023

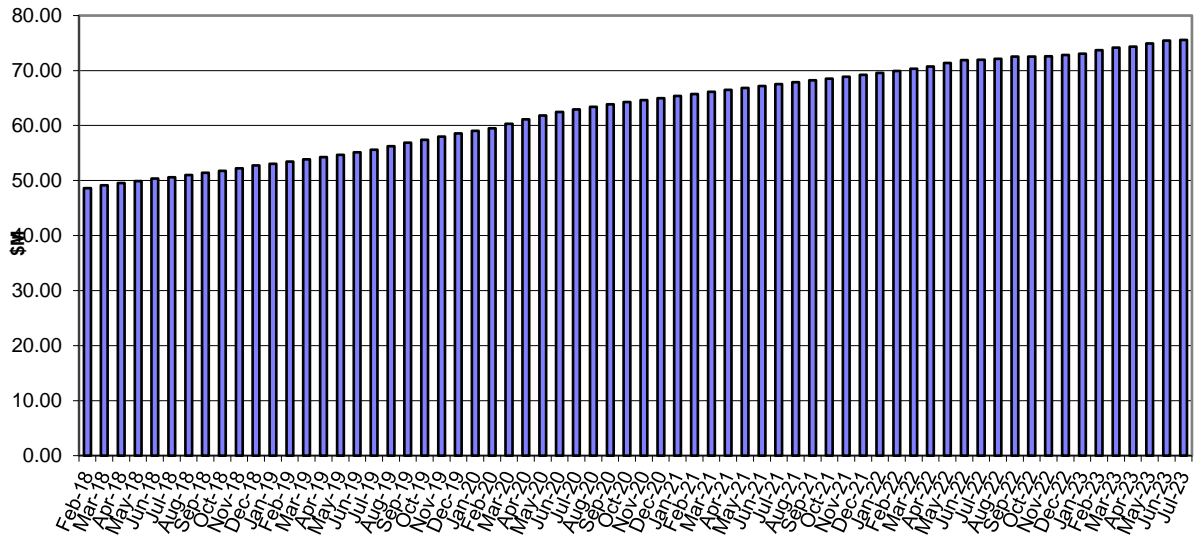


**INVESTMENT AND CASH DISTRIBUTION BY FINANCIAL INSTITUTION**

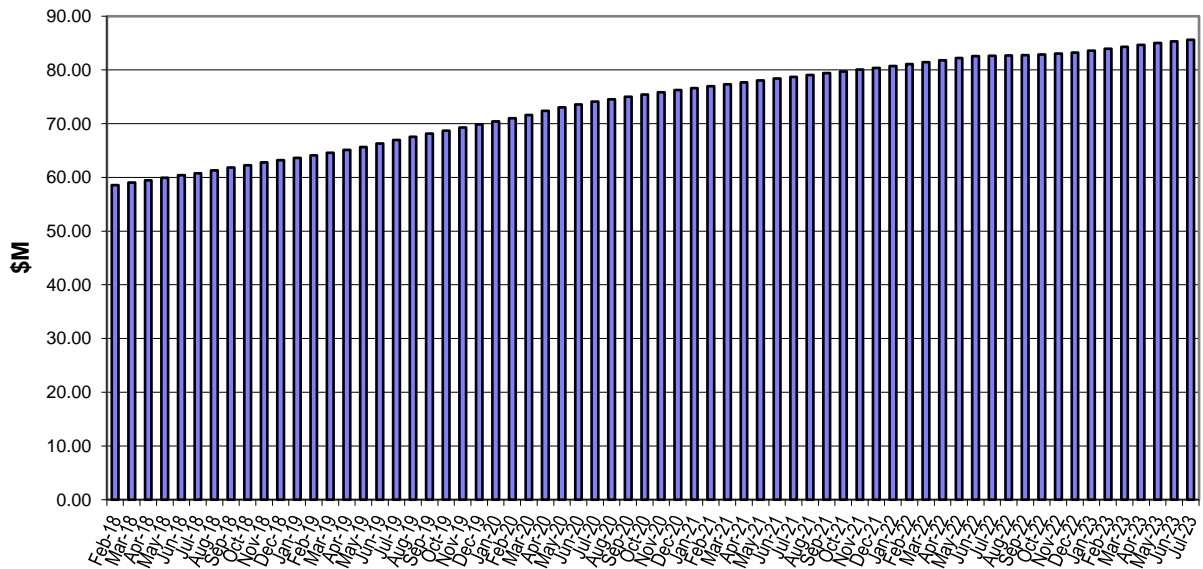
**as at 31 July 2023**

Institution Category	Financial Institution	Amount \$M	Financial Inst. %	Institution Cat. %
Australian Big 4 Bank (and related institutions)	ANZ Bank	21.0	2.9	
	Commonwealth Bank	169.5	23.6	
	National Australia Bank	68.9	9.6	
	Westpac Banking Corporation	179.9	25.0	
<b>Big 4 Total</b>		<b>439.2</b>		<b>61.2</b>
Other Australian ADIs and Australian subsidiaries of foreign institutions	Bank Australia Limited	9.5	1.3	
	Bank of Queensland	38.0	5.3	
	Bendigo & Adelaide Bank	64.5	9.0	
	Great Southern Bank (formerly Credit Union Australia)	6.5	0.9	
	ING Bank	75.0	10.4	
	Suncorp Bank	58.3	8.1	
	Macquarie Bank Ltd	10.0	1.4	
	Northern Territory Treasury Corporation	10.0	1.4	
Newcastle Permanent Building Society	7.3	1.0		
<b>Other ADI Total</b>		<b>279.0</b>		<b>38.8</b>
<b>Grand Total</b>		<b>718.2</b>	<b>100.0</b>	<b>100.0</b>

### Cumulative Outperformance over AusBond Benchmark - 2016-2023



### Cumulative Outperformance over 30 Day BBR Benchmark - 2016-2023



## Item 6.

### Proposed Sale of Surplus City Owned Land – Part 17 Zetland Avenue, Zetland

File No: X086239

#### Summary

This report details a proposed sale of a 300.4 m<sup>2</sup> remnant portion of City owned land within the Epsom Park Precinct of the Green Square Renewal Area to the adjoining owner/developer. The remnant portion of land has a very narrow width between 0.895 metres and 2.505 metres. The length of the allotment is 176.95 metres.

The City is progressing a one to two lot subdivision of 17 Zetland Avenue (Lot 11 in Deposited Plan 121716) creating a separate lot, Proposed Lot 112 for the remnant portion, located between the dedicated and partially completed Zetland Avenue and 130 Joynton Avenue, a 28,000m<sup>2</sup> develop site owned by developer Deicorp.

Proposed Lot 112 is severely constrained by its elongated narrow shape and offers neither utility nor benefit in its retention and embellishment on a stand-alone basis.

The optimum outcome is a sale to the adjoining owner/developer to consolidate the remnant portion as part of the developer lot to support future land dedications for road and park and facilitate a seamless interface between the public domain and future development.

The land is classified as operational and there are no impediments to a sale.

## **Recommendation**

It is resolved that:

- (A) Council endorse the sale of proposed Lot 112 in a proposed plan of subdivision of 17 Zetland Avenue West, Zetland being Lot 11 in Deposited Plan 121716 to Deicorp Projects (Joynton Avenue) Pty Ltd at the price agreed to by both parties and supported by independent valuation as detailed in Confidential Attachment C to the subject report; and
- (B) authority be delegated to the Chief Executive Officer to finalise all negotiations with Deicorp Projects (Joynton Avenue) Pty Ltd and enter into a Contract for Sale and any other documentation required to complete the sale.

## **Attachments**

- Attachment A.** Identification Plan Precinct
- Attachment B.** Proposed Subdivision, Photos and Future Land Use
- Attachment C.** Commercial Considerations (Confidential)

## Background

1. The Green Square Urban Renewal Area is one of the largest redevelopment areas in Australia covering 278 hectares comprising eleven precincts including the Town Centre undergoing transition with low scale industrial and commercial developments being replaced with medium to high-density mixed-use developments.
2. The City has developed planning controls aligned to special character areas in the Sydney Development Control Plan 2012 (Sydney DCP 2012) for various precincts within the Green Square Urban Renewal Area to support this transformation.
3. The City has committed \$540 million to creating world-class community facilities including an innovative new library and plaza, an aquatic centre, many parks and playgrounds, a childcare centre and a creative hub.
4. The Epsom Park Precinct promotes valuable social, cultural and recreational opportunities through the 23,000m<sup>2</sup> Gunyama Park Aquatic and Recreation Centre competed in March 2021 and provides new road connections including the partially constructed Zetland Avenue connecting to Joynton Avenue and the Town Centre. The Identification Plan in Attachment A shows the Epsom Park Precinct.
5. In 2021, the City owned property at 132-140 Joynton Avenue was subdivided to create Zetland Ave (Lot 10), severing Lot 11 with the Gunyama Park Aquatic and Recreation Centre land (2.465ha) adjoining the southern boundary of Zetland Avenue and a remnant portion (300.4m<sup>2</sup>) joining the northern boundary of Zetland Avenue and the southern boundary of the adjoining property at 130 Joynton Avenue.
6. The remnant portion of land provides for a narrow (0.895 metres at its narrowest point along Joynton Avenue to 2.505 metres at its widest) and near rectangular shaped "landlocked" allotment which provides for a total land area of 300.4m<sup>2</sup>. The length of the allotment is approximately 176.95 metres.
7. The land is devoid of any significant improvements, apart from small vegetation and landscaping. The land is currently fenced to the northern side with a block retaining wall to the southern boundary.
8. The City in its capacity as owner has lodged an application for a one into two - Torrens Title subdivision of Lot 11 in DP1271716 into two lots:
  - (a) Proposed Lot 111: 2.465ha south of Zetland Avenue
  - (b) Proposed Lot 112: 300.4m<sup>2</sup> north of Zetland Avenue
9. Proposed Lot 112 has a length of 176.79 metres and widths from 2.5 metres narrowing to .895 metres producing an elongated shaped parcel of 300.40m<sup>2</sup>.
10. Proposed Lot 112 is zoned MU1 Mixed Use with an FSR of 0.35:1 generating total developable gross floor area of 105.14m<sup>2</sup>.
11. In 2022, Deicorp Projects (Joynton Avenue) Pty Ltd (Deicorp) acquired a 2.849 ha development site at 130 Joynton Avenue, Zetland. The Deicorp site adjoins the City's remnant land portion, along part of its southern boundary.



12. Deicorp are negotiating and progressing toward their proposed development comprising approximately:
  - (a) Nine mixed-use buildings with non-residential uses at ground and some with 100 per cent residential apartment buildings.
  - (b) Targeting 500 plus apartments with commercial and retail space.
  - (c) Land dedications for future road of - 11,159m<sup>2</sup> and staged construction of the extension of Grandstand Parade, Victoria Park Parade, Zetland Avenue, George Julius Avenue, Defries Avenue and Letitia Street.
  - (d) Land dedications for parks include - 2,553m<sup>2</sup> to augment Woolwash and Biyanbing Parks and to augment Zetland Avenue and create public open space at the eastern end of the site.
13. Attachment B - Proposed Subdivision, Photos and Future Land Use shows Proposed Lot 112 and its integration with the adjoining developer land.

### Financial Implications

14. The sale of the surplus remnant portion of 17 Zetland Avenue West, Zetland being proposed lot 112 (forming part of Lot 11 in Deposited Plan 121716) is not budgeted for in the current financial year.
15. The City engaged property valuers, Preston Rowe Patterson, to establish the value of the City's surplus land, proposed lot 112.
16. Details of the valuation rationale, including offers made by the developer of the adjoining land, are contained at Attachment C - Commercial Considerations (Confidential).

### Relevant Legislation

17. Local Government Act 1993 - Section 10A provides that a council may close to the public so much of its meeting as comprises the discussion of information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.
18. Attachment C contains confidential commercial information which, if disclosed, would:
  - (a) confer a commercial advantage on a person with whom City's is conducting (or proposes to conduct) business (Sec 10A (2) (c)), and
  - (b) prejudice the commercial position of the person who supplied it (Sec 10A (2) (d)(i)).
19. Discussion of the matter in an open meeting would, on balance, be contrary to the public interest because it would compromise City's ability to negotiate fairly and commercially to achieve the best outcome for its ratepayers.

20. Under section 377 of the Local Government Act 1993 as amended (which contains the general power of a council to delegate), a council may, by resolution, delegate certain functions, but not the function to sell or acquire land or other property.

### **Critical Dates / Time Frames**

21. Subject to Council endorsement the City will exchange contracts following the Council resolution to divest the surplus land.
22. Settlement would occur at the latter of 30 days from the Resolution of Council, or 5 working days from the registration of the plan creating proposed Lot 112.

### **Options**

23. The Council could decide to retain the remnant land portion, construct the road portions and landscape the balance however this would neither:
  - (a) provide an opportunity for interface integration between the developer led development, dedications for road and park, nor
  - (b) provide the City with a financial return on the asset.
24. The sale of the remnant land portion to the adjoining owner presents the only opportunity to achieve an integrated and financially sustainable outcome.

### **Public Consultation**

25. There is no public consultation required for Council to endorse the disposal of this surplus land.

### **KIM WOODBURY**

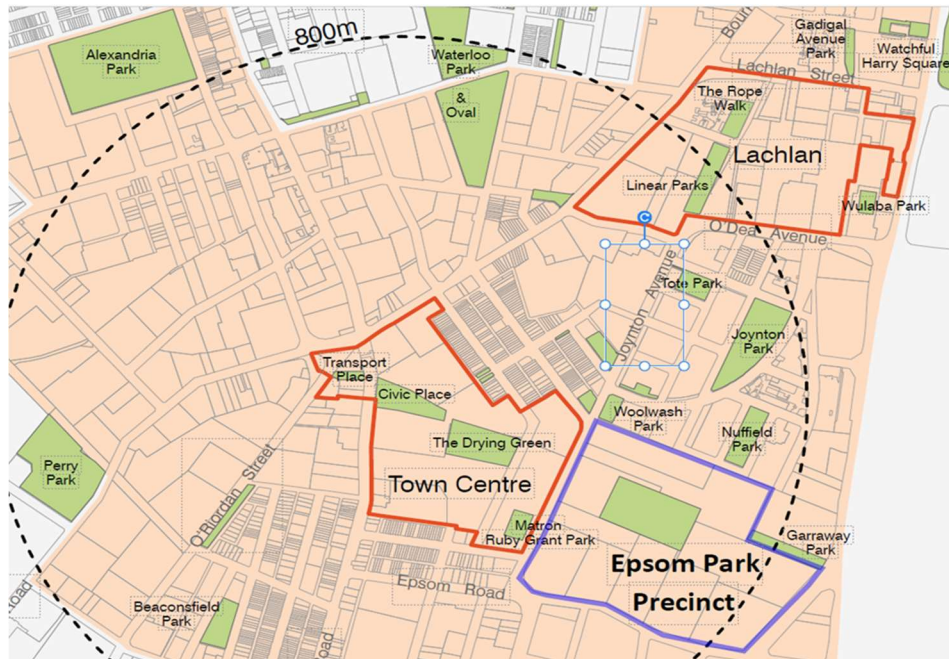
Chief Operating Officer

Nicholas Male-Perkins, Commercial Manager

# **Attachment A**

**Identification Plan Precinct**

# Epsom Park Precinct



**Deicorp Site 130 Joynton Ave (outlined with blue dotted line)**  
**City owned land 17 Zetland Avenue**  
**(red border includes remnant land parcel between Zetland Ave and Deicorp site)**



# **Attachment B**

**Proposed Subdivision, Photos and Future  
Land Use**



**Photos Proposed Lot 112 (Pt Lot 11 in Deposited Plan 1217160)**



Facing east from Joynton Avenue  
Land shown at the narrowest width  
Zetland Avenue to right



Facing east  
Zetland Avenue to right



Facing west  
Green Square Town Centre background  
Zetland Avenue to left , Deicorp site to right





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## Item 7.

### Tender - T-2022-810 - Venue Management Catering Services

File No: X093477.003

Tender No: T-2022-810

### Summary

This report provides details of the tenders received for the provision of catering services to the City's landmark venues.

The City's landmark venues, including Sydney Town Hall, Paddington Town Hall, and the Barnet Long Room (Customs House), comprise a number of small, medium and large spaces that are suitable for catered events (galas, cocktails, weddings), live performances, award celebrations and graduations, conferences, meetings and exhibitions.

The venues offer a high degree of flexibility and appeal to a range of clients that includes community groups, not-for-profit organisations, charities and associations, schools and educational institutions, domestic corporate organisations, international conference organisers, live performance promoters, and cultural organisations. They also serve the community through the provision of Civic functions and events, delivered by, for, or on behalf of the Council.

As part of the City's offering, the City provides a catering option through an operator for the supply and delivery of food and beverage (catering) including service delivery (staffing) to events for both internal and external stakeholders.

The existing contract ends 2 July 2024, or the date that a successful tenderer has been appointed and a transition period completed (if required), if before 2 July 2024 (and provided Council has given the caterer at least 60 days prior written notice).

In order to deliver catering services that meet the individual needs of our civic, community and commercial clients, represent value for money, and reflect the high standards, quality and service associated with the City, the City requires a suitably qualified and experienced caterer to provide catering services.

Due to community and Councillor feedback, this tender specifically sought a caterer who could demonstrate their support for the community through the provision of economy / low cost menus, offering of discounted rates for community groups, charities and not-for-profit organisations, and the ability to meet client needs including the provision of authentic or traditional cultural food items (including Aboriginal and Torres Strait Islander suppliers), working with clients sponsors, and providing sustainable food choices.

This report recommends that Council accept the tender offer of Tenderer B for the provision of catering services to the City's landmark venues.

## **Recommendation**

It is resolved that:

- (A) Council accept the tender offer of Tenderer B for the provision of catering services to the City's landmark venues for the price and contingency outlined in Confidential Attachment A to the subject report for a period of two years, with the option of an extension of three years if the City deems that the supplier's performance is meeting expectations;
- (B) Council note that the total contract sum and contingency for the provision of catering services to the City's landmark venues is outlined in Confidential Attachment A to the subject report, and
- (C) authority be delegated to the Chief Executive Officer to finalise, execute and administer the contracts relating to the tender.

## **Attachments**

- Attachment A.** Tender Evaluation Summary (Confidential)
- Attachment B.** Price and Schedule of Rates (Confidential)
- Attachment C.** Menus, Product Offering and Pricing (Confidential)

## Background

1. The City provides a catering option for its landmark venues through an operator for the supply and delivery of food and beverage (catering) including service delivery (staffing) to events for both internal and external stakeholders.
2. Provision of catering services to the City's landmark venues is currently provided by Compass Group B&I Hospitality Services Pty Ltd (trading as Restaurant Associates) who have been engaged with the City for close to 20 years, having been successful in subsequent competitive tender processes.
3. Since 2020, the contract has been varied due to the impact of the Covid-19 pandemic, which severely impacted ability to trade, and a slow recovery thereafter. This meant the original offer to Council was no longer financially viable for Compass Group B&I Hospitality Services Pty Ltd to deliver and therefore a variation to contract was sought and approved by Council on 28 June 2021.
4. At its meeting on 20 February 2023, Council resolved to approve an exemption from tender and contract variation with Compass Group B&I Hospitality Services Pty Ltd for catering services to extend the contract on existing terms by up to 12 months to 2 July 2024.
5. In light of community and Councillor feedback, this tender specifically sought a caterer who could demonstrate their support for the community through the provision of economy / low cost menus, offering of discounted rates for community groups, charities and not-for-profit organisations, and the ability to meet client needs including the provision of authentic or traditional cultural food items (including Aboriginal and Torres Strait Islander suppliers), working with clients sponsors, and providing sustainable food choices.

## Invitation to Tender

6. The Request for Tender was issued on the City's e-tendering portal, Tenderlink, on 1 May 2023. The closing date for submissions was 11am, 2 June 2023.

## Tender Submissions

7. Five submissions were received from the following organisations:
  - Compass Group B&I Hospitality Services Pty Ltd trading as Restaurant Associates (ABN 82 089 388 143)
  - Doltone Hospitality Group Pty. Ltd. (ABN 84 636 418 838)
  - Fresh Catering Pty. Ltd. trading as The Fresh Collective (ABN 92 081 900 003)
  - L.F. Catering Pty. Ltd. trading as Laissez-faire Caterer (ABN 88 100 328 710)
  - Trippas White Group Pty. Ltd. (ABN 42 119 225 026)
8. No late submissions were received.

## Tender Evaluation

9. All members of the Tender Evaluation Panel have signed Pecuniary Interest Declarations. No pecuniary interests were noted.
10. The relative ranking of tenders as determined from the total weighted score is provided in the Confidential Tender Evaluation Summary – Attachment A.
11. All submissions were assessed in accordance with the approved stage one evaluation criteria being:
  - (a) Demonstration of your vision for food and beverage services at the Council's venues, including:
    - (i) Approach to service delivery and customer experience.
    - (ii) Unique selling points and points of differentiation.
    - (iii) Sales and marketing strategy.
    - (iv) Operational proposition.
  - (b) Demonstrated capacity and technical ability to deliver your vision for food and beverage services, including:
    - (i) Mechanisms such as quality control.
    - (ii) Food Safety Plan (including HACCP).
    - (iii) Food handling and hygiene.
    - (iv) Alcohol management plans.
    - (v) Proposed Transition-In Plan.
  - (c) Capability to provide competitive food and beverage menus and pricing plans for all key event styles (cocktail, banquet, gala, wedding and conference), including:

- (i) Product offering with sample menus that include:
    - Cocktail and canapes
    - Plated 2, 3, 4 and 5 courses (including breakfast, lunch and dinner)
    - Family style
    - Buffet and activation stations
    - Bar service and Beverage Packages
    - Day Delegate / Conference Packages
    - Separate Morning and Afternoon Tea
    - Any other options or concepts as suggested by the caterer.
  - (ii) Tiered pricing model/s that include Economy (Low-Cost), Standard, Deluxe and Premium price points and demonstrate value for money.
  - (iii) Pricing approach for Council organised events and meetings, including Civic events.
- (d) Demonstrated capability to meet client needs for a range of services including:
- (i) The provision of authentic or traditional cultural food items.
  - (ii) Inclusion of local specialised food and beverage suppliers, often as a stand-alone installation within an event (eg. interactive demonstration, food stall or “pop up”).
  - (iii) Collaboration with celebrity chefs or well-known restaurants.
  - (iv) The inclusion of Aboriginal and Torres Strait Islander suppliers and offerings.
  - (v) Supply of sponsored food or beverage products.
  - (vi) Sustainable product choices including information on product origin, carbon footprint, sustainable waste and packaging options, and ethical business practices.
  - (vii) Low-cost options for community groups, charities and not-for-profit organisations.
- (e) Demonstration of commitment and capability to support clients such as community groups, charities and not-for-profit entities seeking value/low-cost food and beverage options for their event that meet any budget constraints.
- (f) Proposed operations plan to deliver the caterers’ vision and services, including:
- (i) Proposed fit-out or alterations.
  - (ii) Kitchen layout and requirements.
  - (iii) Proposed Fixed Catering Equipment, and Furniture, Fixtures and Equipment to be supplied by the caterer.
- (g) Demonstrated alignment with the Council’s social outcomes including Aboriginal and Torres Strait Islander involvement, sustainable outcomes, fair work, and modern slavery compliance.

- (h) The Financial Offer to Council covering:
    - (i) the primary financial offer, and
    - (ii) the additional financial offer (if any) to Council.
  - (i) Demonstrated commitment to Work Health and Safety, including proposed systems, policies and procedures to ensure the safe delivery of food and beverage services across the Council venues.
  - (j) Financial and commercial trading integrity including insurances.
12. High scoring submissions were shortlisted and assessed in accordance with the approved stage two evaluation criteria being:
- (a) Demonstration (taste test) of vision for Food and Beverage services at the City's venues including:
    - (i) Appearance (quality of visual appearance).
    - (ii) Sensory (taste, smell, texture – in hand and mouth).
    - (iii) Value for money (portion size, visual representation, sensory feeling).
    - (iv) Reflection of and connection to menu.

### **Performance Measurement**

13. Key Performance Indicators were set out in the Request for Tender documentation as detailed below. These were based on the terms and conditions of the proposed contract template that formed part of the Request for Tender.
14. The General Key Performance Indicators are:
- (a) Trained, Efficient and Knowledgeable Staff:
    - (i) Agreed training needs are detailed in the Caterer's Annual Business Plan and recorded in employee training records.
    - (ii) Minimum all staff to have Council and caterer "Employee Orientation" (induction) and caterer base service standards training (basic customer handling course) completed.
    - (iii) Relevant staff to be Responsible Service of Alcohol ("RSA") trained as appropriate.
  - (b) Minimum Hygiene Standards:
    - (i) A Food Safety Plan ("FSP") is in place, based on Hazard Analysis Critical Control Points ("HACCP").
    - (ii) Caterer operates an existing HACCP or accredited plan.

- (iii) Independent FSP audits (1 per annum) are conducted and full results inclusive of annual accreditation is copied to the MPG.
- (c) Menu Offering and Pricing Structure:
- (i) Caterer will develop a range of menus that cater to different service styles and be reviewed at least annually, including:
    - Cocktail and canapes;
    - Plated 2, 3, 4 and 5 courses (including breakfast, lunch and dinner);
    - Family style;
    - Buffet and activation stations;
    - Bar service and Beverage packages;
    - Day Delegate/ Conference packages; and
    - Separate Morning and Afternoon tea.
  - (ii) Caterer will provide menu pricing at a minimum of four price points including:
    - Economy;
    - Standard;
    - Deluxe; and
    - Premium.
  - (iii) Prices are benchmarked amongst similar competitor venues and offerings.
- (d) Customer Expectation and Satisfaction:
- (i) Reviewed through Council / caterer formal surveys.
  - (ii) Feedback surveys to cover the following as appropriate:
    - Speed of service;
    - Quality of product (temperature, presentation, appearance);
    - Variety of product;
    - Availability of product per menu;
    - Menu clarity;
    - Menus to cater to a variety of event types;
    - Customer Service;
    - Staff presentation and appearance;
    - Price represents value for money;
    - Menus are set at a variety of different price points; and
    - Cleanliness of dining and services areas.
- (e) Legislative Compliance with Liquor Licensing:
- (i) as determined by Independent Liquor and Gaming Authority and the Licensing Police – in conjunction with the Council.
- (f) Staffing Ratios:
- (i) Staffing ratios to be agreed according to the service needs and to also reflect service period, e.g. time of day.
  - (ii) To be reviewed with the Council as required.



- (iii) These are to be attached to the Caterer's Annual Business Plan.
- (g) Corporate and Commercial Function Revenue:
  - (i) Monthly reports.
- (h) Complaints / Compliments Register:
  - (i) Preparation of database capturing number of and by type of complaint/compliment.
  - (ii) Customer service comments to be measured through this process and the "register" to illustrate response times and outcomes.
- (i) Communication and Reporting:
  - (i) All reporting and meeting guidelines detailed in this contract and as requested by the Council from time to time is being met as required.
  - (ii) Integration with a shared operating system.
- (j) Innovation and Concept Review:
  - (i) On a regular basis (at least bi-annual) there is a need to review the caterer's concepts, innovation, initiatives and theme in terms of style, quality, and look and feel.
  - (ii) The measurement criteria are as agreed by concept.
- (k) Corporate and Commercial Function Pricing Strategy:
  - (i) Competitive analysis and positioning through regular menu review:
    - Food and non-alcoholic beverage once per annum;
    - Alcoholic Beverages twice per annum (triggered by the Federal Government Excise Duty changes); and
    - Other conferencing costs (e.g. additional staff, RSA, security).
  - (ii) Agree competitive set in accordance to different areas or types of event: weddings, general functions (cocktail receptions, dinners, banquets) and conference / meetings.
  - (iii) In addition, CPI analysis (reference will be the Reserve Bank of Australia's Trimmed Mean Inflation index numbers) to be conducted to ensure relativity and reasonableness in price movements.
- (l) Work, Health and Safety:
  - (i) Caterer must comply with the Council's WHS policy as amended from time to time. The contractor must comply with its safe systems of work including:
    - Injury and incident management;
    - Personal Protective Equipment;
    - Risk assessments;
    - Safe Work methods statements;

- Site Induction and training;
- Personnel inductions;
- Record management;
- Inspection, testing and maintenance; and
- Hazardous chemicals management.

### **Financial Implications**

15. The total contract sum and contingency for the provision of catering services is detailed in Confidential Attachment A.

### **Relevant Legislation**

16. The tender has been conducted in accordance with the Local Government Act 1993 and the Local Government (General) Regulation 2021.
17. Local Government Act 1993 - Section 10A provides that a council may close to the public so much of its meeting as comprises the discussion of information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.
18. Attachments A, B and C contain confidential commercial information of the tenderers and details of Council's tender evaluation and contingencies which, if disclosed, would:
  - (a) confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business, and
  - (b) prejudice the commercial position of the person who supplied it.
19. Discussion of the matter in an open meeting would, on balance, be contrary to the public interest because it would compromise Council's ability to negotiate fairly and commercially to achieve the best outcome for its ratepayers.

### **Critical Dates / Time Frames**

20. A contract extension is in place with the current supplier until the earlier of either:
  - (a) 2 July 2024, or
  - (b) the date that a successful tenderer has been appointed and a transition period completed, if required, (provided the Council has given the Caterer at least 60 days prior written notice before the commencement of the transition period in accordance with clause 17.1(a) of the Agreement).
21. A number of existing bookings for catered events are scheduled to occur between August and mid-December 2023. Based on historical business patterns, there are no significant catered events from Mid-December to January inclusive, and catered events resume thereafter.

22. If required, sufficient time has been allowed for both the existing supplier and recommended tenderer to transition out / in respectively, both parties require 60 days notice to prepare.
23. Given the above, and to avoid impact on existing and future events, the City requires the contract with the successful Tenderer be in place no later than 30 November 2023.

### **Options**

24. An alternative option is to engage a caterer on an as-needs basis, either through a panel of caterers or through a contract arrangement whereby the caterer comes to site on an as-needs basis. This option is not recommended because it lowers the City's control over standards and has a higher potential for inconsistency, increases the coordination workload and creates operational difficulties due to bump-in/out requirements. It also creates an increased likelihood for the City to outlay capital to purchase operating equipment, and demonstrates a reduced financial offer to the City with unpredictable revenue streams.

**EMMA RIGNEY**

Director City Life

Peter Rugg, Manager, Venue Management

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## Item 8.

### **Tender - T-2023-917 - Oxford Street West and Liverpool Street Cycleway Construction**

**File No: X037203**

**Tender No: T-2023-917**

### **Summary**

This report provides details of the tenders received for the construction of a separated bi-directional cycleway along the northern kerb side lane of Liverpool Street and Oxford Street between Elizabeth Street and Flinders Street, Darlinghurst.

Oxford and Liverpool Streets are important connections in Sydney's Bike Network (Attachment B), identified in Council's Cycling Strategy and Action Plan 2018-2030. This project will connect existing cycleways on Castlereagh and College Streets in the City Centre and on Bourke Street.

In February 2022, Council approved the scope for the project. The Local Pedestrian, Cycling and Traffic Calming Committee (LPCTCC) endorsed the proposal in April 2023, subject to Transport for NSW approving the Traffic Management Plan.

The first stage of the tendering process for the Oxford Street West and Liverpool Street Cycleway was an Expression of Interest (EOI) process that short-listed five suitable contractors. The Request for Tender was then released to the shortlisted contractors in May 2023.

This report recommends that Council accept the tender of Tenderer D for the construction of the Oxford Street West and Liverpool Street Cycleway. The report also recommends Council approve additional funding as outlined in Confidential Attachment B.

## **Recommendation**

It is resolved that:

- (A) Council accept the tender of Tenderer D for the construction of a separated bi-directional cycleway along the northern kerb side lane of Liverpool Street and Oxford Street between Elizabeth Street and Flinders Street, Darlinghurst for the price and contingency outlined in Confidential Attachment B to the subject report;
- (B) Council note that the total contract sum and contingency for the construction of the Oxford Street West and Liverpool Street cycleway is outlined in Confidential Attachment B to the subject report;
- (C) authority be delegated to the Chief Executive Officer to finalise, execute and administer the contracts relating to the tender; and
- (D) Council approve the additional funds as outlined in Confidential Attachment B to the subject report.

## **Attachments**

**Attachment A.** Sydney Bike Network Map

**Attachment B.** Tender Evaluation Summary (Confidential)



## Background

1. In November 2018, Council endorsed the Cycling Strategy and Action Plan 2018-2030, for incorporation into the City's community strategic plan Sustainable Sydney 2030. The Strategy includes an overall proposed Bike Network. Priority 1 of the Strategy and Action Plan is to connect the bike network, with a target to complete 80 per cent of the regional route network by 2024 and 100 percent by 2030. The Cycling Strategy and Action Plan includes an overall proposed Bike Network which is being implemented over time.
2. Oxford and Liverpool Streets are important connections in Sydney's Bike Network, identified in Council's Strategy and Action Plan. This project will connect existing cycleways along Bourke Street and in the city centre on Castlereagh and College Streets.
3. There are over 2,000 daily bike trips on Oxford Street. Oxford Street has the highest number of reported bike crashes in the Sydney Local Government Area. The most common causes of reported bicycle crashes over the last ten years on Oxford Street are opening car doors, poor surface conditions, left turns and left side swipes. A dedicated cycleway would be expected to eliminate these crash causes.
4. Council consulted residents and businesses in the area during the concept and detail design stages of the project. The majority were supportive of the cycleway works, with several suggestions made to improve the designs.
5. Council endorsed the design at its May 2021 meeting. The Local Pedestrian, Cycling, and Traffic Calming Committee endorsed the proposed changes at its April 2023 meeting.
6. In November 2022, the City accepted grant funding from the NSW Government for the proposed cycleway on Liverpool and Oxford Streets.

## Invitation to Tender

7. An open Expression of Interest was issued on 20 September 2022 and closed on 18 October 2022. The Expression of Interest process resulted in the selection of five contractors to be invited to tender.
8. The Request for Tender was released to the shortlisted contractors through TenderLink on 8 May 2023. A pre-tender briefing was held on site 16 May 2023, an extension of time was provided for submissions and the tender closed on 14 June 2023.

## Tender Submissions

9. Five submissions were received from the following organisations:
  - CA&I Pty Ltd (ABN 40 158 442 436)
  - Ford Civil Contracting Pty Ltd (ABN 24 002 542 814)
  - Haslin Constructions Pty Limited (ABN 85 051 102 124)
  - Mack Civil Pty Limited (ABN 94 163 885 943)
  - Sydney Civil Pty Ltd (ABN 90 078 474 665)
10. No late submissions were received.

## Tender Evaluation

11. All members of the Tender Evaluation Panel have signed Pecuniary Interest Declarations. No pecuniary interests were noted.
12. The relative ranking of tenders as determined from the total weighted score is provided in the Confidential Tender Evaluation Summary – Attachment B.
13. All submissions were assessed in accordance with the approved evaluation criteria being:
  - (a) The lump sum price and schedule of prices.
  - (b) Company information including technical capability and Indigenous inclusion.
  - (c) Demonstrated managerial capability, qualifications, experience and number of personnel including: Project team structure, % allocation, experience and capacity of key project team members, including site staff and subcontractors.
  - (d) Project program including the ability to meet completion dates. Demonstrated understanding of program issues, including activities or approvals prior to site establishment and hand over activities at completion.
  - (e) Project understanding and methodology including a clear understanding of project issues and risks, considered methodology for the coordination and delivery of the project including staging, proposed site management, and traffic and pedestrian management.
  - (f) Work, Health and Safety, including Chain of Responsibility.
  - (g) Financial and commercial trading integrity including insurances.

## Performance Measurement

14. The City will ensure that performance standards are achieved during construction through regular assessment of the following Key Performance Indicators:
  - (a) Safety and Environment - works performed safely, to avoid incidents and nonconformances. The site management plan is to be developed and implemented in such a way as to ensure the safety of all personnel.
  - (b) Communication - weekly site meetings and daily online / phone correspondence.
  - (c) Programming and Resources - approach and methodology strategically planned to maximise the efficient and effective use of resources and materials while ensuring all documentation and contract requirements are submitted on time.
  - (d) Quality Assurance - inspections, witness and hold points as necessary to meet the quality standards set out by the City.
  - (e) Cost Variations - all efforts made to mitigate a variation to the contract with negative cost implications.
  - (f) The City will ensure the works are in accordance with the contract documents including the General Conditions of Contract, Preliminaries, Specifications, and Schedules.
  - (g) At the end of construction, the City will assess the Contractor and complete a performance review including any lessons learnt to be shared and utilised in future projects.

## Financial Implications

15. Additional funds are required for this project due to significant market price increases in the construction industry since the current project budget was approved. A larger project contingency is also recommended for potential risks through the construction phase. Acceptance of the tender will require Council to increase the project budget, as detailed in Confidential Attachment B.
16. The total contract sum and contingency for the Oxford Street West and Liverpool Street Cycleway is detailed in Confidential Attachment B.

### Relevant Legislation

17. The tender has been conducted in accordance with the Local Government Act 1993 and the Local Government (General) Regulation 2021.
18. Local Government Act 1993 - Section 10A provides that a council may close to the public so much of its meeting as comprises the discussion of information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.
19. Attachment B contains confidential commercial information of the tenderers and details of Council's tender evaluation and contingencies which, if disclosed, would:
  - (a) confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business; and
  - (b) prejudice the commercial position of the person who supplied it.
20. Discussion of the matter in an open meeting would, on balance, be contrary to the public interest because it would compromise Council's ability to negotiate fairly and commercially to achieve the best outcome for its ratepayers.

### Critical Dates / Time Frames

21. The following key dates will apply to this project if the recommended tender is approved:
  - (a) Contract Execution September 2023
  - (b) Site Possession October 2023
  - (c) Estimated Practical Completion October 2024

## Options

22. Alternative options have been considered and include:
- (a) Not proceeding or deferring the tendered works. This option is not recommended because it would not support Priority 1 of the City of Sydney's Cycling Strategy Action Plan 2018-2030, which is to connect the network. This option may also have implications to the availability of funding grants provided by the NSW government.
  - (b) Undertaking further value engineering in addition to that undertaken prior to tender. This option is not recommended as the opportunity for further value engineering is limited without large reductions in scope, resulting in the project not fulfilling its objectives. This option would delay the project substantially and incur additional consultant costs for redesign. Continuation of the current market volatility will likely mean that potential costs savings will be minimal despite reducing scope.
23. No other viable options have been identified during the tender evaluation process.

## Public Consultation

24. At the concept design stage, the City exhibited the concept design for the cycleways on Oxford and Liverpool Streets and consulted with the community over four weeks between 28 October and 25 November 2021. A notification letter was sent to 12,500 properties. Two information sessions were held online, being a lunch time session on 10 November 2021 and an afternoon session on 11 November 2021. Three in-person drop-in sessions were held at Taylor Square on 16, 17 and 18 November 2021.
25. At the detailed design stage, there were 1,550 letters sent to the nearby residents and businesses requesting feedback on the proposal in February 2023. A newspaper advertisement was published in the Sydney Morning Herald on Wednesday 22 February 2023. The details of the proposal were available on the Sydney Your Say website with feedback able to be provided between 20 February 2023 and 23 March 2023 by mail or email.
26. Notification letters will be sent to property owners and businesses prior to construction.
27. During construction, there will be close liaison between property owner, businesses, City staff and the contractor to minimise disruption to properties in the area.

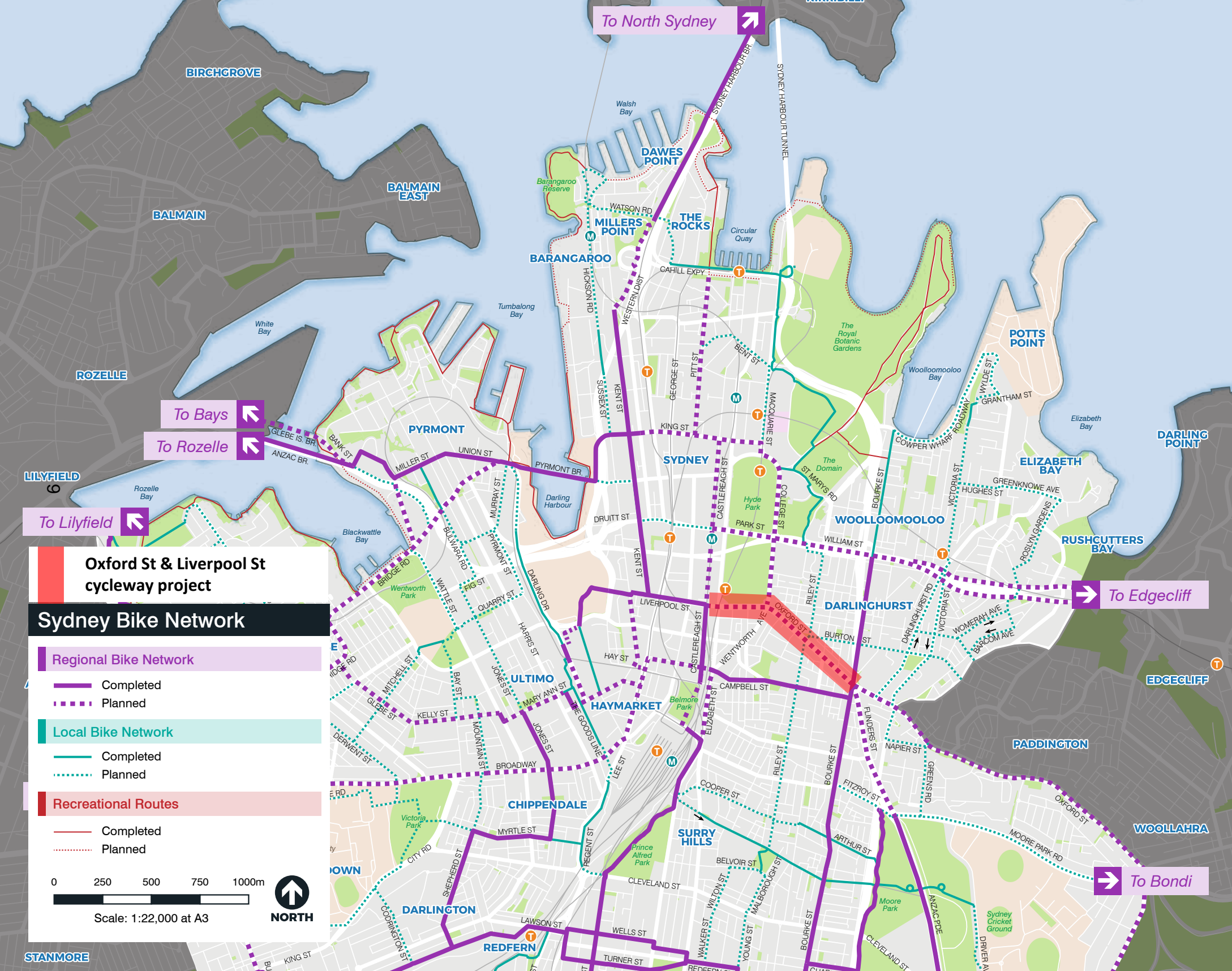
## KIM WOODBURY

Chief Operating Officer

Mir Hossain, Project Manager

# **Attachment A**

## **Sydney Bike Network Map**



**Oxford St & Liverpool St cycleway project**

**Sydney Bike Network**

**Regional Bike Network**

- Completed
- - - Planned

**Local Bike Network**

- Completed
- - - Planned

**Recreational Routes**

- Completed
- - - Planned



Scale: 1:22,000 at A3



STANMORE

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**Item 9.****Tender - T-2023-953 - Pyrotechnical Services for Sydney New Year's Eve****File No: X092284.002****Tender No: T-2023-953****Summary**

This report provides details of the tenders received for Pyrotechnic Services for 2024 and 2025 Sydney New Year's Eve (with two additional options to extend to cover the 2026 and 2027 events, and further 2028 and 2029 events).

The City invited tenders for the provision of pyrotechnic services for Sydney New Year's Eve for an initial period of two-years to cover the 2024 and 2025 Sydney New Year's Eve events, with two 24-month options for extension to cover the 2026 and 2027 events (first further term), and further 2028 and 2029 events (second further term). The decision to exercise the further term options will be at the City's sole discretion.

Owned and produced by the City of Sydney, Sydney New Year's Eve is a local and global celebration that reaches an audience of more than 425 million people worldwide and is attended by more than 1 million people around the harbour foreshore. Research conducted in 2019 found that Sydney New Year's Eve has a direct economic impact of \$280 million to Sydney.

The Event includes two main fireworks displays – the midnight fireworks and the 9pm Calling Country fireworks, which includes a smoking ceremony on Sydney Harbour, a Welcome to Country display in addition to lighting and projections on the Sydney Harbour Bridge.

This report recommends that Council accept the tender offer of Tenderer A for Pyrotechnic Services for 2024 and 2025 Sydney New Year's Eve (with two additional options to extend to cover the 2026 and 2027 events, and further 2028 and 2029 events).

## **Recommendation**

It is resolved that:

- (A) Council accept the tender offer of Tenderer A for Pyrotechnic Services for 2024 and 2025 Sydney New Year's Eve (with two additional options to extend to cover the 2026 and 2027 events, and further 2028 and 2029 events);
- (B) Council note that the total contract sum and contingency for Pyrotechnic Services for 2024 and 2025 Sydney New Year's Eve (with two additional options to extend to cover the 2026 and 2027 events, and further 2028 and 2029 events) is outlined in Confidential Attachment A to the subject report;
- (C) authority be delegated to the Chief Executive Officer to finalise, execute and administer the contracts relating to the tender; and
- (D) authority be delegated to the Chief Executive Officer to exercise the options referred to in clause (A), if appropriate.

## **Attachments**

**Attachment A.** Tender Evaluation Summary (Confidential)

**Attachment B.** Price and Schedule of Rates (Confidential)

## Background

1. The focus of the Sydney New Year's Eve event is the two main fireworks displays. The displays are broadcast live nationally and internationally, and feature heavily in media coverage both prior to and following the event.
2. Historically the City has tendered/contracted the provision of pyrotechnic services for Sydney New Year's Eve as its own contract.
3. Following a review of event operational processes, the City decided to merge barge and tug services, along with pyrotechnic services and support vessel hire into one contract under a single delivery model to mitigate risk and streamline delivery efficiencies.
4. In late 2022, tender T-2022-755 was released for the provision of fireworks displays (pyrotechnic; barge and tug services; and support vessels) as a single-delivery model. The term of the new contract was intended to cover the 2023 and 2024 events, with 2x 24-month options to extend to cover the 2025 and 2026 events, and further 2027 and 2028 events.
5. On close of the tender in January 2023, no conforming responses were received. As a result, Council resolved to cancel the tender.
6. To ensure services were in place for delivery of the 2023 event, extension of the two existing contracts for the provision of pyrotechnic services, and barge and tug services was approved by Council. The two contracts have a new expiry date of 30 June 2024.
7. In the development and research of appropriate engagement models for the delivery of Pyrotechnics Services for Sydney New Year's Eve, supplier consultation was undertaken with key pyrotechnic and barge and tug suppliers.
8. Following market research and reconsideration of the proposed contract model, the new pyrotechnic services tender was released to the market on 31 May 2023. The tender for barge and tug services will be finalised and released following the appointment of a supplier for the pyrotechnics services contract.
9. The Service Provider will provide world class pyrotechnic services for the Midnight Fireworks Display and 9pm Calling Country Display as well as providing site management services and control of the fireworks loading area.
10. Resolution of Council, Item 6.7 - Cancellation of Tender - T-2022-755 - Exemption from Tender and Contract Variations for Sydney New Year's Eve, on 20 February 2023 requests that the City "investigate... opportunities to mitigate the environmental impact of the fireworks..., prior to the granting of a tender for future New Year's Eve Fireworks". To address this point, the current tender required respondents to provide additional information on initiatives to continue reducing the environmental impact of the event over the course of the contract period.
11. In addition, in the coming months, the City will release a Request for Information for Big Creative Ideas for the City's public events, which will aim to identify other alternative effects with improved environmental outcomes which could be introduced into the City's events over the coming years.

## Invitation to Tender

12. The Request for Tender was released on the City's eTendering portal, Tenderlink, on Monday 31 May 2023. The closing date was 11am on Friday 30 June 2023.

## Tender Submissions

13. Two submissions were received from the following organisations:
  - Foti International Fireworks Pty Ltd (ABN 52 092 767 765)
  - Howard and Sons Pyrotechnic (Displays) Pty Ltd (ABN 25 001 297 481)
14. No late submissions were received.

## Tender Evaluation

15. All members of the Tender Evaluation Panel have signed Pecuniary Interest Declarations. No pecuniary interests were noted.
16. The relative ranking of tenders as determined from the total weighted score is provided in the Confidential Tender Evaluation Summary – Attachment A.
17. All submissions were assessed in accordance with the approved evaluation criteria being:
  - (a) Demonstrated company experience relating to large-scale fireworks design and delivery in a collaborative working environment, which is of a comparable nature to the City's requirements.
  - (b) Innovation, creativity and strategic thinking demonstrated in the Strategic Plan.
  - (c) Proposed key personnel and their demonstrated capacity, relevant experience and technical ability to carry out the work/service under the contract.
  - (d) Proposed methodology and details of materials.
  - (e) Demonstrated commitment to Work Health and Safety, including proposed systems, policies and procedures to ensure the safe delivery of the Event.
  - (f) Demonstrated commitment to environmental management, risk management, corporate social responsibility, modern slavery and quality assurance requirements.
  - (g) The lump sum price and schedule of prices.
  - (h) Financial and commercial integrity including insurances.
  - (i) Material acceptance of the City's standard form contract.

**Performance Measurement**

18. Key Performance Indicators are set out in the contract as follows:
19. Delivery of all elements of the services:
  - (a) Timely completion of the services as outlined in the Key Dates and Deliverables.
  - (b) Offer year on year innovations and improvement on show presentation.
20. Quality of work:
  - (a) Deliver a fireworks show displaying artistic excellence, innovation and in line with creative direction of the show as per City direction.
21. Time:
  - (a) Work was delivered in an efficient and timely manner.
  - (b) Comply with the timeline as per the Key Dates and Deliverables.
22. Reporting:
  - (a) Timely and constructive delivery of each report.
23. Communication:
  - (a) Staff were courteous, professional, and responded to emails and phone calls in a timely manner. During event period staff were prompt and maintained good communications during the event in and around high-risk times in control rooms and on sites with the City.
24. WH&S compliance:
  - (a) Comply with WHS Legislation, Australian Standards, relevant Codes of Practice and the City's WHS Policy.
  - (b) Staff held and provided evidence of qualifications as required.
  - (c) Risk assessments and WHS documents for the project delivered on time.
  - (d) Response to WHS planning and implementation mirrors high risk nature of the event.
25. Sustainability:
  - (a) Met the sustainability requirements outlined in this agreement. Actively progressed in delivering additional initiatives to make year on year improvement. Reported carbon emissions with accuracy.
26. Performance will be evaluated regularly, at least annually following each Sydney New Year's Eve event, and on completion of the contract.

### Financial Implications

27. There are sufficient funds allocated for this project within the current year's operating budget and future years' forward estimates.
28. The total contract sum and contingency for Pyrotechnic Services for 2024 and 2025 Sydney New Year's Eve (with options to extend to cover the 2026 and 2027 events, and further 2028 and 2029 events) is detailed in Confidential Attachment B.

### Relevant Legislation

29. The tender has been conducted in accordance with the Local Government Act 1993, the Local Government (General) Regulation 2021 and the City's Procurement and Contract Management Policy.
30. Local Government Act 1993 - Section 10A provides that a council may close to the public so much of its meeting as comprises the discussion of information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.
31. Attachment A and Attachment B contain confidential commercial information of the tenderers and details of Council's tender evaluation and contingencies which, if disclosed, would:
  - (a) confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business; and
  - (b) prejudice the commercial position of the person who supplied it.
32. Discussion of the matter in an open meeting would, on balance, be contrary to the public interest because it would compromise Council's ability to negotiate fairly and commercially to achieve the best outcome for its ratepayers.

### Critical Dates / Time Frames

33. In order to ensure fireworks are secured for the 2024 Sydney New Year's Eve event, an executed contract needs to be in place by 30 September to allow the Pyrotechnics Service Provider sufficient time to place an order of pyrotechnics for the 2024 fireworks display.

## **Options**

34. An alternative option is to not proceed with engaging these services. This option is not recommended because it would result in not having a Pyrotechnics display for Sydney New Year's Eve. The fireworks displays are the most significant creative element of the show delivered on Sydney Harbour.

## **EMMA RIGNEY**

Director, City Life

Stephen Gilby, Producer - Major Events and Festivals

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**Item 10.****Exemption from Tender - SSROC T2022-03 - Provision of Linemarking Services****File No: X095581****Tender No: T2022-03****Summary**

This report seeks an exemption from tender for the Provision of Linemarking Services, as the Southern Sydney Regional Organisation of Councils (SSROC) has an arrangement with a suitable panel of suppliers resulting from a recent competitive tender process, and the City does not anticipate any material benefit or value in re-tendering.

SSROC is an association of 11 councils in the southern region of Sydney. SSROC provides a forum for the councils to deal with common issues, particularly those that cross boundaries and achieve economies of scale. Key issues include procurement, planning, environment, transport, sustainability and waste management.

SSROC conducted the Provision of Linemarking Services tender in 2022, which went to a reject and negotiate process. This resulted in four organisations being awarded contracts as a panel of suppliers. Details of the tender evaluation and result are at Confidential Attachment A.

The objective of the SSROC tender was to ensure competitive pricing for linemarking services for participating councils to support the delivery of capital and maintenance works. The tender has been evaluated and awarded by SSROC for an initial three-year period. There are three options available to extend the contracts, each for a period of one year.

This report recommends Council approval to engage one of the SSROC panel of suppliers for the Provision of Linemarking Services (Tenderer D). Tenderer D was the only tenderer that met the City's WHS requirements as detailed in the tender.

## Recommendation

It is resolved that:

- (A) Council approve an exemption from tender for the Provision of Linemarking Services as Southern Sydney Regional Organisation of Councils (SSROC) has an arrangement with a suitable panel of suppliers resulting from a competitive tender process;
- (B) Council note that a satisfactory result would not be achieved by inviting tenders for this work because:
  - (i) SSROC conducted a tender process in 2022 which resulted in a suitable panel of competitive suppliers being available to the City, providing a value for money outcome; and
  - (ii) there is unlikely to be any material benefit or cost saving to repeating the tender process;
- (C) Council note that the total contract sum is detailed in Confidential Attachment A to the subject report; and
- (D) authority be delegated to the Chief Executive Officer to finalise, execute and administer the contracts relating to the Provision of Linemarking Services, for a period of up to six years, and for the total contract sum detailed in Confidential Attachment A to the subject report.

## Attachments

- Attachment A.** Negotiation Evaluation Summary (Confidential)
- Attachment B.** Price and Schedule of Rates (Confidential)
- Attachment C.** SSROC Tender Evaluation Summary (Confidential)

## Background

1. The City of Sydney is a member of the Southern Sydney Regional Organisation of Councils (SSROC), an association of 11 councils, established in 1986.
2. SSROC provides a forum for councils to deal with common issues, particularly those that cross boundaries and achieve economies of scale. Areas of common interest include procurement, planning, environment, transport, sustainability and waste management.
3. One of SSROC's roles is to act as a facilitator of joint procurement activities to enable individual councils to benefit from economies of scale.
4. SSROC publicly invited tenders for the Provision of Linemarking Services, for an initial contract period of three years and, subject to satisfactory performance, an option to extend for up to three 12-month extensions.
5. In addition to tendering to become the primary supplier of these services, tenderers were also provided with the option to tender for these services under a panel arrangement.
6. SSROC released an open Request for Tender to the market on 6 April 2022, via Tenderlink. It closed on 2 May 2022. The tender process was facilitated by Inner West Council.
7. Only two supplier submissions were received from the tender process, and after reviewing these, the SSROC members felt that there was insufficient market tension to demonstrate value for money. They agreed that a more favourable outcome could be achieved via negotiation with a larger group of capable industry leading suppliers.
8. The SSROC members sought and obtained Reject and Negotiate approval from the participating Councils.
9. In addition to the two suppliers who responded to the tender, an additional four suppliers were identified, and negotiation letters were issued to each of them in October 2022. Only four submissions were received and evaluated. Suppliers were interviewed by the evaluation panel.
10. Negotiations were finalised in November 2022, and four suppliers were recommended by the evaluation panel for award as part of a panel arrangement (refer to Confidential Attachment C). All four companies scored well in the non-pricing criteria and demonstrated their experience and expertise during the interviews. The negotiation panel agreed that all four companies are capable to deliver and will satisfactorily meet the councils' expectations.
11. The City of Sydney's requirements, including WHS management, formed part of the tender document. Following review by the City of the SSROC evaluation outcomes, only Tenderer D satisfactorily met the City's requirements.

## Performance Measurement

12. Performance will be monitored via:
  - (a) regular meetings with the contractor; and
  - (b) regular reviews and monitoring of key outputs to ensure the contractor remains on track with program and quality of works.
13. SSROC performs annual reviews of service provision via surveys of other SSROC Councils.

## Financial Implications

14. The estimated contract value for the full contract term, including the three extension options, is contained in Confidential Attachment A. The contract value is based on an estimated annual expenditure, the tendered schedule of rates (at Confidential Attachment B), prior average annual expenditure, estimated known and future programs expenditure, and provision for future ad hoc and emergency requests.
15. The rates offered through these new contracts compare favourably to the rates available in previous City contracts on which works programs are based.
16. There are sufficient funds allocated for these works within the relevant capital and maintenance budgets and future years' forward estimates.
17. The quantity of work awarded each year is subject to approved capital works programs and maintenance activities required to achieve desired service levels for the City. The City does not guarantee any minimum quantity of works in any year.
18. The procurement of services under this tender will require the payment of a two percent management fee to SSROC. A comparison of the contracted schedule of rates to the City's most recent rates for similar services confirm that this fee will be absorbed by the savings achieved.

## Relevant Legislation

19. The tender by SSROC has been conducted in accordance with the Local Government Act 1993 and the Local Government (General) Regulation 2021.
20. Local Government Act 1993 - Section 10A provides that a council may close to the public so much of its meeting as comprises the discussion of information that would, if disclosed, confer a commercial advantage on a person with whom the council is conducting (or proposes to conduct) business.
21. Attachments A, B and C contain confidential commercial information of the tenderers and details of Council's tender evaluation and contingencies which, if disclosed, would:
  - (a) confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business; and
  - (b) prejudice the commercial position of the person who supplied it.

22. Discussion of the matter in an open meeting would, on balance, be contrary to the public interest because it would compromise Council's ability to negotiate fairly and commercially to achieve the best outcome for its ratepayers.

### **Critical Dates / Time Frames**

23. The contract period for the SSROC Preferred Supplier Master Agreement (PSMA) is for three years with three optional 12-month extensions, based on performance determined by SSROC and the City of Sydney. The PSMA commencement date is anticipated to be 1 September 2023.
24. The initial contract term will end on 30 November 2025, and if the three optional extensions are exercised the final expiry will be on 30 November 2028.

### **Options**

25. An alternative option is for the City to conduct its own Request for Tender process to procure linemarking services. This option is not recommended for the reasons outlined in this report.

### **Public Consultation**

26. No public consultation has been undertaken due to the nature of the services.

**VERONICA LEE**

Director City Services

Matthew Formica, Program Coordinator

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By virtue of the Local Government Act 1993 Section 10A Paragraph 2

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